



Compromise on tycoon's TV interests breaks legislative log-jam in Italian parliament

# Government deal with Berlusconi

By Robert Graham in Rome

Italy's centre-left government has agreed to make concessions to the television interests of Mr Silvio Berlusconi, the opposition leader, in return for his co-operation on important legislation.

The agreement ends the aggressive confrontation in parliament between government and opposition, especially evident over the 1997 budget. While senior government members said yesterday that this did not create a new majority in parliament, it nevertheless opens up the prospect of significant longer term co-operation, enabling parliament to tackle a thorough reform of the constitution.

It also raises the possibility of a cross-party accord on an amnesty to wind up the anti-corruption investigations that have destabilised Italy for four years. The new government-opposition climate will also speed up the creation of a telecoms regulatory authority which has been holding back the privatisation of Stet, the state-

controlled telecoms group. The sole dissenting voice yesterday came from Reconquered Communism (RC), the hard line of the old Communist party, whose support has hitherto been essential to the government in the chamber of deputies. Political commentators said the RC feared being sidelined if the government no longer needed to rely on its votes.

The complex arrangement hammered out with the opposition underlines the enormous unresolved conflict of interest between Mr Berlusconi's role as a politician and his business empire through his continued control through Mediasset of three television channels. Mr Massimo D'Alema, leader of the Party of the Democratic Left (PDS) and dominant partner in the government, has exploited Mr Berlusconi's desperate need for a favourable interpretation of a constitutional court decision which threatened to strip away one station and cut advertising revenue.

This court decision should have been implemented on December 22 and could have

led to the blacking out of one channel. Now Mr Berlusconi has obtained a postponement until May 30, with the possibility of a further 60 days, providing new television legislation has passed through one house of parliament.

In effect, this means Mediasset will probably be able to enjoy the same share of the advertising market next year before any change. Yesterday, Mediasset bought 25 per cent in Spain's Telecinco channel for 1.23bn (\$1.46bn), which Mr Berlusconi retained in his Fininvest holding when his media interests were floated last year.

In return, the government has obtained guarantees that at least 14 decrees which would have lapsed between now and January can be converted into law. These include an important shake-up of civil service employment, modernising the telecoms sector, and the streamlining of justice and early retirement provisions for staff at Alitalia, the troubled national airline. According to Mr Antonio Maccan-



It's a deal: Berlusconi has gained a breathing space

ico, posts minister, the agreement on these decrees covers a good five months parliamentary work.

Another part of the negotiations covered greater political control over the Rai state

broadcasting organisation. In return for the Rai being assured some 1.600bn in funds, parliament will exercise close scrutiny of the organisation's industrial strategy.

# Russia urged to slash N-arms arsenal

By Bruce Clark in Brussels

Russia should follow the western example and slash its arsenal of tactical nuclear weapons, which remained very large despite the end of the cold war, Nato said yesterday.

The challenge was issued in a formal statement by Nato defence ministers, who will be joined today by their counterparts from the former Warsaw Pact, including Russia's Mr Igor Rodionov.

The latest message from Nato, which is trying to formulate a balanced policy on Russia as it prepares to expand, follows a statement by the alliance last week that it had no plans to put nuclear arms on the soil of new members.

Russian military experts have hinted that the role of their country's tactical nuclear arsenal could be upgraded if Nato enlarges. Mr Rodionov, while keen on Nato-Russia co-operation, has said nuclear missiles could be targeted on new alliance members.

Yesterday's statement called on Russia to move in the other direction. "At a time when Nato has vastly reduced its nuclear forces, Russia still retains a large number of tactical nuclear weapons in all categories," it said. Nato called on Moscow to complete the reduction of weapons in this category which was pledged five years ago, and consider further deep cuts.

Unlike long-range nuclear weapons which are subject to detailed arms control agreement, holdings of tactical or battlefield nuclear arms are a closely guarded secret, and guesses by think-tanks are the only available data on this subject.

Washington and Moscow both pledged in late 1991 to set about eliminating the nuclear artillery shells, short-range nuclear weapons, based on land, air and sea, which they deployed in huge numbers during the cold war.

US holdings in Europe have now been confined to one type of weapon, the B61 free-fall bomb, and reduced in number to barely 200 from a peak of up to 6,000, according to Basic, the disarmament lobby group.

Mr Jack Mendelsohn, deputy director of the US arms control association, said the Pentagon appeared to see little military use for tactical nuclear weapons in Europe, but allies such as Germany and Italy would object to their total removal.

Mr Stan Norris, a senior analyst at the Natural Resources Defence Council, estimated Moscow's tactical nuclear arsenal, all of which has been withdrawn to Russian soil, comprised at least 5,000 warheads.

While Moscow had pledged to eliminate some types of battlefield nuclear weapon and halve its holdings of certain others, there was no reliable data on how much Russia had to start with, Mr Norris noted.

Up to Pta300bn earmarked from privatisation cash over three years

# Spanish coal regions win big aid

By David White in Madrid

Spain envisages setting aside as much as Pta300bn (\$2.3bn) from its privatisation revenues in the next three years to provide redevelopment aid for northern coalmining regions, according to Mr Josep Piqué, industry minister.

The government is trying to defuse a fierce reaction to earlier threats that it might end subsidies to the coal industry in 2002, forcing the closure of the main state-owned mining company, Hunosa.

Mr Piqué said government subsidies to state and private-sector mines would go

on for "some years", without specifying a time limit. The government is now negotiating with unions, coal companies and regional authorities on a plan to be ready next spring for the future of the sector.

"This will be long and complex negotiations," he warned. He recognised that state-owned mines and some private companies would collapse if subsidies were withdrawn now. "Practically no coalmining company would be able to compete with imported coal," he said.

Regional protests have forced the government to make a special case for coal in its plans for deregulating

the electricity industry which have already been agreed with the country's main power companies. Under these plans, to be brought in over a 10-year transition period, supplies of fuel for electricity generation are to be fully liberalised, with the exception of Spanish coal.

All Spain's coal production - around 17m tonnes a year - is currently used for electricity generation, under conditions fixed by the government. Mr Piqué said these conditions meant that, in contrast to other EU countries such as Britain and Germany, output was still roughly the same as in 1980.

"We are the only European country that, along with increasing subsidies and declining employment, has kept production levels up," he said. Total subsidies for the sector next year were expected to amount to Pta222.5bn. With a forecast workforce of 24,000 in the industry at the end of 1997, this works out at a cost of Pta9.27m (\$73,000) per miner.

Up to the expiry of European Coal and Steel Community treaty in 2002 Spain was entitled to pay subsidies, he said, on condition that the market was liberalised, and production was reduced. Spain, however, fulfilled none of

these conditions. "We are in a fairly indefensible position."

He forecast that the government would receive around Pta1,000bn of funds from privatisations planned next year, including the sale of its remaining stakes in Telefonica and Repsol, the telecommunications and oil groups, and part of its shareholding in Endesa, the country's largest electricity company.

Under EU rules, it could not use these revenues to cover current budget costs, but could channel them into "specific efforts" to restructure state companies or provide aid for mining regions.

# Secret 'dirty war' papers published

By David White

The Spanish government's controversial refusal to release evidence on anti-terrorist activities during the 1980s was rendered pointless yesterday by the publication of the full dossier of secret service documents in the national press.

The move by the daily El Pais was aimed at countering a campaign by its rival El Mundo, which began this week to publish the documents in instalments.

A row over the documents, referring to the targeting of Basque terrorists in the south of France during the early years of the previous Socialist administration, has been raging since last year.

This summer the newly-elected centre-right government incurred fierce criticism when it upheld its predecessor's refusal to declassify

the papers. It left the decision to the supreme court, whose ruling is expected shortly.

Requests for declassification were lodged by three judges investigating separate murder cases in the "dirty war" affair. According to one high-level official, the government's main concern was less about the documents already known about than the potential disclosure of other compromising papers.

A former interior minister and a Civil Guard general are among officials charged in the affair, involving kidnappings and some two dozen killings attributed to the so-called Anti-Terrorist Liberation Groups (GAL).

Some of the alleged secret documents appeared in Spanish newspapers last autumn. They are mainly transcripts of papers kept by a former top intelligence officer, Colonel Juan Alberto Perote, currently

detained in a military jail.

They include internal notes and records of conversations - among them a paper weighing different kinds of covert action in southern France against members of the Eta Basque separatist group. The favoured option is "disappearance through kidnapping". Another note suggests a pact with Mafia members.

El Mundo claims that one piece of evidence - a handwritten annotation by Lieutenant-General Emilio Alonso Mangano, former chief of the Cestid intelligence service - demonstrates that Mr Felipe Gonzalez, the then prime minister, was consulted about Gal's activities. Its claim is based on the abbreviation "Pte", which it says signifies "Presidente", the prime minister's official title. However, Gen Mangano has said it stands for "Pendiente", meaning "pending".

The annotation was attached to a note warning about the imminent start-up of "violent actions" in the south of France in September 1983.

Another of the papers says that Mr Gonzalez "apparently" knew about the falsification of evidence in the death of a woman terrorist.

Last month the supreme court voted by a narrow majority against calling Mr Gonzalez to answer allegations that he authorised the Gal campaign.

El Pais justified its decision to publish the documents by saying it wanted to stop them being used in a manipulative way to control the political agenda. It said there were grounds for suspecting that the Gal disclosures were being used to bring pressure on behalf of disgraced former banker Mr Mario Conde in the legal case over his stewardship of the Banesto group.

# Commission must sit in judgment

Chirac's move to reform France's judicial system has caused consternation, writes David Buchan

President Jacques Chirac's suggestion that the "umbilical cord" tying France's judiciary to its political executive should be cut, is sparking vigorous debate, even before a new government commission on judicial reform is appointed.

Mr Chirac said yesterday that he wanted reform of French justice, like reform of defence, to be one of the hallmarks of his presidency. He had told the government to appoint a commission to "examine how one can ensure respect for the principles of the independence of the judiciary and of the dignity of the defendant".

The commission may also take up other issues. Preventive detention is one. France has been scolded by the European Human Rights Commission in Strasbourg for the fact that more than half its prison population has never been tried, let alone sentenced. Another issue is the definition of - and even more the time limits on - the charge of "misuse of corporate funds" levelled at many company bosses.

So far, reaction has focused on the issue of judicial independence. Leftwing

magistrates and newspapers have generally welcomed the prospect of reform, on the grounds that it would prevent the Gaullist-led government from smothering the judicial investigations of Mr Chirac's RPR Gaullist party, especially in Paris where the president was mayor for 17 years.

Several rightwing politicians have questioned Mr Chirac's move.

One Gaullist deputy, Mr Patrick Devedjian, voiced concern over the consequences of the disappearance of political control in a way that may give all mainstream politicians pause for thought. "What would happen," he asked, "if a magistrate, close to the [far-right] National Front, were to decide to prosecute only Maghrebin burglars?"

The nub of France's judicial problem is the unequal position of its two categories of magistrates - magistrates of the "siège" (bench) and magistrates of the "parquet" (floor).

Some of the magistrates of the "siège" rule on cases like

Anglo-Saxon judges, others are "juges d'instruction", investigating magistrates who have become increasingly bold, as many French politicians and businessmen know to their cost. This is not surprising because magistrates of the siège are

Magistrates of the siège are immovable; they cannot be forced to resign, or be promoted and kicked upstairs against their will

appointed by their peers in the Supreme Magistrates' Council (CSM), even though the French president and justice minister are nominally also members of this body.

Magistrates of the siège are immovable; they cannot

be forced to resign, or be promoted and kicked upstairs against their will.

As their old French name suggests, the magistrates of the "parquet" present cases from the floor of the court, in effect acting as public prosecutors. Their status is quite different. From a list provided by the CSM, they are appointed, and can be removed, by the justice minister who can, and often does, instruct them on cases.

The role of the "parquet" is crucial, not only because it supervises preliminary police investigations but also because a judge d'instruction cannot take up a case until that case is passed on by the "parquet". It is extremely hard to appeal against a decision by the "parquet". Thus, the political independence of the "siège" can be easily undermined by the political dependence of the "parquet".

In the wake of Mr Chirac's initiative, Mr Robert Badier, a distinguished constitutional lawyer and former Socialist justice minister, claimed the key reform was

EUROPEAN NEWS DIGEST

# Six Red Cross workers shot

The Red Cross froze its operations in Chechnya yesterday after six of its workers were murdered in their sleep on Monday night. The Red Cross workers were shot in their hospital in Novye Atagi, a town near the capital, Grozny. All were foreigners from Norway, the Netherlands, Canada, Spain and New Zealand. Five were women.

Both Chechen and Russian authorities condemned the attack, whose motives were unclear. Some local Chechens suspected it was a "provocation" by Russian intelligence, while the Russian media speculated it might be the work of Chechens who were denied lucrative Red Cross jobs. After almost two years of war, Moscow agreed a ceasefire with Chechen fighters this summer. But the Chechen separatist authorities, who are the region's de facto government, have yet to establish effective control.

The attack came in the midst of a hostage drama which had underscored the Chechen leadership's inability to control some of its own fighters. On Saturday Mr Salman Raduyev, who led a raid into Russia earlier this year, seized 21 Russian policemen. *Christina Freeland, Moscow*

# González in Serbia probe

Mr Felipe González, the former Spanish prime minister, will head a team of international observers to investigate disputed local elections in Serbia, where the annulment of opposition victories has sparked a month of street protests. Under pressure of widening opposition protests and western criticism, President Slobodan Milosevic last week invited the Organisation for Security and Co-operation in Europe to assess the fairness of last month's poll.

Mr Milosevic yesterday met student protesters in Belgrade who had marched 240km in protest against the cancellation of opposition wins in Nis, Serbia's second biggest city. It was the first time he had met many of the protesters, and while he insisted the elections were fair, he said he would investigate claims of foul play and punish any wrongdoing.

In what may be an attempt to remove the most blatant cases of electoral fraud ahead of the arrival of Mr González's delegation, Serbian courts over the past three days have ordered the reinstatement of opposition victories in the towns of Nis and Smederevska Palanka, and a district of Belgrade. Remarks by Mr Zoran Lilić, the president of Serb-led Yugoslavia, yesterday appeared to signal possible purges within the regime. "Wherever irregularities are discovered... opposition demands should be accepted, and responsibility should be established," he said. *Laura Silber, Belgrade*

# Greek civil servants strike

A 24-hour strike by Greece's civil servants yesterday, held in protest at government economic policy, was timed to coincide with the opening of debate in parliament on the 1997 budget. State schools, customs posts and government offices stayed closed, while doctors, diplomats and seamen joined a rally organised by the Greek Trade Union Federation outside the parliament building.

The budget's most controversial proposals are a public sector hiring freeze and the abolition of about 200 categories of tax allowances. Civil servants are to receive nominal wage increases averaging 8 per cent next year, but they object to a revised salary structure aimed at boosting productivity.

The broadening protests are set to climax tomorrow with a farmers' march on Athens to press demands for debt write-offs and the restitution of tax breaks on fuel and agricultural equipment. Although their three-week blockade of highways around Greece has eased, militant cotton-growers are still blocking the main Athens-Thessaloniki road.

Mr Costas Simitis, prime minister, says he will discuss farmers' problems when the roads are cleared, but repeats that the government cannot keep Greece on track for joining European monetary union by 2001 if it makes concessions to special interest groups. *Kerin Hope, Athens* Editorial comment, Page 19

# Hogg presses over beef ban

Mr Douglas Hogg, the UK agricultural minister, told EU farm ministers yesterday that the British decision to cull about 100,000 cattle considered most at risk of developing bovine spongiform encephalopathy (BSE) - or mad cow disease - meant it had fulfilled the conditions laid down in June for the resumption of beef exports.

He said the UK would make a formal request in early February to have the ban lifted on cattle certified as being free of BSE. An EU decision to lift the export ban has been blocked since the UK abandoned an agreement with its partners to implement a cull of animals most at risk of BSE.

However, Mr Franz Fischler, agriculture commissioner, said Britain would have to take further steps before the ban could be lifted. Also, Sir David Nash, president of the National Farmers' Union of England and Wales, said the UK would not be ready to meet the requirements for a lifting of the ban on its beef exports until next March. Sir David said the slaughter was unlikely to begin before the second or third week of February, after farmers had been given a chance to appeal against the decision to destroy their animals. *Alison Maitland, London and Caroline Southey, Brussels*

ECONOMIC WATCH

# Key Swedish rate trimmed

Sweden's central bank, the Riksbank, yesterday cut its key repurchase rate from 4.35 per cent to 4.10 per cent, but warned that room for further reductions was limited. Publishing its quarterly inflation report, the Riksbank predicted that annual consumer prices - which have fallen year-on-year in the past two months - would rise by almost 1.5 per cent in 1997 and by 2 per cent in 1998. It said the increases would be driven by the waning effect of lower interest rates and a

stronger exchange rate. Figures from Statistics Sweden showed gross domestic product grew 1 per cent in the first nine months. The increase was ascribed to a 2.4 per cent increase in private consumption and higher export and investment levels. Industrial orders rose 4 per cent in the year to October but declined 3.8 per cent from September to October after a sharp rise in late summer. *Gray McIvor, Stockholm*

The EU's seasonally adjusted unemployment rate in October was 10.9 per cent, unchanged from September and compared with 10.8 per cent a year earlier. The Spanish trade deficit narrowed 39 per cent to Pta166bn (\$1.2bn) in October from a year earlier, and compared to a Pta301bn deficit in September. Finland's trade surplus in September totalled Fm3.021bn (\$654m), compared with Fm4.412bn a year earlier.

Switzerland's seasonally adjusted trade surplus widened to SF781.7m (\$160m) in November, compared with a revised surplus of SF773.3m in October and a surplus of SF769.5m a year earlier.

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## International community promises support as part of plan to stimulate growth

# West pledges Ukraine \$2.4bn

By Matthew Karminski in Kiev

Western governments and institutions yesterday pledged Ukraine \$2.4bn in loans next year to finance a higher budget deficit as part of an ambitious plan to stimulate growth.

The western support, which was finalised at meeting in Washington, comes at a politically tense time in Kiev as parliament considers the government's proposals for a tax cut, a deregulation package, pension reform and the 1997 budget.

A senior US government official said the international

community was ready to "support the important reform programme" with \$5bn in the next three years. Yesterday's meeting was "the last piece of the pie".

The International Monetary Fund said yesterday western governments had nearly covered Ukraine's needs next year with pledges of more than \$500m. The IMF agreed to give more than the \$1bn originally planned as did the World Bank, now down for \$750m in loans. Trade credits worth \$1.1bn were separately pledged.

The assistance can not be accessed until parliament

approves the legislative package and the budget. But, Mr Victor Pynzanyk, deputy prime minister who led the Ukrainian delegation in Washington yesterday, said the proposals were "some of the most far reaching in the region" and predicted swift parliamentary approval since "no one has any other choice". The planned reduction in tax rates and easing of government oversight of private business activity is aimed at reversing the 10 per cent gross domestic product drop in the first nine months by next year.

The expected decrease in revenues last month led the

government to raise the 1997 fiscal deficit from 2.3 per cent to 4 per cent, roughly half of which will be financed by the west. Ukraine also needs western support for foreign debt payments of \$1.4bn that are due next year. Gross financing needs in 1997 are \$3bn, according to the IMF.

The growth stimulation measures are meant to consolidate Ukraine's recent achievements in keeping monthly inflation under 3 per cent and stabilising the currency.

The European Union confirmed last week the second tranche of its Ecu200m 1996

balance of payments support loan would not be released this year, as planned, after the Kiev government last month imposed new import duties and did not remove export duties on livestock and hides and skins.

Some doubt was cast over Mr Leonid Kuchma's commitment to reform earlier this week when Mr Anatoly Halchinsky returned as the president's chief economic adviser. Mr Halchinsky, dismissed from the same post last year, stood behind the president's softening on reform that eventually caused a rift with the IMF in 1995.

## Juppé pins hopes on book

By Andrew Jack in Paris

France's prime minister has resorted to a new tactic in his battle to improve his flagging popularity - speaking directly to the people over the heads of the media.

Mr Alain Juppé has written a book, apparently the first published by a French prime minister in office, designed to defend his policies and reveal the softer side of his personality.

In just over 100 pages, *Entre nous* (Between us) - attempts to portray a sensitive, emotional man unfairly attacked by the press over 18 months in office, a leader with his feet firmly planted on the ground in spite of his computer-inspired nickname "Azimut".

The book, priced at FF459 (\$8.82) with an initial print-run of 50,000, was prepared in great secrecy. It was written in just over a month - Mr Juppé called the publisher in late October - and was updated after the December 3 bombing of a Parisian commuter train, which he says left him angry, and determined to fight "with all my force, all my heart". The publisher, NIL Editions, is a small Paris-based company launched two years ago and which produced two electoral pamphlets issued by Mr Juppé's fellow Gaullist, President Jacques Chirac, as well as the best-selling books on southern France by Englishman Peter Mayle.

The prime minister says he loves power - "the effective power to resolve a problem." Answering charges of an elitist manner, he stresses that he worked hard to achieve his qualifications and did not come from an aristocratic family.

He calls the proposed single European currency the "only way for our children to work in a region protected from international financial speculation, with equal chances against the dollar." Observer, Page 19



Mitterrand's monument: France's new national library in Paris has four L-shaped towers symbolising open books.

## Bibliothèque makes towering debut

By Andrew Jack in Paris

President Jacques Chirac yesterday inaugurated the public sections of the Bibliothèque Nationale de France, the country's monumental new national library which has been shrouded in controversy since the project was launched in 1988.

The building, which stretches over seven hectares and has four L-shaped towers symbolising open books, cost nearly FF25bn (\$1.5bn) to complete and has been subject to delays.

From Friday the public will be able to gain access to books on open stacks, as well as magazines and newspapers, while films and other audio-visual materials can be examined on computer screens.

They will be charged FF20 a day or FF200 a year for access - with reductions for students and those on low incomes - making a small contribution to annual operating costs estimated to run to FF12m.

The entire library was scheduled to open last October, and former Socialist President François Mitterrand, who died in January and originally announced its construction, had already inaugurated the building once last year. Academic researchers will not now have access to the parts of the library designed for them until 1998.

Amid intense debate, the decision was recently taken to name the new site Bibliothèque François Mitterrand, although staff stressed

yesterday that the overall institution, which includes the existing historic national library building in central Paris, would retain the name Bibliothèque Nationale de France.

Mr Jacques Aitall, the former adviser to President Mitterrand, had originally proposed an ambitious "virtual" library, with all existing collections stored and accessible in electronic form, but the plan had to be abandoned after concerns were raised over the cost and practicality.

The towers were designed to be transparent, but are now covered in wooden shutters, in response to fears of the damaging effect of sunlight on the books stored inside.

Ecologists complained

about the artificial garden, containing trees transplanted when they were already fully grown, and the tropical wood from Gabon which lines much of the interior.

There have also been concerns in the local community.

The library is supposed to be the centrepiece of a wide-ranging redevelopment of parts of the 18th arrondissement of Paris along the River Seine.

But at present it stands isolated in the middle of a construction site, at the centre of a debate by local residents concerned about the destruction of their community, and many dozens of artists whose studios in an adjacent building are under threat.

## Issing warns on euro and competitiveness Bundesbank stays firm on short-term rates

By Andrew Fisher and Peter Norman in Frankfurt

Mr Otnar Issing, a senior director of the Bundesbank, has warned against making the European single currency an instrument for boosting trade competitiveness as this would undermine attempts to keep the euro stable.

Mr Issing, a member of the German central bank's policymaking council, said European economic and monetary union would have powerful implications for wage policies in the euro area because excessive pay deals would immediately have a negative impact on employment.

In an interview with the Financial Times, Mr Issing said the real dimensions of Emu were becoming clear to most people as the planned starting date of January 1 1999 approached.

"History does not end when Emu starts, as people are gradually realising," he said.

He emphasised that the single currency would cause fundamental changes in the conduct of economic fiscal and monetary policy in Emu countries. The impact would be felt well beyond the currency arena. "There will be no exchange rate freedom and there will be an independent central bank with the obligation to pursue price stability."

Mr Issing strongly opposed suggestions that the euro should be kept relatively low against other important world currencies to help companies' business abroad. "You can't promise a weak euro to exporting industry and a strong euro to savers. The euro should not be seen as a mechanism for promoting exports. That will not do."

Although he did not identify those who had expressed such views, some French politicians and bankers, as well as German businessmen, have indicated their support for an internationally competitive euro to help exporters.

Mr Issing said, however, this would work against the efforts of those striving to build up confidence in the new currency.

"You can't talk down the euro for the purpose of using the joint currency as a weapon in world trade. The option of making the currency soft through lax monetary policy is not available in the treaty - the ECB [European Central Bank] is not allowed to do this - and this would not help if inflation in the euro zone were then to rise."

He was equally outspoken about the need to guard against irresponsible wage policies in the future Emu zone. "Currency union will have consequences for wage policy," he added.

"Mistakes in wage policy will have an immediate effect on employment. Not everyone is aware of this. But people will have to learn this very fast."

The impact of high wage rates could not be offset by exchange rate devaluations or be accommodated by the ECB.

"Those who expect a stable common currency in Europe with an independent central bank that does not bow to pressure must also expect wages to come under the same influence," Mr Issing said.

As the institution charged with maintaining the euro's stability, the ECB would need a strategy "that acts as a pre-commitment to the public".

This would involve, above all, a monetary policy based on money supply indicators. The ECB should augment its money supply policy with forecasts on price trends.

"I propose a clear hierarchy of indicators," Mr Issing said. "For us [in the Bundesbank] money supply is the most important. Then, some way behind, come such important factors as exchange rates and price trends, labour unit costs and so on."

He said he did not favour inflation targeting as practised by the Bank of England because this was a "second best solution".

Fears over Emu, Page 18

By Peter Norman

The Bundesbank yesterday rejected suggestions that it should cut short-term interest rates to give Germany's sluggish economic recovery a boost.

In remarks anticipating a decision not to change borrowing costs at tomorrow's meeting of its decision-making central council, the bank took issue with opposition politicians who have urged a more aggressive monetary policy to stimulate the economy.

In its latest monthly report, the bank warned that a "short-termist" rate cut would raise the risk premium on long-term interest rates and increase the danger of speculative disruptions on financial markets. Noting that the control of inflation was a permanent obligation, the bank said it would be wrong to cut rates because Germany currently enjoyed price stability.

The Bundesbank warned that economic growth and a strong export performance in recent months did not mean Germany had solved its problems. Weak business investment and rising unemployment pointed to the need for moderate and flexible wage settlements and lower taxes, especially for the company sector.

Mr Theo Waigel, finance minister, yesterday reaffirmed the government's goal of cutting Germany's income and corporation tax rates to competitive levels so that advanced industries such as cars, chemicals and computers would no longer invest outside Germany for tax reasons.

Promising the government's special commission on income and corporation tax reform would complete its work by end-January, Mr Waigel said his aim was to bring top tax rates below 40 per cent and create scope for "thousands and thousands" of small and medium-sized companies to grow.

Speaking in Munich yesterday, the minister said economic models based on the early outlines of the planned tax reform suggested it would boost real economic growth by about 0.5 percentage points and add up to 1.5 points to investment growth rates. The government aim is to reform the income and corporation tax systems from January 1999.


Mr Waigel said he intended to prepare the reform so thoroughly by the end of next month that political decisions could be taken immediately and a start be made to turning the policy into legislation early next year.

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- 2  
**BERTELSMANN**  
The German media giant set up a customer and technical support project through its joint venture with AOL to provide online services, while its Sonopress subsidiary expanded its CD production facility.
- 3  
**CITIBANK**  
As part of its global strategy to take it into the next century, Citibank chose Ireland for its 1000-person European processing centre for securities, trade and cash operations.
- 4  
**GEA**  
The German leader in energy, environmental and process technology made Ireland its world centre for applications software and process systems design.
- 5  
**HEWLETT-PACKARD**  
Hewlett Packard added its second major plant in two years - manufacturing print-heads - bringing total investment to over US\$500 million and total jobs to over 2000.
- 6  
**IBM**  
IBM selected Ireland for investment of US\$350 million in a strategic, advanced electronics campus to employ nearly 3000 after setting up a world-wide PC customer support centre earlier this year.
- 7  
**JOHNSON & JOHNSON**  
Johnson & Johnson announced its fourth Irish facility - a US\$50 million manufacturing and technical support centre for orthopaedic parts. The company's Vistakon disposable contact lens plant, began production and employs 200 people.
- 8  
**EASTMAN KODAK**  
The largest maker of photographic products in the world launched Europe's first recordable CD manufacturing plant; a second project to manufacture film was also announced.
- 9  
**ORACLE**  
The second largest software company in the world expanded its operations by adding a 400-person centre to sell information management software products.
- 10  
**SANDOZ**  
The Swiss pharmaceutical giant unveiled plans to invest a further US\$80 million in manufacturing capacity.

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NEWS: INTERNATIONAL

# Moscow will take 'appropriate measures' if the Taliban forces push further north, says envoy Russia warns of Afghan intervention

By Mark Huband  
in Mazar-i-Sharif

Russian action to halt the advance of Islamic fundamentalism from Afghanistan into the central Asian states will become more overt if the forces of the Islamic Taliban movement pierce the buffer of Russian and Iranian-backed factions opposing the Islamists in northern Afghanistan.

"If Taliban came into the north there would be terrible bloodshed. And if our borders were under threat we would take appropriate measures," said Mr Nikolai Schevchenko, head of the Russian diplomatic delegation. The delegation has been based in the northern town of Mazar-i-Sharif since the seizure of Kabul by the Taliban in September.

"The Russian role in the region is inevitable," he said, specifying that Russia views its borders as those of its southern neighbours Uzbekistan, Tajikistan and Turkmenistan. "I believe that considering Taliban's actions and their ideology, that they are planning to come here, and we think their coming here would be a threat to the CIS," Russian diplomat

**'I believe that considering Taliban's actions and their ideology, that they are planning to come here . . . and we think their coming here would be a threat to the CIS'**  
Russian diplomat

**'It's basically an economic war that Russia and other powers are pursuing'**  
Pakistan's consul

these three powers wants a return of peace, because it's not in their economic interest," said Mr Umar Khan Alisherzai, Pakistan's consul general in Afghanistan, avoiding naming Iran as the third country involved.

"It's basically an economic war that Russia and other powers are pursuing. These Central Asian countries and northern Afghanistan are full of natural resources. Russia won't be able to exploit these resources, because it doesn't have the investment capability, and fears competition from the more technically developed economies of the west."

Russian officials are agreed that economics is central to the strategy being played by all the countries involved, though they claim that Russian technology and political presence will provide a balance between western interests and Iran's regional goals.

"Russia is consolidating itself, our main interest being to ensure that our allies in the region are safe," Mr Schevchenko says. "The trade routes to the Indian Ocean would be of great benefit to Russia. [The Russian gas company] Gazprom will play a major role in the gas pipeline from Turkmenistan, as technically all gas projects in Turkmenistan are based on Russian technology. And the involvement of [Russia] will act as a buffer against Iranian objections to western involvement in the project," he said.

Political backing for the Afghan factions has not diminished despite the launch of a new UN initiative to establish a ceasefire. Last week Mr Norbert Holl, UN special envoy to Afghanistan, launched a round of shuttle diplomacy, in an effort to achieve a ceasefire. For Pakistan, home to 2.5m Afghan refugees, the



wish to see a friendly government on its western frontier is paramount. Equally, it would like to see lucrative central Asian trade routes passing through Afghanistan via Pakistan to the Indian Ocean, potentially undermining Russian and Iranian influence.

Despite its close ties with Taliban, such direct interests have led Pakistan to remain on reasonable terms with the northern faction leader General Abdul Rashid Dostum, allegedly supported by Russia and Iran.

"Pakistan has a declared enemy on one side, and cannot have another enemy on the other," said a senior Pakistani military source, going further than most Pakistani officials in acknowledging Pakistan's support for the Taliban.

Iran, ruled by a Shia Muslim clerical regime, has played the most active role in forging the alliance against the Sunni Taliban, encouraging the factions led by Gen Dostum and Gen Ahmed Shah Massoud to unite in creating the committee for the defence of Afghanistan in the north of the country.

Cargo flights of the Dostum-owned Balkh Air fly regularly from Mazar-i-Sharif to Mashed, in eastern Iran, aviation officials in Mazar-i-Sharif confirmed. Diplomats close to the all-

iance have confirmed that weapons supplies are coming from Iran. At least one intelligence service in the region says chemical weapons have been acquired by the northern factions.

Rivalry over Afghanistan has adversely affected traditionally good relations between Iran and Pakistan. Pakistani officials were incensed that Iran recently tried to bring India - which has close ties with Gen Massoud - into the regional equation, by including it in talks on the Afghan conflict in Tehran.

Iran has an ancient rivalry with the Pashtun Afghans from which Taliban is drawn, and is concerned that the Sunni Taliban may dilute Iranian Shia dominance of the Islamic revival. "Since Iranians are very narrow-minded, they are envious of other peoples' success," said Mr Amir Khan Motaqi, Taliban's acting minister for information and culture, in Kabul.

US officials deny their tacit acceptance of Taliban stems from Iran's opposition to the new regime in Kabul. But as US and Pakistani interests coincide, the US need do little more than have its ally pursue policy on its behalf, avoiding the thorny issue of Taliban's principles, about which Pakistan has no illusions.

"Very few of the leaders in Afghanistan have struggled for principles," said a senior Pakistani official. "They are struggling for power. So a nation bled, and is still bleeding."

INTERNATIONAL NEWS DIGEST

## Battle spreads in Mogadishu

A fresh eruption of violence in Mogadishu, the Somali capital, spread yesterday when another large faction joined the fighting, which has killed more than 135 people and wounded 900 in five days. Militiamen under Ali Mahdi Mohamed, leader of a north Mogadishu alliance, shelled Hussein Aided's "presidential" palace and other positions held by his forces.

All Mahdi's four-wheel-drive "battlewagons", fired cannons at a road junction in south Mogadishu, near the closed airport and residential areas. Hussein Aided's gunners fired mortar bombs into north Mogadishu in retaliation.

The latest round of violence erupted last Friday, and has killed more than 135 people. *Reuters, Mogadishu*

## Tunisia curbs Israel links

Tunisia yesterday became the latest country to put its relations with Israel on hold, blaming the Israeli government's failure to implement agreements signed with the Palestinians. Mr Habib Ben Yabia, Tunisia's foreign minister, told parliament that Israel's settlements policies were in violation of the Oslo peace accords.

Tunisia and Israel established interest section offices earlier this year. Trade is minimal but Israeli officials said it represented a psychological blow for Israel's attempts to normalise relations with the countries of North Africa.

There is also concern about the level of relations with Morocco, which has close ties with Israel and a liaison office in Tel Aviv. Israeli officials said there have been no high-level visits or invitations to Morocco since the election of Mr Benjamin Netanyahu as prime minister last May. Oman and Qatar also recently froze their relations with Israel. *Judy Dempsey, Jerusalem*

## UN awards Kuwait \$610m

The United Nations body for Gulf war reparations yesterday awarded \$610m to the Kuwait Oil Company for quenching some 700 oil well fires started by retreating Iraqi troops in 1991.

The UN Compensation Commission accepted the recommendations of a three-man arbitration panel that these were the verifiable costs of putting the fires out. The company, which put in a claim for \$851m, had \$3m disallowed, and was told to resubmit the rest as claims for loss of and damage to property. *Frances Williams, Geneva Commodities, Page 90*

## Lebanon gets \$3bn aid pledge

More than \$3bn of official aid was pledged to Lebanon at a US-brokered donors' conference. The Lebanese government has announced. Officials said more than \$1bn was available immediately and a further \$2.2bn would finance projects over several years. France, the European Union and the World Bank will be among the largest contributors.

Mr Rafiq Hariri, prime minister and architect of Lebanon's reconstruction programme, proposed at the conference 31 projects worth \$5bn and asked for an additional \$1bn in loan guarantees. But the sums pledged went beyond Beirut's expectations, and were hailed as a vote of confidence in Lebanon's reconstruction programme. Lebanese officials said a large part would be in the form of soft loans, which will lower the government's borrowing costs. *Roula Khalaf, London*

# Moslem vigilantes in Cape Town clashes

By Roger Matthews  
in Johannesburg

The South African government warned anti-crime protesters yesterday that it would not tolerate further illegal demonstrations, after serious clashes with police in Cape Town which led to exchanges of gunfire and at least 11 people wounded.

The fighting marked a serious worsening in relations between the police and People Against Gangsterism and Drugs (Pagad), the mainly Moslem organisation which sprang to prominence in August when it shot dead and then set alight one of Cape Town's most notorious gang leaders.

Pagad has accused the government of not doing

enough to combat crime, and the police of being corrupt. During the past four months it has staged repeated marches on the homes of suspected drugs dealers, and has several times clashed with police.

On Monday afternoon running battles broke out at Cape Town airport with police firing teargas and rubber bullets after Pagad

defied a ban on holding a rally. The clashes worsened early yesterday when police claimed Pagad members opened fire while attempting to storm a court building where emergency applications for bail were being heard for people arrested earlier in the day.

A police spokesman said seven officers had been wounded by gunfire, two of

them seriously. Mr Sydney Mufamadi, the minister for safety and security, accused Pagad of acting with total disregard for the law, and said this would not be tolerated. The police were being forced to spend large sums monitoring Pagad rallies which should be spent fighting crime, he said.

Provincial officials also deplored the violence and

the damage it would cause to Cape Town, which is South Africa's premier tourist destination and is bidding to stage the 2004 Olympics.

Police said no further talks would be held with Pagad because it had confused fighting crime with causing crime. "Pagad has degenerated into just another gang, and will be treated as such," said a spokesman.

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# Nigeria sues Italians in gas dispute

By Paul Adams in London and John Siskins in Milan

Nigeria's Liquefied Natural Gas company is suing Enel, the Italian state electricity utility, for pulling out of a contract to buy 15bn of Nigerian gas over 20 years. Enel had contracted to buy 8.5bn cubic metres of gas a year, half the output of Nigeria LNG's \$3.5bn plant at Bonny, near Port Harcourt, due to start production in 1999.

Enel claims there is a force majeure clause allowing obligations to drop should parties be prevented from going ahead. It said it had to withdraw because a decision not

to build an LNG terminal at Montalto di Castro on the Tuscan coast meant the project was no longer economic. It said the environmental conditions attached to building the terminal put the Montalto investment in jeopardy. The cost of unloading the gas in open sea was one of the obstacles.

Enel said: "We are negotiating with Nigeria LNG in order to find the best way of limiting damage arising from this situation." The project has been beset by political difficulties since first mooted in the 1960s but was revived when Shell took control in 1994. The shareholders took the final investment decision late last year in the teeth of international condemnation of the Nigerian military regime for executing one of its leading critics, Ken Saro Wiwa.

The rest of the gas is to be sold to utilities in France, Spain and Turkey. The LNG project is vital to Nigeria's exploitation of its vast natural gas resources, much of which is burned off

as a by-product of oil production, and important to Shell's attempt to improve its environmental record in Nigeria. The project would earn about \$1bn a year in exports from early next decade and could lead to more gas developments.

WORLD TRADE NEWS DIGEST

## GE in China power deal

GE Capital, a subsidiary of General Electric of the US, yesterday signed a \$250m agreement with the Shanghai power bureau to upgrade and operate a 400MW gas turbine power plant. Mr Peter Geldart, managing director of GE Capital Asia Pacific, described the agreement as a "milestone" and said it was the "first long-term, non-guaranteed commercially financed power project in China". A consortium of foreign banks led by Standard Chartered arranged a \$124m loan for the project without Chinese sovereign guarantees, a stumbling block for other power projects. Mr Gareth Bullock, head of corporate banking at SCB, said financing was the "first non-recourse commercial loan for a power project in China." The project is being funded with 30 per cent equity and 70 per cent loans. Mr Geldart said GE, which is supplying four gas turbines, had gone ahead with the project because "we are dealing with a first-rate power bureau." The project also had the support of the Shanghai municipal government. GE Capital will hold 30 per cent equity and the Shanghai power bureau 70 per cent in the project which will run for 17 years under built-operate-transfer arrangements. *Tony Walker, Beijing*

## Mercosur plans regional bank

Mercosur, the four-nation Latin American trade grouping, yesterday announced plans to set up a development bank to provide capital for infrastructure projects in the region. Although details of the institution are still to be decided, officials said the bank would have a capital structure, credit facilities and rules of operation similar to other international financial institutions. The members of the customs union - Brazil, Argentina, Paraguay and Uruguay - also signed an agreement giving "associate" membership to Bolivia, which will also participate in the new financial institution. Bolivia becomes the second country to become an associate member of Mercosur, after Chile. *Geoff Dyer, Fortaleza*

## Swedes invest in east Europe

AssiDomän, the Swedish forest products group, is to invest \$30m in a new corrugated board plant in the Czech Republic, which it hopes will spearhead a drive into central and eastern Europe over the next three years. The plant, near Prague, will supply the German and Austrian markets as well as aiming for a 9 per cent share of the Czech market. Mr Lars Richardson, president of AssiDomän Packaging, said the plant would be a hub for a drive into Russia, Poland, the Baltic states, Slovakia and Hungary through new plants and acquisitions. The company is currently building a new box plant in St Petersburg. *Vincent Boland, Prague*

## Shell in Philippines deal

Philippine Shell, the Philippine subsidiary of the Anglo-Dutch oil group, has signed a two-year \$64m contract with the state-owned National Power Corporation (Napocor) to supply 6.5m litres of fuel oil and 6m litres of diesel a month. Napocor recently signed a contract with Petron Corporation and is expected to approve another with Caltes Philippines. *Justin Marazzi, Manila*

# Japan backs Three Gorges contracts

By Our Foreign Staff

Japan has agreed to provide financial support for companies bidding for the controversial Three Gorges dam project on China's Yangtze River, Kyodo, the Japanese national news agency, reported last night. Kyodo cited sources in the Ministry of International Trade and Industry as saying export credit insurance as well as loans from its Export-Import Bank would be available to fund the project which will displace more than 1m people and create a lake 600km long in Hubei province.

environmentalists. Kyodo said the Japanese government had decided the project would not cause environmental damage after conducting local surveys. Its enquiries had also shown that people who were displaced would be compensated. Among other groups which have shown interest in the dam is a consortium comprising AEB of Sweden, Kvaerner Industries of Norway and GEC Alsthom. AEB said in October it had asked the Swiss government for export credit guarantees.



Four Upholder submarines at VSEL in Barrow. They would help Canada to retain a significant naval capability. *Anthony Ashworth*

# Special fuel cells may revive UK-Canada submarine deal

By Bernard Simon in Toronto

Canada has shown renewed interest in buying four almost new diesel-electric submarines from Britain. A deal for the Upholder class boats has been under negotiation for more than two years, and came close to being finalised last spring. But Mr Jean Chrétien, Canada's prime minister, has balked at a big military purchase when budget cuts have trimmed spending on social security and health. UK and Canadian officials expressed cautious optimism however, that the deal would be revived after the next general election in Canada, expected to be called within

the next nine months. Mr Doug Young, who recently took over as defence minister, said this month that as a member of Nato and Norad (North American Aerospace Defence Command) "we must decide if we can properly safeguard Canada's sovereignty with a navy composed solely of surface ships. . . if we allow our submarine capability to lapse, we would have great difficulty re-establishing it." The renewed Canadian interest has also been triggered by research at Ballard Power Systems, a Vancouver-based technology company, into the use of long-life fuel cells as a power plant for submarines. Ballard, which also makes

fuel cells for surface vehicles such as buses, delivered two test plants earlier this year to Howaldtswerke-Deutsche Werft, the German submarine builder. The cells, which convert hydrogen into electricity without combustion or pollution, would enable the Upholder boats to operate under ice. The Upholders are currently fitted with diesel-electric engines. A Ballard official declined comment on the company's role. Ballard recently got C\$30m (US\$23m) in financial support from the federal government to develop stationary power plants for hospitals, schools and factories. The four Upholders, which cost about \$1bn (\$1.64bn) to

build, were put up for sale after the Royal Navy opted for an all-nuclear submarine fleet in the early 1990s. Canada has been toying for some time with a replacement for its three 30-year-old Oberon boats. Other Nato members have urged Ottawa to buy the Upholders, which would allow Canada to maintain a significant naval presence in the alliance. The boats would also be used to train UK and US submarine crews. The UK has offered the boats to Canada at what it considers to be a bargain price of about C\$400m, with payments spread over 10 years, and part of the cost to be paid in the form of training for Royal Navy crews.

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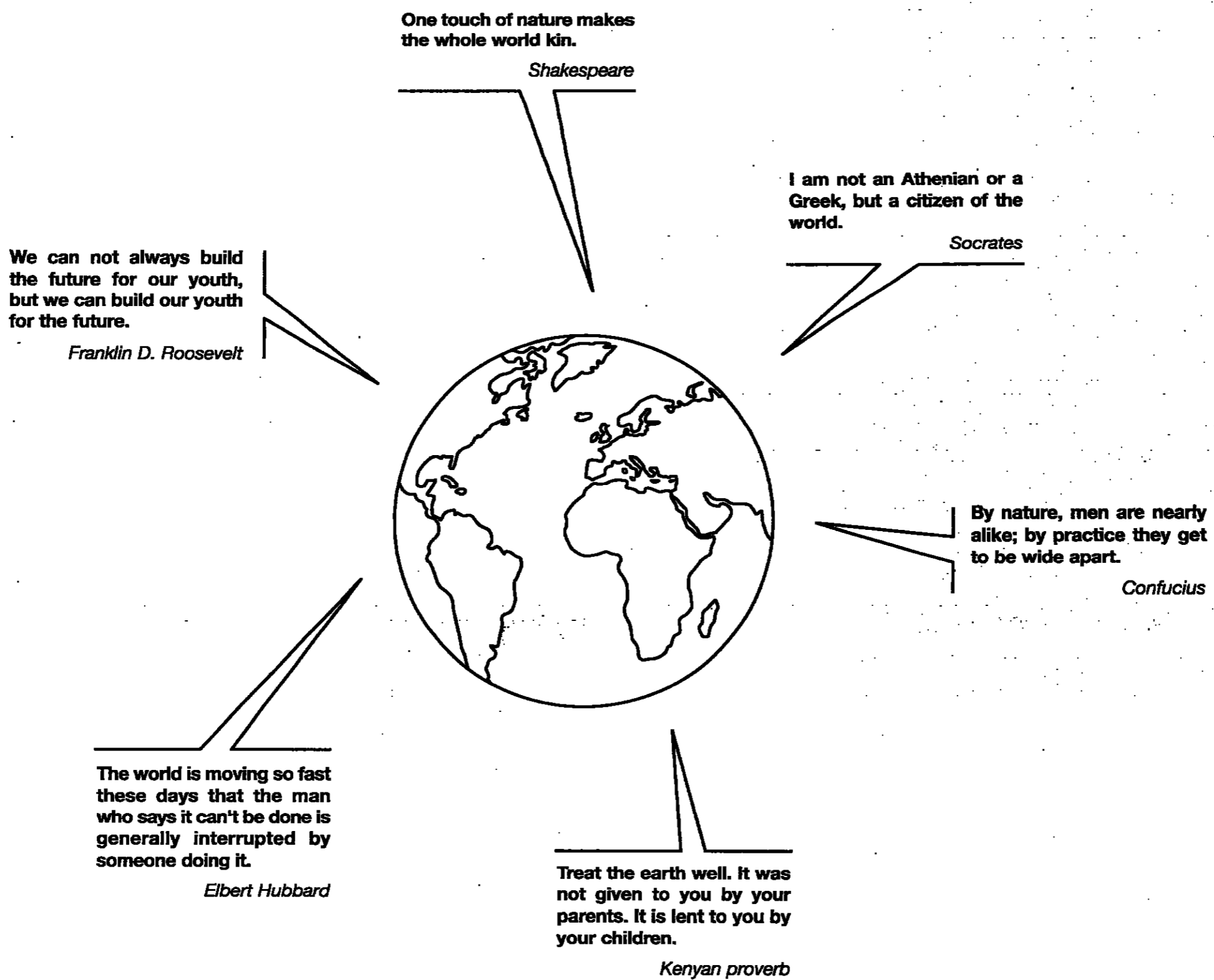
<p>November 1996</p> <p>10 ELEMENT PHILIPPINES LTD.</p> <p>US\$ 200,000,000</p> <p>Fixed Rate Notes</p> <p>Lead Manager</p>	<p>October 1996</p> <p>COCA-COLA AMATEL</p> <p>CZK 2,000,000,000</p> <p>Commercial Paper Programme</p> <p>Issuing and Paying Agent</p>	<p>October 1996</p> <p>PT PANA OUNA SAMBERRIA Tbk.</p> <p>US\$ 83,000,000</p> <p>Initial Public Offering</p> <p>Global Co-ordinator</p>	<p>October 1996</p> <p>Japanese Yen Equivalent of US\$ 55,000,000</p> <p>Term Loan Facility</p> <p>Arranger and Agent</p>	<p>September 1996</p> <p>PT BANK DANAMON</p> <p>US\$ 20,000,000</p> <p>Transferable Loan Facility</p> <p>Arranger</p>	<p>August 1996</p> <p>PT SWALAMBIA PONTIANA FINANCE</p> <p>US\$ 52,000,000</p> <p>Transferable Loan Facility</p> <p>Arranger and Underwriter</p>	<p>August 1996</p> <p>Thai Cars Ltd.</p> <p>US\$ 250,000,000</p> <p>Secured Governmental Fixed Rate Notes</p> <p>Arranger and Lead Manager</p>	<p>August 1996</p> <p>UNWIDE HOLDINGS, INC.</p> <p>US\$ 163,000,000</p> <p>Initial Public Offering</p> <p>Global Co-ordinator</p>
<p>August 1996</p> <p>Westland/Utrect</p> <p>NLG 5,000,000,000 (increased from NLG 2,500,000,000)</p> <p>Euro Medium Term Note Programme</p> <p>Arranger and Dealer</p>	<p>August 1996</p> <p>YPE</p> <p>US\$ 125,000,000</p> <p>Specialised Term Loan</p> <p>Arranger and Agent</p>	<p>July 1996</p> <p>PHILIPS</p> <p>US\$ 150,000,000</p> <p>Multi-Currency Dual-Currency Export Securitisation Programme</p> <p>Arranger</p>	<p>July 1996</p> <p>IN CEMENT CORPORATION</p> <p>US\$ 127,000,000</p> <p>Initial Public Offering</p> <p>Global Co-ordinator</p>	<p>July 1996</p> <p>ESTER BANK</p> <p>US\$ 37,000,000</p> <p>One Year Pre-Export Trade Finance Facility</p> <p>Arranger and Agent</p>	<p>June 1996</p> <p>COPINAC</p> <p>1,950,983</p> <p>Global Depository Receipts</p> <p>Global Co-ordinator</p>	<p>June 1996</p> <p>DEMIRBANK</p> <p>US\$ 60,000,000</p> <p>Term Loan Facility</p> <p>Arranger</p>	<p>June 1996</p> <p>Gasunie</p> <p>NLG 1,000,000,000</p> <p>Commercial Paper Programme</p> <p>Arranger and Agent</p>
<p>May 21, 1996</p> <p>ICA</p> <p>US\$ 150,000,000</p> <p>Global Medium Term Note Programme</p> <p>Lead Manager</p>	<p>May 1996</p> <p>NEST WAVE TELECOM INC.</p> <p>US\$ 290,000,000</p> <p>Series B Common Stock and Warrants</p> <p>Arranger</p>	<p>May 1996</p> <p>ORMAT LAYTE CO. LIMITED</p> <p>US\$ 43,500,000 Project Finance</p> <p>To finance the construction of a 49 MW geothermal independent power plant in the Philippines</p> <p>Arranger</p>	<p>May 1996</p> <p>ZIFCOM</p> <p>US\$ 60,000,000 Medium Term Financing</p> <p>To finance the expansion of a telephone network in the Dominican Republic</p> <p>Arranger</p>	<p>April 1996</p> <p>CAP HOMES, INC.</p> <p>US\$ 62,000,000</p> <p>Secondary Placing</p> <p>Global Co-ordinator</p>	<p>April 1996</p> <p>MERRILL LYNCH PIERCE FENNER SMITH</p> <p>US\$ 200,000,000 Term Loan</p> <p>To finance the build-out and operation of cellular telephone networks in several emerging markets</p> <p>Arranger</p>	<p>April 1996</p> <p>PANASONIC</p> <p>US\$ 175,000,000 Term Loan</p> <p>To finance the roll-out of a GSM cellular network in Hungary</p> <p>Arranger</p>	

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Battle spread in Mogadishu

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# Clinton backs return of funds

By Jurek Martin in Washington

President Bill Clinton yesterday said his White House legal defence fund was right to return more than \$600,000 in contributions from a Chinese-American acquaintance in Arkansas.

The president said he was unaware that Mr Charles Yeh Lin Tria, previously a restaurateur in Little Rock, had been raising money on his behalf before being advised by Mr Michael Cardozo, the fund's director.

Mr Clinton defended Mr Tria as a classic hardworking immigrant. But he added that "even any appearance of impropriety should be removed," which had been a concern of Mr Cardozo.

This is not the first time Mr Tria's name has cropped up in the political fundraising controversy. Earlier this year the Democratic National Committee returned a \$15,000 contribution from his trading com-

pany, having ascertained the source of the donation was from outside the US.

Mr Cardozo's announcement late on Monday is certain to heighten interest in the connections between Mr Clinton, his party and Asian business concerns. The Indonesian Lippo conglomerate previously employed Mr John Huang, the former commerce department official responsible for party fundraising, while its controlling Ruddy family got to know Mr Clinton while he was governor of Arkansas and has been invited to the White House.

The most immediate impact, however, is on the defence fund itself. The \$639,000 donated by Mr Tria comprises about a third of the amount raised to date to offset the First Family's mounting legal costs, now believed to run into several million dollars.

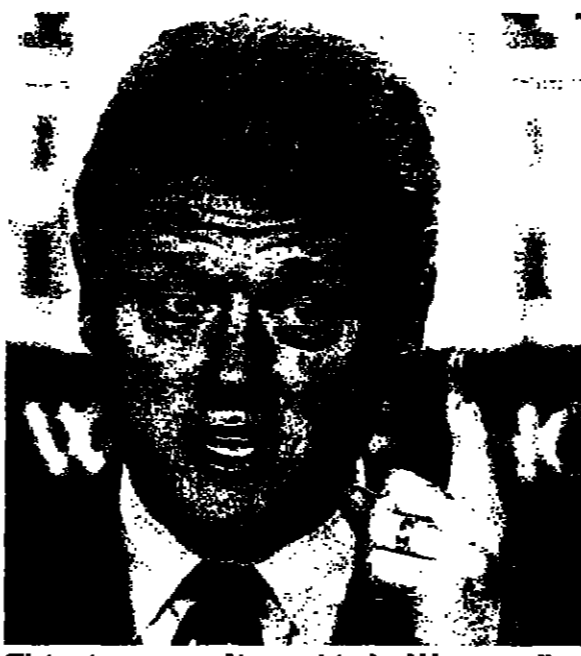
This is well beyond the Clintons' known personal assets. They have required

legal advice not merely to handle the several White-water-related probes but also the sexual harassment suit brought by Ms Paula Jones against Mr Clinton.

The Clintons' financial plight is commonplace in Washington, where several officials from the Clinton and Bush administrations, ranging from Ms Janet Mullins, political director in the Bush White House, to Ms Margaret Williams, chief of staff to Mrs Hillary Clinton, have incurred legal bills far exceeding their salaries and assets.

Ms Mullins was eventually exonerated by a special investigator for allegedly having taken part in the state department's alleged search of Mr Clinton's passport records during the 1992 campaign and has received partial financial recompense.

Even Mr George Stephanopoulos, the soon-to-depart senior aide to Mr Clinton, has estimated he has run up \$70,000 in affidavit and other



Clinton: 'appearance of impropriety should be removed'

legal costs even though he has been neither accused nor suspected of any wrong-

# Lower loan rates lift US housing starts

By Gerard Baker in Washington

US housing starts jumped by 9.2 per cent in November from a month earlier, following declines in the previous two months, the commerce department reported yesterday.

The increase, to a seasonally adjusted annual rate of 1.51m, was the biggest since July 1995, and followed other recent evidence of a slight quickening in the US economic pulse towards the end of 1996.

The drop in housing starts in September and October had been widely seen as evidence that the economy was losing steam after its strong growth in the first half of the year. New housing con-

struction accelerated gradually through early 1996 and hit a peak in August, before falling back in the autumn.

But yesterday's figure suggests demand may have revived somewhat last month, helped by a steep fall in mortgage rates over the last few months.

The news troubled the bond market, as it came on the day the Federal Reserve's open markets committee met to discuss interest rate policy.

The benchmark 30-year treasury bond fell by 1/8 shortly after the figures were published, raising the yield to 6.68 per cent.

The Fed, however, as widely expected, left rates unchanged at yesterday's meeting, although further

evidence of strengthening in the economy over the next few months could force it to tighten policy in the first half of 1997.

Regionally, the strongest increase in house building last month occurred in the Midwest, where housing starts leaped 21 per cent from a month earlier. There was also impressive growth in the south, while the north-east and the west remained flat.

Nationwide, single family housing starts rose 7.6 per cent, while multi-family construction increased 15.1 per cent. Building permits for house construction, a useful guide to future building trends, increased 3.9 per cent in November, the largest gain for a year.

# Market crash 'would benefit US economy'

By Christopher Parkes in Los Angeles

A US stock market collapse would probably do the US economy more good than harm, according to the latest forecast from the University of California, Los Angeles.

Long-term interest rates would fall quickly, extending the rally in the bond market and setting the stage for strengthening in the construction market.

Lower mortgage costs could translate into higher home prices, which would lessen the impact on consumer wealth. The chance to buy equities with better yields might even please fund managers and long-term individual investors.

"A decent collapse in the stock market would be nice right now," wrote Mr Larry Kimball, director of the UCLA Business Forecasting Project, in the school's quarterly report. "We need a break for a change."

Mr Kimball was respond-

ing to recent gentle warnings of "irrational exuberance" from Mr Alan Greenspan, head of the Federal Reserve, and noted the hint was a reminder "that there is no such thing as letting the air out gently" from a speculative bubble.

However, a 36 per cent stock market decline - as experienced between late August and October in 1987 - would still leave the Dow Jones Industrial Average index almost 2.5 times higher than the low point reached in that collapse.

According to Mr Kimball's report, the slow pace of the current bout of expansion suggests it could be one of the longest in recent history, exceeding the record set between 1961 and 1969.

"We do not deserve a recession since we do not have an acceleration of inflation to reverse," he wrote.

There was no need for inventory corrections, the residential and non-residential construction sectors had not over-built, and real con-

sumption spending was in line with real gains in disposable incomes.

Real growth in gross domestic product slowed from an "unsustainable" 4.7 per cent to a "healthy" 2 per cent in the third quarter, and the economy was expected to return to its trend growth rate in the mid-2 per cent range.

"The first successful soft landing of the US economy continues," the report added.

Meanwhile, the local Californian economy is generating new jobs faster than in the country as a whole, and employment in manufacturing is growing, in contrast to an overall decline.

In the four quarters to the end of September the state added 70,000 manufacturing jobs while the nation lost 170,000, the report said.

In the next three years, California - which accounts for 12 per cent of the US population - will create more than 15 per cent of the projected national employment increase of 6.2m.

# Labour reform test for Menem

Doubts surround proposed changes, write Stephen Fidler and David Pilling

President Carlos Menem of Argentina won reelection last year after a campaign pledge to "pulverise" unemployment. Since then he has blamed the country's rigid labour laws for keeping the jobless rate higher than it should be.

Yet while proposed labour law reforms now before Congress are intended to address this problem, there are strong doubts in Buenos Aires that the proposed changes will have much short-term impact on the jobless total.

Unemployment has risen consistently in the 1990s, despite rapid economic growth in the early part of the decade. But it surged during last year's recession and reached, according to government figures, a peak of 18.4 per cent in May that year. This has since fallen slightly - to 17.3 per cent - according to figures released at the weekend. But about 2.4m people are still out of work, three times the number in 1991.

This is damaging Mr Menem's popularity and his rating has sunk in opinion polls, which also show that joblessness is widely perceived as the country's main problem. A recent poll showed 48 per cent of people viewed unemployment as a priority, with 19 per cent seeing corruption as the greatest concern.

The labour market reforms would do three things: encourage decentralised collective bargaining; change the system for redundancy payments to create individual worker accounts; and alter the health insurance regime to avoid what for many employers is a double payment.

The government has already decreed changes to the health insurance system that will next year introduce



economic consultancy Macroeconomica says: "In the short term it would make little difference in helping bring about a fall in unemployment, a problem that's related to the level of economic activity in Argentina."

The main impact of the law over time would be to bring a greater portion of the workforce into the formal sector, he says.

Indeed, the impact of the measures is expected to be limited by the size of the black economy - where com-

plete labour flexibility reigns. The country's unemployment figures - unlike those, for example, in Mexico and Brazil - include the informal economy, which by most estimates accounts for 40-50 per cent of Argentine employment.

Mr Rosendo Fraga, a political analyst, says unemployment in the formal economy is running at about 8 per cent. However, if the economy continues to grow, the informal economy should generate more jobs than most economists think.

But even if the reforms are not watered down, their ability to ease unemployment quickly is doubted.

Mr Mario Vicens of the

are able to negotiate contracts on arrival.

"This change could reduce by 15 per cent the labour costs of the telephone and electricity companies," she says.

Many economists say the main disincentive to hiring new workers in the formal economy is Argentina's payroll tax, which with other levies adds an average 41 per cent to labour costs over and above salaries.

Although the government has often expressed a wish to reduce the payroll tax, it is one of a few important taxes that central government does not have to share with the provinces, which now account for half government spending.

At a time of budget stringency, abolishing the payroll tax is likely to take second place to financial necessity.

Previous legislation has already provided greater flexibility to small and medium-sized companies that generate most employment in the economy: 73 per cent of workers are employed by businesses with fewer than 50 people.

These businesses increased their use of labour between 1984 and 1994, but, given low labour productivity, are likely to try to become more capital intensive as they gain access to capital during the economic recovery. This suggests they will not create many jobs as the economy grows next year, she says.

However, she believes the collective bargaining reform would be an important change, albeit one that would benefit existing companies, some of which have labour contracts in force since the mid-1970s, rather than new investors which

# Timothy Ross on a steady increase in domestic addicts

## Colombia in heroin's grip

After years of lucrative criminal exports, heroin addiction is turning into a domestic problem in Colombia. Long ignored, use of locally produced, high-purity heroin has reached a level which one doctor describes as "a grave public health problem".

The government has begun to recognise the seriousness of the problem and earlier this month in Medellin sponsored the first Colombian conference on heroin use.

The conference was financed by the government national drugs directorate to prepare key healthcare workers for what is feared will soon be a new drug epidemic. Experts from Spain, Colombia and Chile addressed more than 80 doctors, psychiatrists, social workers and therapists.

The signs of opium-related abuse have been growing rapidly over the past three years.

The country's first attempts at commercial opium farming date back to 1878, when two Mexicans distributed poppy seeds to peasant farmers in Cauca and Huila departments and bought their harvests of raw

Mr Carlos Lemos Simmonds, Colombia's new vice-president, said yesterday that a landmark law aimed at bankrupting the nation's billionaire drug barons should make the US rethink its policy towards the country.

He said Colombia would reap huge benefits from the new measure, but added that Washington should also look to its own backyard in its war against drugs.

optium gum. By 1994 locally made heroin analysed in the Bogota toxicology clinic tested at more than 85 per cent purity and was being exported through traditional cocaine smuggling routes to the US.

Leaders of the Cali drugs cartel pioneered large-scale heroin production in a shifting alliance with leftwing guerrillas, and brought in Sicilian, Afghani and Asian heroin chemists to improve refining techniques.

Recent samples have tested at 94-96 per cent purity.

Small amounts of opium, morphine and heroin began to slip on to local markets, mostly bought by wealthy drug users. Cases of heroin

"If the US were doing one half of what we are doing to stop production, the situation would be very different," Mr Lemos said.

He was elected vice-president in September but remains in Lemos as Colombia's envoy to Britain.

Last week Colombia's Congress approved a forfeiture law entailing the seizure of illicit gains made by drug barons over the past 20 years.

dependency began to appear in the late 1980s, and in 1993 the first heroin overdose death was reported.

Dr Camilo Uribe, a prominent poisons expert, told the Medellin conference that in just one Bogota public hospital there was an average of three heroin-overdose cases per month.

"Cocaine overdoses are steady in fifth place of all emergency room acute poisonings, but heroin overdoses, not registered three years ago, have now jumped to seventh place."

Dr Uribe said heroin, according to patient case histories, was first given away and frequently exchanged for sexual favours. He was incensed by reports that ado-

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NEWS: ASIA-PACIFIC

Ministers plan reduction in business costs, easing of state controls and creation of 7.4m jobs

# Tokyo cabinet adopts economic reforms

By William Dawkins in Tokyo

The Japanese cabinet yesterday adopted an economic reform plan designed to reduce high business costs to the level of the country's main competitors by 2001.

The scheme, the latest in a series of deregulation packages over the past three years, envisages that state controls should be eased and an additional 7.4m jobs be created by 2010 in 15 strategic sectors.

These include information and telecommunications technology, biotechnology, aerospace and health and welfare.

The Ministry of International Trade and Industry (MITI) is to

co-ordinate implementation of yesterday's policy framework, which includes 500 concrete reform ideas. It plans to produce a detailed work programme by the end of March, to be followed by an annual progress review. MITI officials said 15 economic reform bills would be ready for consideration by the next parliamentary session in the New Year.

The scheme calls for a reduction in energy costs to European levels, which are about 20 per cent lower. It also calls for the formation of more new businesses through a more active venture capital industry and an easing in legal constraints on the type of jobs handled by private sector

recruitment agencies.

Senior MITI officials said the plan was the clearest sign yet of the hardening of a consensus for economic deregulation among policymakers. It follows the government's commitment last month to a five-year financial reform plan and its agreement partially to dismantle Nippon Telegraph and Telephone, the dominant domestic telecoms company.

The new Liberal Democratic party minority government has, contrary to rivals' expectations of continued conservatism, made economic deregulation a priority. Business lobbies and consumers' discontent with high domestic

costs and prices were increasingly evident in the run-up to the October general election.

It is not yet clear how far other government ministries will respond to MITI's call for action, given traditional reluctance to tolerate a cut in their own powers.

Nor is it clear whether Mr Ryutaro Hashimoto, the prime minister, will be able to obtain opposition parties' necessary support for the busy legislative programme needed to turn the deregulation plan into reality. To complicate matters even more, his own party remains divided on the merits of reducing government control of the economy.

Private sector analysts remain

sceptical. "The consensus for deregulation has become established wisdom, without being subjected to much critical scrutiny," said Mr Jeff Young, political analyst at Salomon Brothers Asia. "There is much political uncertainty over whether the government can implement it."

But Mr Osamu Watanabe, director-general of MITI's industrial policy bureau, which was responsible for drawing up the scheme, said there was a strong political consensus behind the package.

"Consensus building is a time-consuming process in this country. But once the consensus is built, things move fast. If there is any delay in carrying out this

plan, companies will just bypass Japan for more competitive countries," he said. The current initiative gave a clear focus to previous piecemeal efforts at deregulation - discussion has been going on for the past decade but has rarely won political consensus - by focusing on the promotion of emerging sectors, and cutting business costs.

Mr Hashimoto called for the latest plan, plus a financial market reform package unveiled in November, soon after winning the election two months ago.

Its successful implementation will depend, say observers, on whether there really is a consensus for change.

# NZ bank cautious on wider inflation target

By Terry Hall in Wellington

Mr Don Brash, governor of New Zealand's central bank, yesterday responded cautiously to the new coalition government's announcement widening the bank's inflation target.

Mr Brash said the broadening of the target to 0-3 per cent from 0-2 per cent was a modest change.

Under New Zealand legislation, the central bank - the Reserve Bank - is independent of the government and is obliged to maintain inflation within the guidelines. If it falls outside the guidelines, the government can replace the bank's governor.

"We previously aimed at inflation of 1 per cent. It is now 1.5 per cent," Mr Brash said. He warned the bank would be uneasy if inflation rose to near the maximum 3 per cent allowed.

In the Reserve Bank's six-monthly economic statement, Mr Brash said increases in imports and price increases in the housing market, plus the planned rise in the minimum wage, required the bank to continue to be cautious about the outlook.

He welcomed signs of falling inflation and indicated the economy's rate of growth was slowing.

In his statement he emphasised the bank would prefer a lower exchange rate and higher interest rates to curb inflationary pressures.

Mr Brash said the coalition's plan to increase the minimum wage from NZ\$9.375 (US\$4.48) to NZ\$7 an hour, review the minimum wage for those under 20 years of age and possibly to increase the minimum wage to NZ\$7.50 in 1998 seemed likely to increase unit labour costs.

As part of the coalition deal, the NZ\$1bn in cuts due to take place in July 1997 have been deferred but government spending has increased by \$1.2bn.

Mr Brash said the government's plans represented a more restrained fiscal stance than many in the market had expected and was a major reason for the sharp easing in monetary conditions after announcement of the coalition.

He said the referendum on compulsory superannuation to be held in 1997 made it difficult to assess the implications of the new track, because if a compulsory scheme was put in place it would significantly offset the projected fiscal stimulus. The referendum will be in the third quarter of 1997.

# Hong Kong chief urges UK to face reality

By John Ridding in Hong Kong

Mr Tung Chee-hwa, the shipping tycoon selected as Hong Kong's first post-colonial governor, yesterday urged the UK and Hong Kong governments to "face reality", criticising their opposition to Beijing's plan for a new legislature for the territory.

"It is wrong for Britain and Hong Kong to ignore the reality of the provisional legislature," he said, referring to the body which will replace the existing elected Legislative Council when sovereignty is transferred to China on July 1 next year.

Mr Tung's statements, his strongest on the issue, came in his first important speech since being selected last week as Hong Kong's first chief executive, as the next governor will be known.

After his speech, he left for Beijing, where he is expected to meet President Jiang Zemin and Prime Minister Li Peng.

The provisional legislature is due to be formed this weekend in a meeting in Shenzhen, just across the border from Hong Kong. Its 80 members will be selected by a 400-member committee which was itself formed earlier this year by a Beijing-appointed body.

The legislature has emerged as one of the most serious obstacles to a smooth transition for Hong

Kong. Opinion polls suggest many in the territory are resigned to the new body, but pro-democracy politicians warn that the lack of an elected legislature will undermine government accountability.

Mr Tung sought to allay concerns about the legislature, arguing it would last for a maximum of one year and new elections would be held as early as possible.

Responding to critics of the selection process, Mr Tung said: "I believe the members of the provisional legislature will have a high degree of credibility."

The shipping tycoon also dismissed doubts about the legality of the planned body. "I believe it is legal," he



Tung Chee-hwa: 'wrong to ignore reality of the provisional legislature'

expressed his opposition.

The chief executive-designate said yesterday he would seek to ensure a smooth transition in the civil service, while China signalled its desire for continuity in the administration. "We hope senior public servants in Hong Kong will maintain their position," a foreign ministry spokesman said in Beijing.

In his speech to businessmen, Mr Tung stressed the need to fight against corruption, one of the main concerns ahead of the handover. "We must further increase the degree of transparency in the decision-making process... ensuring money and politics do not mix."

Editorial Comment, Page 19

# Manila pilots' dispute settled

By Justin Marozzi in Manila

Philippine Airlines (PAL), the loss-making national carrier, has reached agreement with the country's pilots' union, it said yesterday. The peace deal ends a long period of strikes and disruption.

PAL said the two sides had "successfully negotiated terms for their new collective bargaining agreement".

The agreement covers compensation, manning levels on long-haul flights and work rules "based on the concept of more pay for more work".

It follows a prolonged tussle between PAL and its employees over pay and staffing levels, most recently when 9,000 workers staged a "wildcat" strike shortly before Manila hosted the Asia Pacific Economic Co-operation (Apec) forum last month.

On that occasion, employees returned to work only after the airline threatened them with summary dismissal.

Last week, Mr Lucio Tan, PAL's chairman, said the airline was cutting its \$4bn expansion programme after a labour department ruling requiring it to give pilots an annual 15 per cent pay rise for the next five years.

Mr Tan, a leading Chinese-Filipino businessman, called the ruling "unreasonable".

It is not yet known whether the scrapping of orders for at least 27 Boeing and Airbus aircraft, an integral part of the modernisation programme considered essential to PAL's return to profitability, will go ahead.

PAL, which last year lost more than 2bn pesos (\$76m), declined to comment.

# East Asian exports to bounce back

By Peter Montagnon, Asia Editor, in London

East Asia's exports should recover to show a growth rate of 10-15 per cent next year after rising by only 5-7 per cent in 1996, Mr Michael Walton, chief regional economist at the World Bank, said yesterday.

In a short assessment of the region's prospects, Mr Walton said the slowdown in growth, which featured a sharp fall-off in exports, was cyclical rather than structural. The bank is thus putting its weight behind the consensus view that there is no long-term threat to growth in the region.

Even among countries with the weaker performance this year, there were signs of strength. Thailand had a balance of payments deficit in excess of 8 per cent of gross domestic product, but it had a strong fiscal position and a high savings rate, he said.

Among the factors behind this year's poor export performance were the collapse in the market for computer chips, slower demand in the industrial world, the weaker yen and tax shifts in China that caused a spurt in exports in 1995.

But things are already improving and regional growth should recover to about 8 per cent in coming years, slightly below the 9 per cent in the first half of the 1990s but above the 7 per cent recorded in the 1980s.

Mr Walton said the region faced some important challenges in provision of infrastructure, income distribution, labour skill development, the environment and the development of financial markets.

The region's governments had shown an ability to rise to such challenges over the past 20 years. Nor would growth necessarily slow while these problems were being dealt with. East Asian governments should develop pension funds and other mechanisms for helping income distribution, leaving governments responsible only for a basic safety net.

# Exports in 1997 should show growth of 10-15%

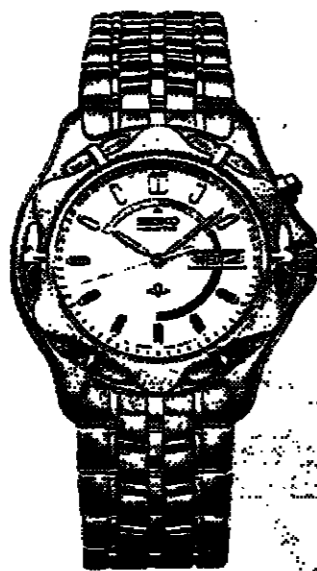
Investment in Chinese infrastructure has been running at 5 per cent of GDP. Even at this base level infrastructure investment will help sustain economic growth.

Mr Walton said only about 10 per cent of infrastructure spending came from the private sector. That share would rise to 30 per cent over time, though in Malaysia it could run as high as 70 per cent.

The bank placed emphasis on private-sector involvement in infrastructure, but the public sector would thus have to do so as well. "That will involve the public sector in getting greater internal efficiency," he said.

Export performance had varied. South Korea, Singapore, Thailand, Hong Kong and China had shown only small growth or actual falls. Better performance had come from Malaysia, Indonesia, the Philippines and Vietnam, where exports had risen 25 per cent this year.

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# Thais pledge sharp cuts in spending

By Ted Bardacke in Bangkok

Thailand's new finance minister, Mr Annuay Viravan, yesterday proposed slashing government spending by as much as B\$20bn (\$782m) in the current fiscal year.

The cuts were needed to make up for an expected shortfall in revenue caused by slowing economic activity, including a sharp fall in exports, Mr Annuay said, unveiling his economic programme.

He pledged to keep the budget in balance and hoped to maintain the Thai government's traditional budget surplus. Projects to be cut were those of "low priority and high import content".

Some of the money saved, along with increased savings from provident funds early next year, could be injected into the money market to create the right climate for lowering interest rates, Mr Annuay added. High interest rates, now around 13 per cent, are partly to blame for Thailand's economic slowdown.

He forecast growth of 7.7-7.8 per cent for the next three years, inflation at 5 per cent next year, and export growth of 7-10 per cent in 1997 and more than 10 per cent subsequently. He predicted a fall in the current account deficit next year to 7.5 per cent

of gross domestic product, against 8.2 per cent this year.

This improvement would bolster investor confidence, with enhanced foreign funds easing tight liquidity. Measures to deal with the ailing property sector, and a bailout of the Bangkok Bank of Commerce (BBOC), should also help.

The government yesterday announced it would absorb up to B\$65bn in bad and doubtful debts from the BBOC and, by March, another 51 per cent of the bank, which it took over earlier this year.

The sale was likely to yield about B\$4bn, Mr Annuay said, and the government would be able to get back more through loan recovery and a sale of collateral.

On the property sector, Mr Annuay was less specific, saying that an easing of tight liquidity would help reduce property company interest burdens.

He said the government would extend payment terms for property company creditors, introduce measures to stimulate housing demand and push for a revised securitisation law to provide a new funding alternative for property developers.

A proposal to let foreigners own land and buildings will also be put forward.

Observer, Page 19

# CONTRACTS & TENDERS

## Invitation to tender

This invitation to tender follows the needs of SPT TELECOM, a.s. (hereinafter SPTT) for the provision of Copper cable accessories through the following individual tenders:

1. Heat shrinkable closures
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3. Closures for aerial cables
4. Crimpable connectors
5. Insulation displacement contact modules
6. Distribution boxes

SPTT now invites the Czech manufacturers of the above required goods or foreign manufacturers of the above required goods which have their direct local representations in the territory of the Czech Republic and which are authorised by the manufacturer to represent the manufacturer in this matter in the territory of the Czech Republic, to apply for the individual tenders at SPTT's fax No. (+42 2) 691 90 07 by 6 January 1997 at the latest. A bidder's application must be evidenced by a copy of the document confirming their fulfilment of the aforesaid requirement (eg by the copy of extract from the business records or by the authorisation from the competent manufacturer).

The applicants fulfilling the aforesaid requirement will be then invited by SPTT to purchase the Bidding Documents which will be prepared in Czech language only.

- 1) The Bidding Documents may be purchased probably in January-February 1997.
- 2) The applicants will obtain the Bidding Documents upon payment of a non refundable fee of 10 000 CZK for each Bidding Document for each individual tender. The applicants fulfilling the aforesaid requirement will be informed of a method and a number of bank account for the remittances in common with an invitation to the purchasing of the Bidding Documents.
- 3) The Bidding Documents will be made available on presentation of the receipt for payment to SPTT at the address below:

SPT TELECOM, a.s.  
Mr. Vlastimil Necas - Manager of Procurement Department  
Olsanska 5  
CZ-130 00 Praha 3, Czech Republic  
fax No. (+42 2) 691 90 07

- 4) The deadline for the submission of bids will be 3 weeks after the noted date for the purchasing of the Bidding Documents.

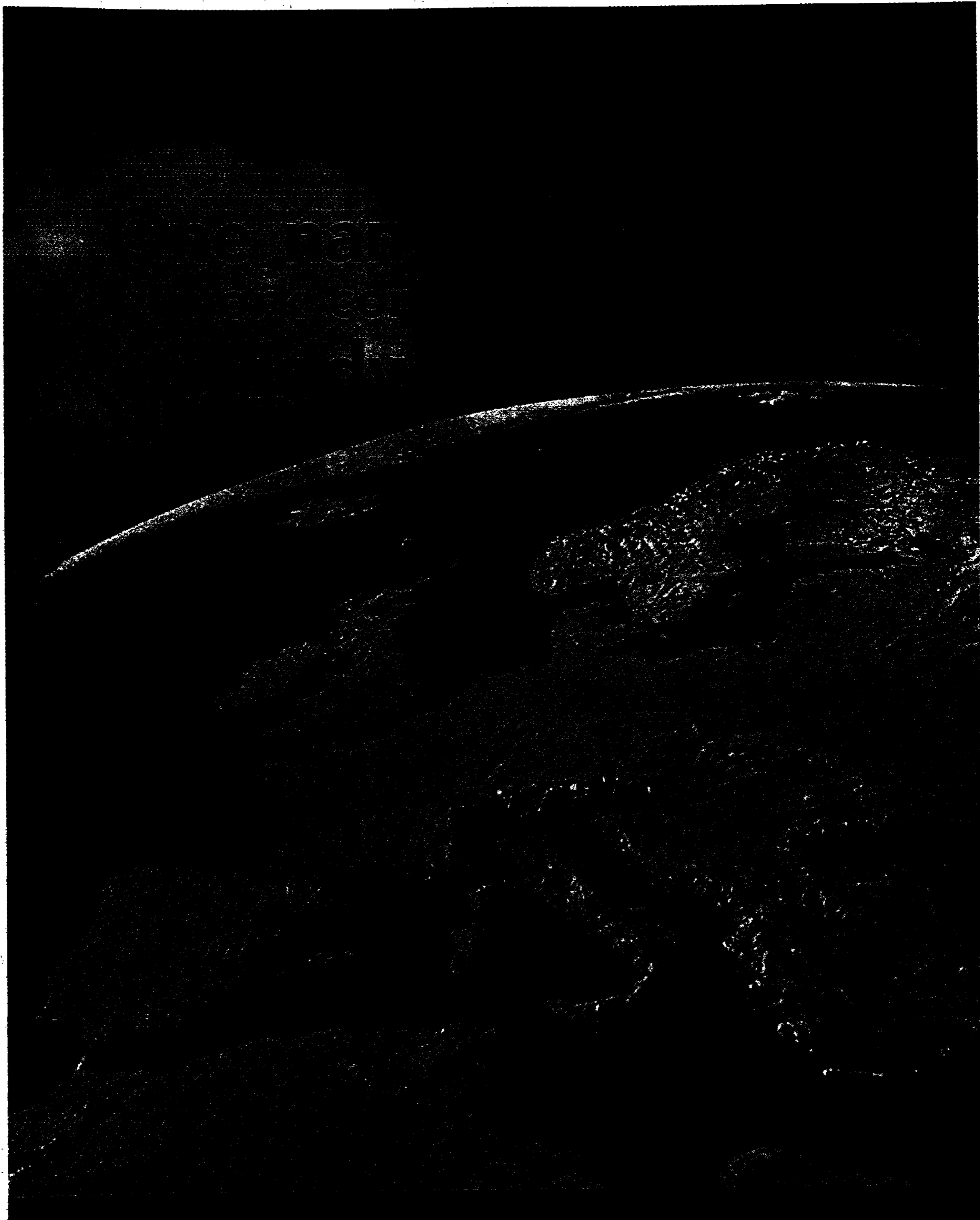
All bids must be accompanied by a Bid security in the amount and currency stated in the Bidding Documents.

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NEWS: UK

Strasbourg judges uphold former chairman's complaint about trial fairness

Ex-Guinness chief wins rights appeal

By Robert Rice and John Mason

Mr Ernest Saunders, the former Guinness chairman jailed for theft and false accounting after the company's 1986 takeover of Distillers, did not receive a fair trial, the European Court of Human Rights ruled yesterday.

clear his name. The court refused to speculate whether he would have been acquitted if the incriminating transcripts had not been used. Its finding that his trial amounted to a breach of the European Convention on Human Rights was not to be taken to suggest that, it stressed.



Meeting the press: Mr Saunders told reporters he had been subjected to an unfair process

London after the court decision, Mr Saunders said that he would have been acquitted if the DTI inspectors' evidence had not been used.

When the questioning turned to what Mr Saunders was now doing to earn a living, Mr Devlin brought the conference to an abrupt and chaotic close.

The DTI said it would study the Strasbourg decision. It joined the Serious Fraud Office in pointing out that Mr Saunders' conviction had already been reviewed and upheld twice by the Court of Appeal.

Ministers ease curb on trade with Iraq

By Jimmy Burns in London

For the first time since the Iraqi invasion of Kuwait six years ago, the British government is encouraging UK companies to step up their ties with Baghdad.

The DTI has now issued businesses with an "open general licence" to negotiate contracts with Iraq under a range of goods approved by the United Nations.

UK NEWS DIGEST

Barings report hits at bank

Mr Eddie George, governor of the Bank of England (the UK central bank), "failed to ally" concerns about the lack of co-operation between different UK and Singapore authorities over the collapse of the Barings merchant bank, the House of Commons Treasury committee said yesterday.

It said in a long-awaited report on the collapse that there were "very evident" difficulties in getting the Bank of England and the Singapore Monetary Authority to share information. The committee said the Bank of England should pay more attention to rumours in financial markets when supervising day to day activity in the UK banking system.

The Bank of England said last night: "The report identifies some of the dilemmas that face regulators and we welcome it as a constructive contribution to the debate."

INSURANCE

Lloyd's market capacity rises

Lloyd's of London insurance syndicates will be able to accept up to £200m (\$492m) more in premium income next year than they were allowed to write in 1996.

In September Lloyd's completed a plan to reinsure more than £8bn of old losses into a new company called Equitas after the vast majority of its traditional investors, individuals called Names, accepted a compensation offer worth £2.5bn.

SPORT FUNDING

National stadium to be in London

The government pledged £200m (\$492m) of National Lottery funding to English sport yesterday when it announced that the new national stadium would be sited at Wembley, in north-west London.

The government-backed Sports Council said £120m would be available towards the estimated £220m cost of converting the existing Wembley Stadium - which has served as the national stadium on a de facto basis for more than 70 years - into a high-tech 80,000-seat venue.

A further £60m would help construct a 60,000 capacity stadium in east Manchester that would host the Commonwealth Games in 2002. Another £20m could be made available for a new swimming and diving complex in the city.

Manchester has twice failed with bids to host the Olympics, but plans are already under way for London to bid to host the 2001 World Athletics Championship and the 2006 World Cup. London may also bid for the rights to stage the Olympics in 2008.

CAR SALES

Licence plate change is urged

The UK motor industry is to press for an alternative registration plate system to the current yearly identifier introduced each August. Scrapping the system would also save the industry "hundreds of millions" of pounds a year in unnecessary costs, the Society of Motor Manufacturers and Traders said yesterday.

The current system was introduced nearly 30 years ago to help smooth the yearly sales pattern which at the time peaked sharply in January. Now August accounts for a quarter of annual sales and July only 2 per cent. The cost to manufacturers, importers and dealers is estimated at more than £200m a year in disrupted cashflow and extra stocking.

PUBLIC BORROWING

Total on track to meet forecast

Mr Kenneth Clarke, chief finance minister, yesterday appeared on track to meet his Budget forecast for public borrowing this year after healthy tax revenues offset a rise in public spending last month. The government borrowed £2.6bn (\$4.2bn) in November to cover the shortfall between its spending and taxes, the Treasury said yesterday.



North Sea exploration bids to be liberalised

By Leyla Bouton, Environment Correspondent

The UK government yesterday proposed liberalising its system for licensing North Sea oil and gas exploration and development rights in an effort to speed up the exploitation of remaining reserves.

identifies blocks for which companies are invited to bid. Lord Fraser said the proposal, from companies, aimed to make the UK's licensing system more flexible. Officials said it was also better suited to the use of new exploration technology in mature North Sea fields.

already been snapped up in previous government tenders. This is saying "this is a bit fallow but if you are interested come and bid for it", said one analyst.

also put the onus on companies to identify and address "potential sensitivities or conflicts of interest with other sea users". This included possible clashes with the fishing industry, environmentalists and military units which used the sea for exercises.

Cabinet paper dashes last Euro-sceptic hopes Degree standards arouse concern

By Robert Peston, Political Editor

A cabinet briefing paper on European economic and monetary union, which has been sent to senior ministers, dashes any residual Euro-sceptic hopes that the prime minister will abandon his "wait and see" approach to the project.

leading Euro-sceptic backbenchers are ceasing their public battle for a firm policy of opposition to Emu. They include Mr John Redwood, who challenged Mr Major for the Conservative party leadership, and Mr Norman Lamont, who was dismissed by Mr Major from the post of chief finance minister.

criteria are not being strictly enforced by EU countries. Mr Howard and other senior ministers hoped that the paper would provide Mr John Major with the economic underpinnings for such an anti-Emu campaign. By basing their argument on the durability of monetary union, they felt there was a chance it would not be opposed by the pro-European chief finance minister Mr Kenneth Clarke.

Some British universities are trusting more to luck than rigorous procedures in ensuring that degrees which they "franchise" to other countries remain up to standard, the Higher Education Quality Council said yesterday.

Some - for example a drama degree awarded by the University of Kent in Spain - do not make clear that the degree is taught and awarded in a language other than English, a failing the council says "might mislead" users of the certificates.

Manpower worries haunt drug companies

Glaxo and SmithKline Beecham may have to look outside the UK for well-trained graduates

The race to discover the wonder drugs of the next millennium has begun. Of course, pharmaceutical scientists do not talk of "wonder drugs". That promises too much, a cure-all, the elusive elixir of life.

Yet there is a nagging doubt in the minds of some drug company executives that they will not have the manpower - or, more accurately, the brain power - to sustain a competitive challenge.

The big cause for concern is the supposed declining quality of the UK's science graduates. But Dr Robin Fears, director of science policy at SmithKline Beecham, says: "The brightest graduates are as good as they ever were."

scientific affairs at Glaxo Wellcome, says: "In laboratories, many are, to say the least, ill at ease. We've even had pharmacologists who have never dissected an animal."

"Most UK graduates are trained on equipment one can also find in the Science Museum," says Dr George Poste, director of research at SmithKline Beecham. Even Britain's top international universities still have laboratories largely built or refurbished in the 1950s and 1960s.

One of London's oldest banks is about to go under. Shouldn't you get involved?

'Collateral Damage' starts on Saturday, December 21.

On December 21, the Financial Times begins an exclusive five-part serialisation of a new thriller by Peter Tasker, the acclaimed mystery writer. Follow the clues as the story weaves a complex and intriguing web across several continents, and guess at the final twist in the tale.

Readers will be invited to pit their wits against the author to better his final line and win a hand-picked FT hamper. The FT at Christmas. It would be a crime to miss it.

Financial Times World Business Newspaper.

Handwritten signature or mark at the bottom of the page.

دکتر محمد صالح

**Barings reports hits at bank**

**London's market capacity rises**

**European countries to be in line**

**Lawyer plans change in work**

**Total car track to meet forecast**

# Global companies consider Sun's network computing service and support a strategic advantage.

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Eagle Eye · Louise Kehoe

### A tricky decision

There are advances on the horizon that will make a PC bought this Christmas look old hat even faster than usual

packages, but there is no word, to date, on when this will be available. Looming large is the launch of the Digital Video Disk drive, with huge storage capacity. I suspect, however, that it will be a long time before DVD supplants the CD-ROM drive in the home computer market. On balance, if you are making your first home PC purchase or are replacing a home PC more than two years old, this is as good a time to buy as any. Otherwise, you may be happier if you wait a few months.

agree. The technology to set priorities on Internet traffic is close to deployment. I would expect to see several Internet services offering both "economy class" and "business class" travel by the end of next year.

Several readers predicted that TV cable Internet services and enhancements to the telephone network would help to alleviate congestion on the Internet. Yet if new applications such as the Internet video telephone technology just launched by Intel and Microsoft take off, demand for bandwidth may continue to outpace infrastructure upgrades.

Predictions for 1997. Eagle Eye readers came up with some intriguing thoughts about the future of IT. As multimedia PCs are deployed in offices, head-phones may become standard attire, Phil Henry suggests. Since I already wear a telephone headset much of the time, this conjures up the image of some sort of combo-headphones with the sound from the PC going in one ear and the phone the other. Is this a new definition of multitasking?

Jeremy Davies expects low-cost service on the Internet will give way to a tiered service, with those who pay extra getting faster and more reliable service. I would expect to see several Internet service providers offering both 'economy class' and 'business class' travel by the end of next year

Firewalls are generally deployed to keep the bad guys out, ensuring the security of private computer networks. Yet the same technology can be used to put bad content out of reach of a network's users. In China, where the government controls all Internet connections, firewalls are being used to build a censorship system. Deborah Triant, president and chief executive of the US arm of Check Point Software Technologies, tells me, "They are building a digital Great Wall of China."

I was delighted to receive several e-mails from readers in India this month, and curious about the preponderance of messages from that part of the world. All became clear when I got an e-mail from the chairman of the Indian Internet service who distributed a copy of the last Eagle Eye column to his customers. It was coincidental, of course, that his message should arrive just as talks got under way in Geneva about protecting copyright on the Internet at a meeting of the World Intellectual Property Organisation.

Technologies created for benign purposes can often be turned to ill. A new example: LittleBrother, developed by Kamsmen, a California company, that purports to expose "office slackers" in inappropriate Internet use by tracking their Internet activities. It boasts its product "takes the job of monitoring cyberspace away from Big Brother and puts it into the hands of the public". We will see.

Join the Eagle Eye discussion group at [www.ft.com](http://www.ft.com) or e-mail Louise Kehoe at [lkehoe@ix.netcom.com](mailto:lkehoe@ix.netcom.com)

Wearable computers · Victoria Griffith

### Prêt à portables

Getting dressed may soon involve donning a computer

Holding a conversation with Thad Starner, pioneer of "wearable" computers, is a bit disconcerting. The young researcher peers out from a pair of clear plastic laboratory glasses. A black box sits over one eye, giving him the appearance of a digital pirate. The box acts like a miniature computer screen, displaying images and text on the lens.

In one hand he holds a miniature keyboard with nine buttons. By pressing the keys in various combinations, Starner can "type" into the machine. A black shoulder bag contains the rest of the apparatus: some chips, a wireless modem and a 3lb battery to keep the whole thing going.

"I know it looks a little weird, but people get used to it," says Starner, stroking his goatee. Starner should know. As lead researcher in the Massachusetts Institute of Technology's Media Laboratory's project in wearable computers, he has been juggling this contraption around for four years. Now he is convinced that with a few minor design changes, and the commitment of a large manufacturer, wearable computers will be ready for the mass market.

Others are starting to think so as well. The Media Lab has asked for help from designers in New York, Paris and Milan, and is scheduling a fashion show to demonstrate the results next year. Gaultier is toying with the idea of a chip and battery-studded belt. Gucci is trying to come up with a better-looking shoulder bag, and

Starner is not the only champion of wearables. Carnegie Mellon University and the University of Washington are exploring their use to improve job performance. The Veterans Administration in Washington DC is testing the devices as aids for the disabled. Boeing, the aerospace company, and the UK construction group BICO have equipped mechanics with wearable computers to find out if they can enhance efficiency.

"The computers basically take the place of instruction manuals," says Len Bass, a professor at Carnegie Mellon who is advising Boeing on the project. "These people work in tight spaces. They cannot consult a manual or a desktop whenever they want. But it is hard to keep all the information in their

Nike, which helps fund the Media Lab project, is inserting computer capability into its tennis shoes. The ugly black box over the eye will be placed closer to the ear, with mirrors to project images directly on to the glasses' lens.

In much the same way that the Sony Walkman transformed the stereo into a portable entertainment centre a decade ago, miniaturisation is the enabling feature of wearable computer technology.

A wearable can do everything a laptop can: connect to the Internet, and provide word processing, calculation and data storage capability.

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heads. This could be a solution."

While Starner champions wearables for the masses, Bass believes the devices may not be ready for non-industrial applications in some time. All wearables in use today cost thousands, often tens of thousands, of pounds to produce, making them too expensive for most consumers. Yet once the devices are produced in bulk, the cost is expected to plummet. "We are hoping we

**When other people are standing around wasting time, I'm working!**

can have these things made for \$1,000 (£610) or less, but that is not yet certain," says Boeing.

A more fundamental question is why people would want to use a wearable computer. "For a boost in efficiency and IQ," says Starner. His life has been transformed. "When other people are standing around wasting time, I'm working," he says. "I read my e-mail when I'm walking to the men's room. All those businessmen can't wait to get into the aeroplane so they can turn on their laptops. Not me. I'm writing my thesis when I'm standing in the line to get my boarding pass."

Starner says his wearable

has also helped in his social life. "My friends use me as an information source," he explains. "The other night, we were driving around town at 11pm looking for a place to have dinner. I just call up the information on the Internet and say 'Hey, we can go to the Brew Moon'."

Starner's goals are hardly modest. He says he is out to raise the IQ of the planet. The results of the Boeing and BICO experiments should give some indication of whether a boost in efficiency is possible. Gaining public acceptance for the concept, however, is another matter.

Some people will probably find the idea of no downtime frightening. If work can be done anywhere, people may feel under pressure to work everywhere. Then again, wearable computers may be the next logical step in technological advances that have brought us the cellular telephone and home office.

"I think there is still a question whether this will be accepted, but then why not?" says Bass. "If you had told me 20 years ago that people would walk around with stereo headphones on their ears, I'd have said you were crazy. But you see the portable stereo everywhere. Maybe one day, we'll all be wearing our computers."

FT IT will appear on Tuesday in next week's paper.

Information Technology  
• The FT's review of Information Technology appears on the first Wednesday of each month.

## THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

The award winner will be required to write a 1,500 to 2,000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO:  
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### Making a date with the euro

Software producers will gain most from the date change in 2000 and the advent of the euro, says Nicholas Denton

The costs of adjusting computer systems to cope with the two problems of the millennium date change and European monetary union are at least well researched, if not yet clear. Every research company worth its salt has counted the number of lines of programming code to be changed and ventured its estimates. For every bank which has to change its accounting systems to cater for deposits in more than one currency, there is a beneficiary among the software companies which are so assiduously raising the alarm among their clients. A new research paper by BZW, the UK investment bank, has picked some of the winners. The new millennium problem is the more widely feared - it is the 20th century executive's very own millenarian apocalypse: about 76 per cent of UK IT managers rate the problem as potentially critical or serious. The challenge is a simple one. Much mainframe computer software was written in the 1960s and 1970s when the new millennium seemed far away and storage space was tight. The date fields - the spaces in which dates were input - allowed the entry of only the last two digits of the year. Even now in 1996 some cash registers reject credit cards expiring in 00 because the number is interpreted as the year 1900. Some research companies, such as Gartner Group, have forecast that it will cost \$1 to change each line of programming code and up to \$600bn (£365.9bn) worldwide in total. BZW's more sanguine estimate is \$16.7bn for Europe, of which about half will come from existing budgets, and \$52bn worldwide. But BZW believes banks and other companies will need to make big programming changes to deal with the outgoing national currency and the new euro during the transition period leading up to full monetary union. The euro will become a powerful currency even in countries outside its ambit, forcing them too to adapt their computer systems. BZW puts the cost of adjustment at \$28.3bn in Europe. Together, the two

items represent about eight months of normal IT spending by European companies. Outside software companies will receive much of this windfall. While about 35 per cent of projects are normally outsourced, BZW says that outside companies are responsible for about 40 per cent of work on the millennium problem and for about 50 per cent of preparation for the advent of the euro. The investment bank estimates that the two projects will over the next four years add between 5 and 10 percentage points to software companies' 15 per cent sales growth. And software companies, taking advantage of strong demand, are expected to hike fees ahead of their own fast-growing wage costs. The main winners will be those software companies which have developed special tools to examine and modify the computer systems. Among them, BZW singles out Cap Gemini SA, part of the computer software and services group. Net sales growth over the five years is expected to be 26 per cent higher and net profits more than double. BZW also recommends Cap Gemini NV, the Dutch arm of the group, Logica of the UK, and the soon to be merged Silgos and Axime. But investors have already missed out on much of the revaluation. Cap Gemini SA's share price has almost doubled since the beginning of the year.

### Retailers risk a late opening

Forecasts about the growth of electronic commerce, especially in the US, are proliferating almost as fast as the Internet itself. The latest food for thought comes from AT&T, Andrew Baxter writes. A study of attitudes among US consumers and executives of companies selling primarily to them provides further evidence of consumers' willingness to embrace the benefits of electronic commerce. Retailers, it seems, need to consider the implications for the bricks-and-mortar decisions they are making today. According to the study, almost 40 per cent of consumers say they will make more purchases online next year, and 65 per cent will do so within five years. But only 17 per cent of the executives questioned believe that

the Internet is a very important vehicle for selling their products today, and only 33 per cent say it will be very important within five years. More than 12m PC users in the US have already used online services to make a purchase, yet 15 per cent of executives say they are very concerned that "customers are not ready" for the Internet. Almost half the executives say their companies do not have a presence on the World Wide Web, and do not expect to have one within five years. Of those companies with Web pages, only 11 per cent report updating them daily. The survey, *Taking Off: the State of Electronic Commerce in America*, was conducted for AT&T by Odyssey.

# Norway

After a difficult start, the new prime minister is drawing up plans for sustaining prosperity when oil revenues start to decline, writes Hugh Carnegie

## Constructing the Norwegian house

When Mrs Gro Harlem Brundtland stepped down as Norway's prime minister in late October after dominating the country's political scene for more than a decade, transfer of power to her successor, Mr Thorbjørn Jagland, was carefully planned to be smooth and uneventful, causing no waves of controversy to upset the ruling Labour party.

But within weeks, Mr Jagland was plunged into stormy waters as a row exploded over allegations of improper share dealings by the star appointment to his new cabinet, Mr Terje Rød-Larsen.

This week has brought another blow with a second minister, Ms Grete Faremo, stepping down from the oil and energy brief because of alleged abuse of power by the national intelligence service during her previous job as justice minister.

Mr Rød-Larsen, who won international acclaim for his peace mediation efforts between Israel and the Palestinians, was brought home from the Gaza Strip by Mr Jagland amid great fanfare to be planning minister.

Leaving his role as special UN envoy in the Middle East, he was to play a key role in building "the Norwegian house" for the next century when the country will face a decline in the North Sea oil riches that in recent years have made it one of Europe's most prosperous nations.

Barely a month after the formation of the new govern-

ment, Mr Rød-Larsen had been turned from hero to villain and was forced to resign as allegations of wrongdoing - which he strenuously denied - piled up against him concerning a lucrative share option deal he was involved in a decade ago.

Mr Jagland, far from enjoying a honeymoon, instead endured an embarrassing scandal that shook his minority administration almost before its members had sat at their desks.

The prime minister quickly appointed a replacement planning minister, Mr Bendik Rugaas, the former head of the national library. Now he will be hoping that he can at last get on with moulding the government in his own image after the pre-eminence of Mrs Brundtland.

Mr Jagland, 47, was the uncontested successor to Mrs Brundtland when she decided to retire. A career party man, he had been chairman of the Labour party for 4 years, since Mrs Brundtland gave up the formal party leadership to concentrate on the prime ministry. She stepped down a year in advance of the next general election to give Mr Jagland and the party plenty of time to prepare without her.

Although he has a reputation for being to the left of the pragmatic, centrist Mrs Brundtland, Mr Jagland has promised to stick to the cautious fiscal policy espoused by her government.

Mr Jagland has the great advantage of taking over as the economy, which is set to grow by more than 5 per

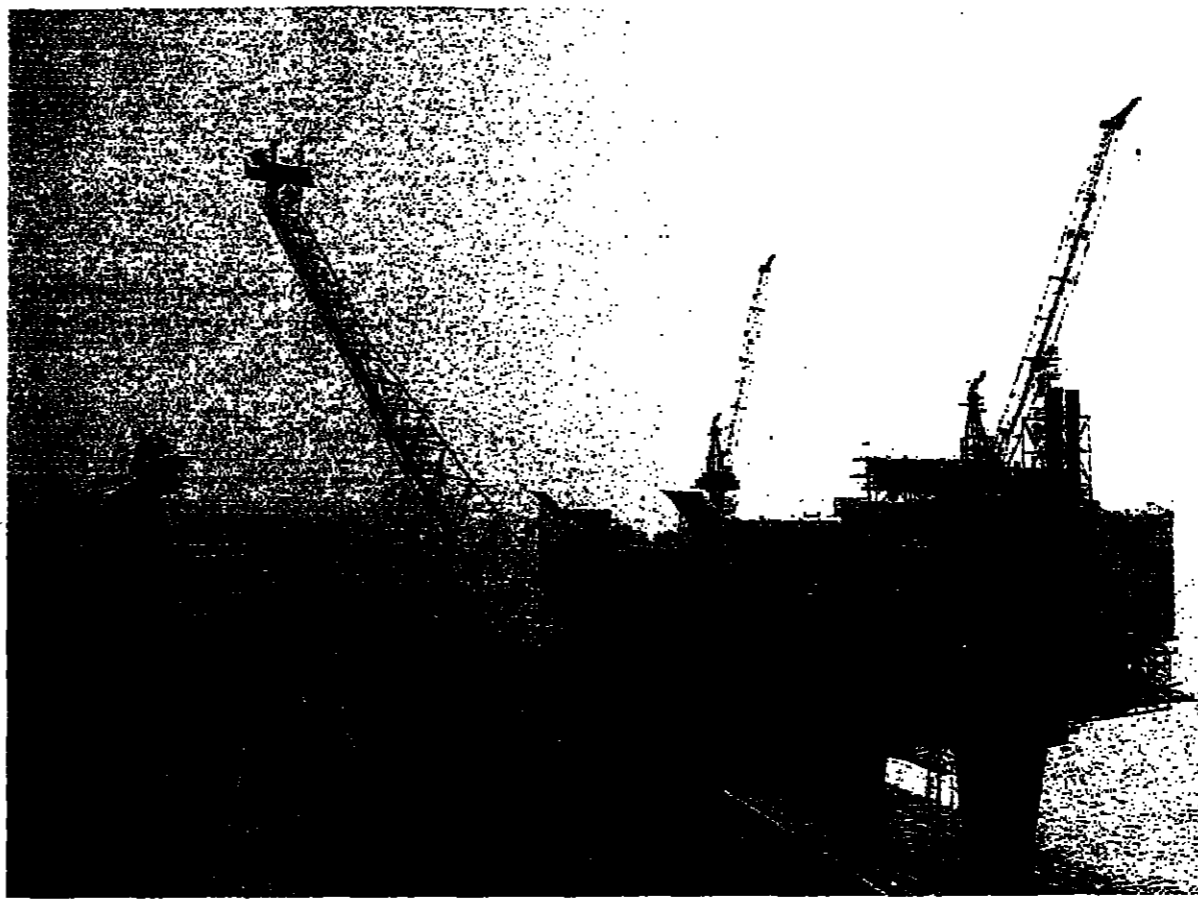
cent this year, is enjoying a powerful, oil-boostered upswing which has driven down total unemployment to just over 5 per cent of the workforce, its lowest point since 1988. The chief worry of Mr Jens Stoltenberg, the new finance minister, is that the economy is in danger of overheating.

As the end of the century approaches, Norway is cashing in as never before on its petroleum riches. Pumping more than 3m barrels per day - three times the level a decade ago - the country has become the world's biggest exporter after Saudi Arabia. Combined with high world oil prices, the impact on the state treasury has been impressive: net cash flow this year will top Nkr70bn and is forecast to rise above Nkr77bn next year.

The result is the government has eliminated its debts and is now running a big budget surplus. Norway, like Mrs Brundtland, had fought to avoid.

But fears expressed by the pro-EU camp of Norway being left isolated have not to date been realised. Indeed, Norway has been allowed to become a *de facto* member of the EU's Schengen agreement on open borders to help it preserve its open border regime with neighbouring Finland and Sweden, which joined the EU when the Norwegians voted to stay out.

Norway has most of the economic and trade advantages of EU membership through the European Economic Area accord. It is, of course, excluded from deci-



Oil platform in the North Sea: the "Norwegian house" of old, which stands in need of refurbishment over the next decade Tony Arnesen

sion-making bodies, a fact that EU supporters in Norway still believe will work to Oslo's long-term disadvantage. But the government works hard at making sure its voice is heard.

"I have never really met a closed door when trying to discuss issues with colleagues in the EU. I just have to travel a lot," says Mr Bjørn Tore Godal, the foreign minister.

Another advantage has accrued to Oslo through the re-emergence of Nato as the central security organisation in Europe. Norway is a founder member of Nato, it feared that security and defence policy would shift to the EU in the post-Cold War era, but is relieved that this has not occurred. "Nato is where it happens," says Mr Godal, with evident satisfaction.

Mr Jagland's chief concern is to use Norway's current wealth to prepare for a more uncertain future - hence his project to build *Det Norske Hus*. Early in the new century, oil revenues are forecast to start to decline sharply, while the ageing population will equally

sharply increase the state's pension commitments. There is a real question mark over whether the non-oil economy will then be able to support Norway's generous welfare system - to which the Labour party is deeply committed.

The prime minister has built his government - not withstanding the fall of Mr Rød-Larsen - with this in mind. The intention is to draw up long-term plans for "the Norwegian house" and to work hard to communicate the necessity of the task to a public inclined to oil-induced complacency. His appointment as justice minister of Ms Anne Holt, a well-known author of gritty detective novels featuring a lesbian Oslo police investigator, was one example of Mr Jagland's effort to make government and politics more accessible to a cynical electorate.

*Det Norske Hus* is to be founded on four pillars: a robust, private-sector onshore economy; an efficient welfare system; investment in culture, science and education; and Norway's external relations.

"It is an overall strategy for the development of Norway's welfare society," says Mr Stoltenberg. But there is a clear signal from Labour that this can only be built on a thriving private sector onshore. "We need a strong competitive private sector because we have to be prepared for a time when oil production will decline," says the finance minister.

This strategy will form the core of Labour's campaign for the general election next September. Aside from the "feel good" factor emanating from the economy, which is expected to continue healthy growth next year, Mr Jagland starts that campaign with a further big advantage in the form of the fragmentation of the opposition parties.

So divided are the Conservative and Centre parties, which traditionally form the core partnership of any non-Labour coalition, that Mr Jagland appears to have every prospect of sailing through the gap to election victory. In which case, he will have a further four years to put his vision of *Det Norske Hus* into practice.

### Politics

## Labour wins from feud

The largest party holds the rest at bay in the land of coalitions, reports Hugh Carnegie

With less than a year to go until the next general election, Norway's two main opposition parties are at daggers drawn. The chief beneficiary looks set to be Mr Thorbjørn Jagland, the new prime minister, and his ruling Labour party.

The Centre party and the Conservative party are former partners in centre-right government coalitions: a new alternative government to Labour - the country's single biggest party - looks out of the question unless they can co-operate.

But the two have been bitter enemies since a deep split over European policy caused the collapse of the last non-Labour coalition in 1990. The Conservatives strongly backed Norway's bid to join the European Union while the Centre party, which is rooted in the farming community, led the successful campaign to reject membership in a referendum in November 1994.

The expectation was that, after the referendum, which effectively removed the EU question from the political agenda for some time to come, the two groups would move closer once more. But under Mrs Anne Enger Lahnstein, its popular leader, the Centre party has staked out a policy position often to the left of Labour which has instead reinforced the differences with the Conservatives.

"It is a problem. So long as the Centre Party attacks Labour from the left, it will be extremely difficult to

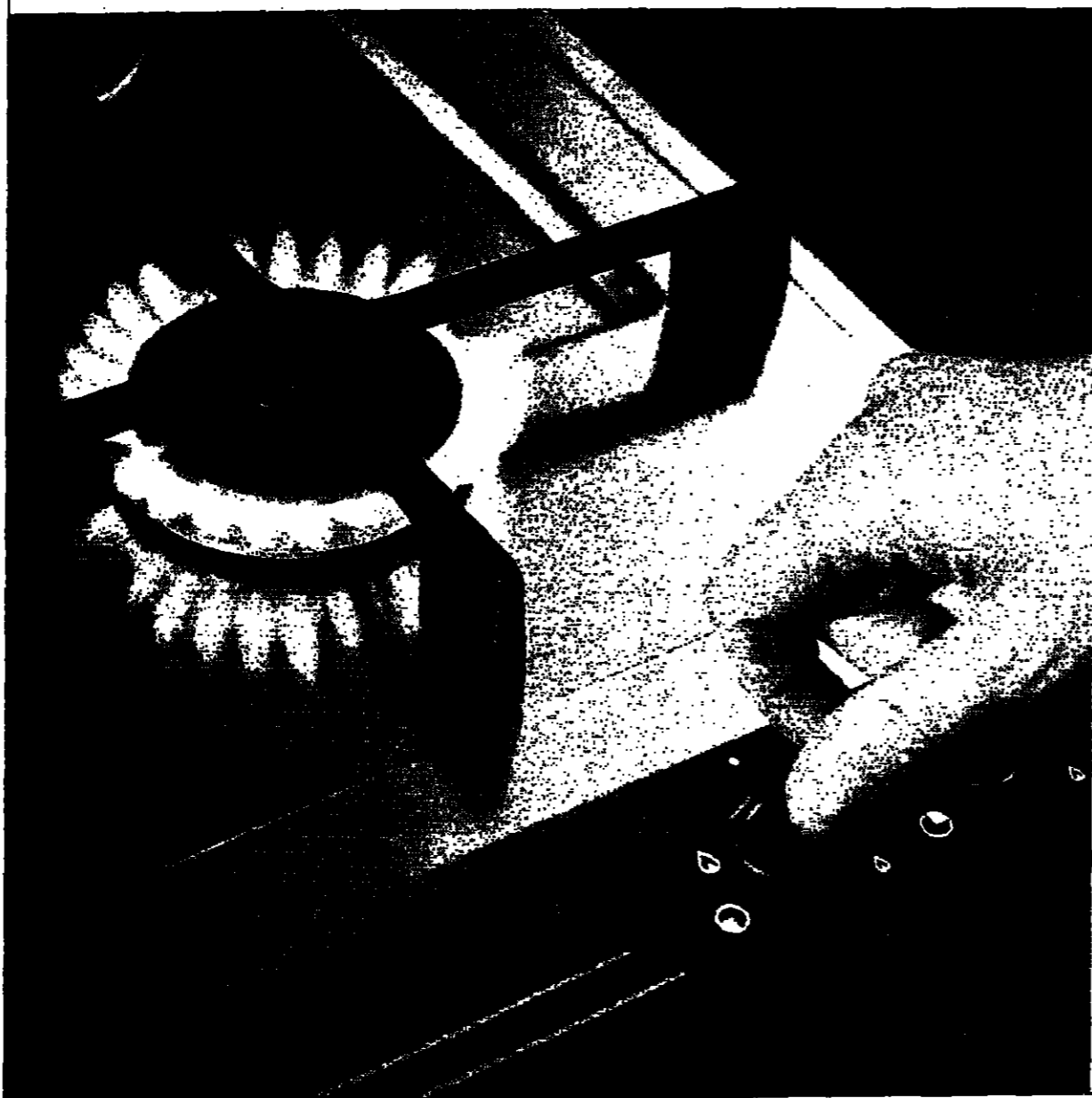
Continued on Page 11

Gas began flowing in October from Norway's Troll field to millions of European consumers, large and small. The Troll A gas platform will produce for at least 50 years, and its opening is hugely significant for Statoil as operator and for the whole Norwegian oil and gas industry. But we hope recipients of this gas will only notice that it's there - not only now but also in the years to come.



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II NORWAY

Government Petroleum Funds by Hugh Carnegie

Planning for a rainy day

The scale of the surpluses raises severe problems over where to invest them

It is the kind of problem most finance ministers get to dream about. What to do with billions of dollars left over when all government spending is taken care of? Yet that is exactly what Norway has to deal with because of the huge flow of funds from its North Sea oil and gas production. The answer Oslo has come up with is called the Petroleum Fund.

over is used for investment for the future benefit of the nation. After the system was set up in 1990, when Norway was in recession, there was, initially, no surplus in the Petroleum Fund because of the size of the budget deficit at the time. But since 1995, the underlying state finances have swung closer to balance and this, combined with strong oil prices, has produced a hefty surplus piling up in the Petroleum Fund.

oil wealth now would result in real exchange rate appreciation and it would cause a building-down of our non-oil tradeable economy to levels which would not sustain us when the oil revenues decline," says Mr Martin Skancke, deputy director general at the finance ministry. "We regard the Petroleum Fund as a mechanism to transform the oil wealth into financial assets for the future."

Opposition parties have argued for increased spending, but the government insists there is no room for a looser fiscal stance without the risk of overheating the economy. Meanwhile, the government has eliminated any debt overhang from the past. The result is that in 1997, the net surplus added to the Petroleum Fund will be Nkr55.4bn - on top of Nkr48bn this year and Nkr2bn in 1996. By the year 2000, the government now anticipates the fund will reach Nkr270bn, including accumulated dividends.

government is determined to avoid. So, too, would subsidising "national champion" industries. The fund will therefore be used to invest in foreign assets. The Bank of Norway has been put in charge of the operation. The bank has looked around the world for examples to follow in planning an investment strategy - but has not found too much to help it.

Table with 3 columns: 1995, 1996, 1997. Rows include Surplus in Government Petroleum Fund, Differences between central government accounts and national accounts, Central government net lending, and General government net lending.

Labour wins from feud

Continued from Page 1 form a united front against the government," says Mr Jan Petersen, the Conservative leader. He says it is already clear there will be no rapprochement with Centre before the election next September.

facing the Conservatives and Centre is a recent wave of popularity for the Progress party under its ecologist leader, Mr Carl Hagen. With a sharp anti-immigrant tone, it has been attracting voters disaffected by Labour's grip on power. But its policies have made it a taboo partner for any potential alternative coalition government.

that it is a question of a Labour or a Conservative-led group. We have to give the electorate an alternative to both left and right. The only real winner from the opposition splits will be Labour. With the EU issue defused as Centre's most popular election attraction, it has slipped in the polls and seems set to lose seats next year. But the Conservatives, undermined by support growing for the Progress party, is struggling to climb over the 20 per cent barrier again.



Thorbjørn Jagland: prime minister Brundtland's uncontested successor

PROFILE

Growing in the shadow

Future growth in demand lies in the arrival of digital television transmission. Sweden's Ericsson and Nokia of Finland are the Nordic telecoms giants - but Bergen-based Nera is one of several telecom equipment manufacturers in the region, fast developing significant world markets of their own in the shadow of the big two.

Fishing by Hugh Carnegie

Second to oil, but still a vital industry

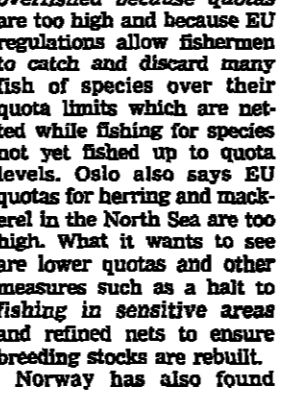
Fish processing and a better relationship with the EU are keys to the future. There is no country in Europe to which the fishing industry is more important than it is to Norway.

grounds was a critical factor in the vote to reject membership of the European Union. In the future, when oil and gas reserves start to run out, fishing should once again assume its traditional position as a vital - and sustainable - natural resource.

The outlook is not so good further south in the North Sea, however, where Norway is involved in an uneasy relationship with the EU over fishing practices. "We are somewhat afraid that our friends in the EU don't give enough weight to the principle of sustainable development," says Mr Schjøtt-Pedersen.

itself in conflict with the EU over its highly-developed fish-farming industry, which has grown to become an important part of the nation's fish sector. Last year, farmed fish - mainly salmon and trout - accounted for Nkr7bn in value, out of the total catch of almost Nkr15bn.

producers, by cutting disease and increasing productivity. Nevertheless, Oslo has imposed restrictions on feed levels and cage capacity to curb output in a bid to assuage EU suspicions. As a non-EU member, Norway is clearly vulnerable to actions against it by Brussels. In the long-term, it will have to smooth relations if the increasingly important fish-farming sector is to enjoy stable growth.



cod and haddock - are being overfished because quotas are too high and because EU regulations allow fishermen to catch and discard many fish of species over their quota limits which are netted while fishing for species not yet fished up to quota levels. Oslo also says EU quotas for herring and mackerel in the North Sea are too high. What it wants to see are lower quotas and other measures such as a halt to fishing in sensitive areas and refined nets to ensure breeding stocks are rebuilt. Norway has also found

charges that Norway is guilty of subsidising its industry against EU rules and of dumping salmon on European markets at below production price. The European Commission is expected to impose a minimum import price as a counter-measure. Norway is the biggest European producer, expected to farm almost 300,000 tonnes of salmon this year, compared with 80,000 tonnes in Scotland. But Mr Schjøtt-Pedersen argues that Norway has simply become more efficient than other

transmission systems. These systems are used in both fixed and mobile networks to provide a wireless link, particularly in areas of difficult or remote geography. Sales in the first nine months grew 26 per cent to Nkr741m. New orders were up 50 per cent. A boost has come through deregulation of telecom networks which has expanded the customer base by the entry of new operators - and increased demand for microwave systems which can be more quickly and more cheaply installed than cable or fibre networks. Although microwave links do not have the vast capacity of fibre-optic links, Nera is spending heavily to develop higher capacity transmission by its systems. Increasingly fibre and microwave can be integrated in the same networks, Mr Bjørkeland says. He sees demand growth in the arrival of digital television transmission and the possibility of using microwave links to connect end-users to broadband, multi-media networks. Nera's other main business is fix satellite phones. A leading worldwide producer, Nera was drawn into the business through its longstanding position as a supplier of communications links to the shipping industry. Marine communications are still an important sector to Nera - but today the media, gaming companies, police and military and even the banking industry are growing users of satellite phones. Unlike conventional cellular mobile phones, which rely on local radio links to work, a satellite phone can be hooked up to any open space where it can lock on to a satellite signal. The reach of satellite phones is almost limitless. "Until recently, the bulk and weight of the phones was a big drawback. But Nera's latest model, with its satellite dish built into the lid of the carrying case, weighs just 2.4kg. Compared with 8kg for the smallest model three years ago, Nera predicts the weight will be down to 400gms by 2002. To date the performance of the satellite phone division has been superb," he says. Nera's biggest operations are in microwave.

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يَكْزَا مِنَ الْأَصْلِ

Handwritten note: 15/12/96

NORWAY III

Oils by Robert Corzine

New exploration in foreign waters

Liberalisation could increase competition and sweep aside the stable market

The internationalisation of the Norwegian oil industry was much in evidence in the past year, with both Statoil, the state-owned energy company, and Saga, Norway's largest independent explorer, making foreign corporate acquisitions.

Although the exploration potential of Norway is far from exhausted, the two acquisitions mark a turning-point in the development of the Norwegian industry. They confirm that Norwegian oil companies believe they must expand to new areas in order to remain competitive.

Statoil started the trend by intervening successfully in the hostile bid for Aran Energy, a small Irish explorer, by Arco of the US. Aran's interests in the new exploration areas west of the Shetland Islands in the UK and off the west coast of Ireland were the main attractions, according to Statoil executives.

It was big enough to be demanding, and, at the same time, small enough to be absorbed into the Statoil group without straining

Petroleum sector

Table with columns for years 1994, 1995, 1996, 1997\*, 1997 Oil price sensitivity. Rows include Assumptions, Production, Natural gas, Net cash flow, etc.

management resources. Saga followed up in December with a successful \$1.23bn bid for Santa Fe, the North Sea exploration and production company owned by the Kuwait Petroleum Corporation.

Recent estimates suggest that Norwegian oil production in 1996 will be around 3.14bn barrels a day, an increase of 870,000 b/d above 1995. Wood Mackenzie, the Edinburgh-based oil industry consultants, believe Norway will see another surge in output in 1997, when it expects to see production rise by around six per cent.

A recent forecast from the International Energy Agency, which monitors world oil markets on behalf of the western industrialised countries, predicted that Norwegian oil production will continue to grow until the end of the decade, with peak output of 3.71m b/d likely to be reached in 2000.

The IEA forecast, however, does not take into account almost a dozen offshore prospects which have already been named. Nor does it include 75 other, unnamed prospects in exploration blocks in current producing areas.

Some of these are expected to be brought into production using existing infrastructure on fields which are declining. In addition, the North Sea oil industry has exhibited an ability in recent years to bring smaller satellite fields into production in ever shorter timeframes. The IEA study concludes that such developments could add another 100,000 b/d-200,000 b/d to its forecast output by 2000.

But it also notes that smaller-than-expected increases are also possible due to more rapid declines in big, mature fields such as Statfjord, the North Sea's

largest. Gullfaks, Ekofisk and Oseberg. It also notes that Norway could run into greater problems in expanding its gas sales into continental Europe.

This year the giant Troll gas field, western Europe's largest, was commissioned. It forms the centrepiece of Norway's gas marketing plans. The uncertainty alluded to by the IEA is mainly centred on the impact of possible gas market liberalisation in the European Union.

At present, most EU states have monopoly, national gas companies, which have negotiated large, long-term contracts with leading gas exporters such as Norway, Russia and Algeria.

But the stable market conditions that have characterised the sector for the past 20 years could be swept away by increasing competi-

tion brought about by liberalisation. Russia, Norway's main competitor, has ambitious plans to expand aggressively in Europe, with the attraction of cheaper gas being one of its competitive advantages. Although its main onshore fields are in remote areas, Russia's large reserve base makes the marginal cost of increasing gas exports very low. Norway, on the other hand, would have to invest in more costly offshore developments if a full-scale price war erupted in Europe.

Norway did receive some good news on the gas front earlier this year when the UK government signalled that it was ready to reopen the question of what to do with the Frigg gas pipeline that connects Norwegian gas fields with the UK. Norway has seen its share of the UK gas market dwindle from more than a quarter in the mid 1960s to an insignificant three per cent or so currently.

This is due to UK government efforts to encourage domestic production and its failure to respond to Oslo's calls for the renegotiation of the treaty which limits Norwegian sales to gas from the Frigg field.

PROFILE Statoil



Harald Norvik: relationship with the state has 'matured' Statoil

An awkward position

Expansion abroad poses problems of structure and interests

Statoil, Norway's state oil and gas company, is at an awkward stage of development. Created less than 25 years ago to ensure that Norway's oil boom produced industrial as well as financial benefits, it has often borne the brunt of jibes and downright derision from some of the world's older, more established oil majors.

Oslo's policy - now ended - of giving Statoil a stake in all the country's oil and gas fields has propelled it to its current status as one of the world's biggest petroleum exporters, with net profits in 1995 of Nkr5.3bn.

Critics contend that it has simply not had time to build the technical and management skills needed for such a large operation, and especially one with international ambitions. Although most of its activities will remain focused on the Norwegian continental shelf for some years to come, Statoil wants to carve out a long-term role as a leading international energy company with interests in a number of areas.

The company currently ranks as one of the world's largest traders of crude oil and refined products. Its long-term goal is to diversify its production base beyond Norway to the point where a third of its output will be from international sources within 10 years.

Statoil now sees itself as a Scandinavian utility, trading and providing energy in a number of forms, including electricity. "Statoil has to define the Nordic energy market as ours," says Mr Harald Norvik, Statoil's chief executive.

whether Statoil's nationalised status gives it an advantage over other energy groups. Mr Norvik contends that its national ownership does not shield it from the competitive pressures faced by publicly-quoted oil majors.

"The only market where we don't compete is in the equity market," he notes. At present, Mr Norvik sees no reason to "recommend a change of ownership" for Statoil. He says the relationship between the company and the state has "matured" in recent years.

He also believes the extreme nationalism which characterised earlier debate about the company's future has receded. "There is no longer an ideological or old-fashioned political debate about Statoil."

But although Mr Norvik believes that "from a business point of view there is no need to change," he can see circumstances when it may be useful to alter the company's status. If Statoil's international expansion required a large infusion of new capital, then the government has said: "You are free to raise the issue of how you should raise that capital."

Even if politics do not affect the day-to-day running of Statoil, government policies could have an impact on how the company expands, particularly in the developing world. Last year, for example, many Norwegians expressed concern about Statoil's operations in Nigeria in the aftermath of the execution of minority rights campaigners Ken Saro-Wiwa and nine of his followers.

Mr Norvik believes Statoil should not be a vehicle to promote Oslo's foreign policy, but adds: "It would not be wise to be in too many politically difficult places."

Some have questioned

Robert Corzine

Economy: by Hugh Carnegie

Outlook is the envy of others

To prevent overheating, structural problems have to be faced

When Mr Jens Stoltenberg, Norway's newly-appointed finance minister, presented his revised 1997 budget last month the outlook he described for the economy was about as good as any European country could wish for.

Thanks to the bounty of North Sea oil that the nation has enjoyed since the 1970s, growth in gross domestic product, after topping 5 per cent this year, is set next year to remain a healthy 3.1 per cent, according to finance ministry projections. Employment will continue to expand, pushing total unem-

ployment down below the level of 5.3 per cent it fell to in November.

Inflation is likely to rise from 1.25 per cent this year to 2.5 per cent in 1997 - but mainly due to one-off factors, leaving underlying inflation around 2 per cent.

The state's finances are booming. The government has been a net lender since 1994; the current account surplus is forecast to rise from Nkr75bn this year to Nkr520bn next year - more than 8 per cent of GDP.

The budget will be in surplus to the tune of almost Nkr46bn and the surplus will rise above Nkr54bn in 1997 - all to be invested abroad in the Petroleum Fund set up to store up wealth for the future.

Yet Mr Stoltenberg, moved to the finance ministry from the energy department in

October by Mr Thorbjørn Jagland, the new prime minister, was far from triumphant as he revealed these figures.

"The warning lamps are on," he declared. His chief worry was that the economy is in danger of overheating - threatening an inflationary surge and an eventual slump such as hit the economy after similar upturns in the mid-1970s and 1980s.

Soaring new car sales - the main symptom of fast-rising private consumption - strong wage increases and shortages of labour in some areas of the economy were among the worrying signs Mr Stoltenberg cited. "It went wrong in 1976, it went wrong in 1986, it went wrong in 1996," he said.

The preventive medicine administered by the Labour government is to continue a tough fiscal stance taken over the past two years - despite a clamour from opposition parties to, in effect, use the oil riches to fund more spending or cuts in the tax regime.

In his revised budget, Mr Stoltenberg conceded some Nkr2bn in extra spending, mainly on the public health sector, over the original 1997 proposals - but balanced this by slicing Nkr2.5bn off expenditure in other areas and adding Nkr1bn in additional taxes to restrict public consumption. He and Mr Jagland are also looking to the trade unions - which are closely linked to the ruling Labour party - to curb a trend which saw wages rise by 4 per cent this year.

Adding to Mr Stoltenberg's difficulties has been a trend of upward pressure on the krone. The government wants to resist this to avoid hitting the competitiveness of Norwegian industry. The

Budget and Government Petroleum Fund (Nkrbn)

Table with columns for years 1995, 1996, 1997. Rows include Total revenues, Revenues excl. petroleum activities, Total expenditure, etc.

\* Including changes related to the Tax Equalisation Fund system agreement and transfer from the Budget by 22,200bn Nkr in 1997. Excluding allocations for depreciation of assets and depreciation fund of capital in Central Government's Direct financial interest in the petroleum sector.

Bank of Norway cut interest rates last month in a bid to hold down the currency - but lower interest rates in turn could fuel more activity in the domestic economy.

Many European finance ministers would love to have such a problems to grapple with. But even oil-rich Norway does have structural economic challenges beyond the short-term need to prevent the economy from overheating.

The first stems from the very size of Norway's oil dependence. The chief reason why the state's coffers are so replete at present is the strength of the oil price which swelled the state's net cash flow from oil to Nkr77bn this year. Were oil prices to fall, the effects would be swift and damaging.

That is one of the reasons why the government has been so determined to salt away as much oil revenue as possible now in the Petroleum Fund to create a buffer against the day when the income falls.

The Petroleum Fund is also a tool designed to help

Norway cope with what will be its greatest of all structural challenges - when North Sea revenues start to decline because reserves begin to run out.

That is now expected to start happening in the first decade of the new century. What makes the prospect all the more daunting is the fact that at the same time, the ageing profile of the population will cause a steep rise in the state's pension liabilities.

A ministry of finance projection shows the gap between net oil cash flow and pension commitments rising to some 4 per cent of GDP by the year 2010.

Income from the Petroleum Fund should help to fill this gap. But the non-oil, or onshore economy will also have to shoulder the burden in a way it does not have to today. The question is whether structural reforms are needed to strengthen the onshore economy.

A striking feature of the Norwegian economy is the large size of the public sector - in common with other Scandinavian countries. It is

close to Sweden in having 30 per cent of its employed workforce in the public sector - compared with a west European average of less than 20 per cent. Of the 100,000 jobs created since 1990, 80,000 have come in the public sector. Meanwhile, the numbers employed in industry are below the average - 15 per cent of those employed against almost 20 per cent in western Europe as a whole.

The Labour government has made building up the private sector one of the pillars of "the Norwegian house" Mr Jagland has set out to build for the new century. "One reason for that project is that we know we need a strong, competitive private sector - because we have to be prepared for a time when oil production will decrease," said Mr Stoltenberg.

A key strategy to ensure that has been to hold down public spending below the level of growth in GDP. The government boasts that this has helped produce a 50 per cent rise in the volume of manufacturing output since 1988.

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IV NORWAY

PROFILE Personal Independent Vehicle Company (Pivco)

# No need for oil here

It is small and for short journeys, and faces considerable competition

Norway's prosperity owes a big debt to the internal combustion engine, as the world's ever-growing fleet of cars fuels demand for petrol from the country's North Sea oil reserves. But a company based in the outskirts of Oslo is working hard to perfect a vehicle that uses no petrol at all.

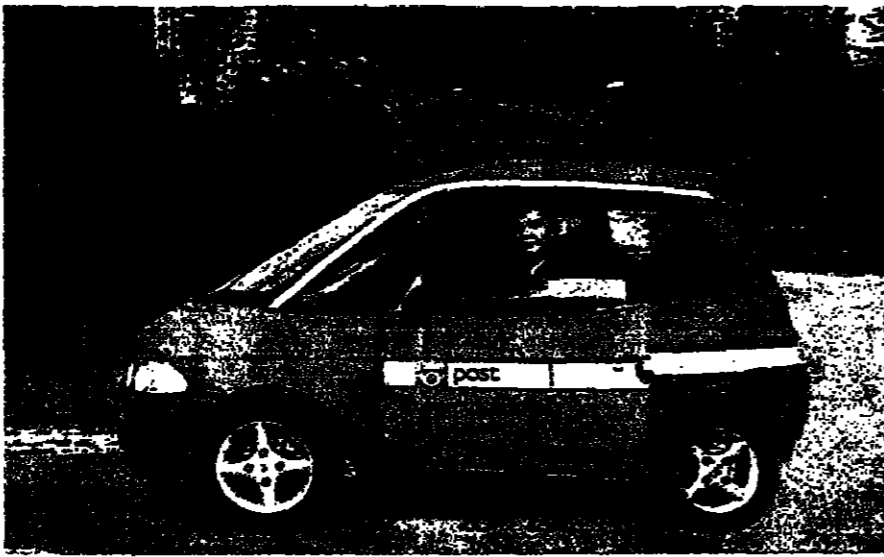
Pivco's CityBee is an electrically-powered two-seater car that aims to claim a niche in the global car market for short-range urban driving.

There is no tradition of car making in Norway. But the CityBee has already made its mark in the highly competitive race to produce effective electric vehicles that can offer a clean car of the future.

In 1995, the CityBee was voted the Scandinavian Electric Car of the Year in a rally of 28 prototypes from producers that included notable industry giants such as Toyota, Ford and Renault.

This year, the Bay Area Rapid Transit (Bart) subway system in San Francisco bought 40 CityBees in a pioneering contract to offer Bart users cheap, clean road links from subway stations to their offices. The Norwegian Post Office is testing CityBees with a view to using them routinely for urban delivery services.

Pivco decided earlier this



The CityBee: a purpose-built electric car for urban driving, aimed at the global market

year that it was ready to move to commercial production of the CityBee. It is working with the British specialist car company Lotus to finalise all the road-going features of the vehicle and plans have been laid for production lines in Norway and California with the capacity to make more than 10,000 CityBees a year.

The CityBee was first conceived after the 1973 oil shock by Mr Lars Ringdal, a Norwegian businessman who has since died, but whose family still controls 40 per cent of Pivco.

The idea to produce an electric car independent of oil was not original. But Pivco, incorporated in 1991, differs from other companies working to develop electrically-powered vehicles. It has not

concentrated on the technology of batteries and electrical motors, which it buys in from outside. Its emphasis has been on developing the concept of what the electrical car should be.

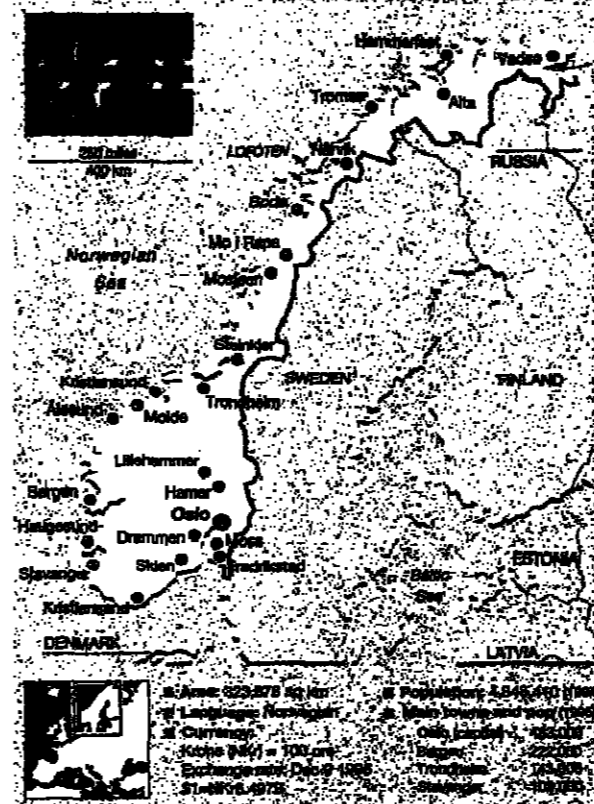
"Almost all cars today can be converted to electrical power, but it is very expensive and not efficient," says Mr Rolf Gulbrandsen, Pivco's chief executive. "What we have focused on is the concept - and the design of the car. Our goal is that the car should be sold at a price that is just as cheap as a regular car, with very low running costs."

The CityBee is not meant to be an all-purpose car, capable of carrying five people and their luggage for long distances. It is very small, only 2.8m long and

1.5m wide, and is intended to be used for short journeys within cities - for personal transport or delivery work.

Mr Gulbrandsen says the "driving force" behind the CityBee concept is the pollution caused by normal cars. He argues that most petrol-driven cars are huge energy wasters. He points out that 70 per cent of all cars in western Europe are used in urban areas, averaging just 40km a day at an average speed of 25km per hour and carrying less than two people per journey.

The CityBee may only have a range of 110km between battery recharges and a top speed of 90km per hour. But this falls well within the profile of most urban driving. Battery recharging costs about Nkr6 - much less than the



Government and constitution

**Head of state**  
King Harald V ascended in 1991

**Head of government**  
Prime minister Thorbjørn Jagland

**Form of state**  
Constitutional monarchy

**Legal system**  
Based on the constitution of 1814

**National legislature**  
Storting (parliament) of 195 members directly elected by proportional representation for a four-year term. The Storting divides into an upper house (Lagting) and a lower house (Odelting) by internal election, although it sits as a single body except when discussing new legislation. There is no right of dissolution between elections.

**National government**  
Council of State (Storting) headed by prime minister, responsible to the Storting.

**Electoral system**  
Universal direct suffrage over age 18

**National elections**  
Last election September 1995  
Next election due September 1997

**Main political parties**  
Labour Party (37 seats)  
Centre Party (22 seats)  
Conservative Party (22 seats)  
Socialist Left Party (13 seats)  
Christian Democrats (13 seats)  
Progress Party (10 seats)  
Liberal Party (7 seats)

Economic summary		
	1996(e)	1997(f)
Total GDP, nominal (\$ bn)	151	161
Real GDP growth (annual % change)	4.8	5.3
GDP per head (\$)	34,482	36,479
Inflation (annual % change in CPI)	1.2	2.4
Average hourly earnings (annual % change)	4.0	4.6
Manufacturing production (annual % change)	2.5	3.3
Unemployment rate (%)	4.4	4.6
Government bond yield (%)	6.9	7.1
General government budget balance (% of GDP)	5.0	4.5
Gross public debt (% of GDP)	47.1	44.8
Current account balance (\$ bn)	8.1	10.6
Merchandise exports (\$ bn)	47.1	51.9
Merchandise imports (\$ bn)	-34.8	-38.1
Trade balance (\$ bn)	12.3	13.8
Main trading partners (Share of total trade to world, 1995)		
Exports	71.9%	71.0%
Imports	19.9%	19.7%
EU	12.7%	12.7%
UK	8.7%	8.7%
Germany	35.9%	35.9%
Sweden	16.4%	16.4%
Netherlands	4.4%	4.4%

cost of petrol to drive a normal car 110km - and the car is emission-free. Pivco has laid heavy stress on the design of the vehicle as well. It uses an aluminium "space frame" on to which a one-piece thermoplastic body is fitted. The result, the company claims, is a car that meets the most rigorous safety standards for small cars

- but can be almost completely recycled. At the same time, the number of parts used to build a CityBee is 500, compared with around 5,000 in a regular small car.

The CityBee is up against formidable competition. General Motors of the US, the world's biggest car maker, has introduced its EV1 two-seater electric car this year. Toyota has built a 4-wheel drive electric car, and Honda a minivan. Mercedes intends to produce an electric version of its "Smart" car it is developing

with Swatch, the Swiss watch maker.

But Mr Gulbrandsen is undeterred. "At a show in Japan in October there were 34 electric cars on display. But most were copies of all-purpose cars," he says. "We intend to be different."

Pivco has enjoyed financial backing from some Norwegian industrial companies, including Statoil, the big oil group, and Oslo Energy, the city utility, as well as some institutional investors. It has to date invested Nkr100m in developing the

CityBee. As it moves to start large-scale production, the real test of whether the vehicle can find a place in the car market is about to begin.

Mr Gulbrandsen says that when commercial sales begin, Pivco may seek industrial partners to help it with marketing and distribution. But he doubts he will seek out a traditional car maker for help. They, after all, are the competition.

Hugh Carnegie

Key economic projections		
Change from previous year (%)	1996	1997
	1995 prices	
Public consumption	181.2	2.2
of which petroleum activities	48.0	2.2
Exports	264.7	7.5
Imports	252.4	8.0
of which traditional goods	202.7	6.1
of which mainland Norway	748.1	8.0
Household savings, % of net disposable income	4.5	3.5
Wage growth	4.0	4.6
Unemployment rate	4.4	4.6
% of GDP	7.6	7.6

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Den norske Bank ASA  
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SBC Warburg acted as sole global co-ordinator

**KVÆRNER**  
Kværner ASA  
GBP 904,000,000  
1996 Acquisition of Trafalgar House  
SBC Warburg acted as financial adviser to Kværner

**CHRISTANIA BANK**  
Christiania Bank og Kreditkasse  
NOK 1,390,924,392  
1995 Global Secondary Offering of 97,952,422 Ordinary Shares  
SBC Warburg acted as sole global co-ordinator

**Bona Shipholding Ltd.**  
USD 152,000,000  
1995 Acquisition of Smedvig Tankships Limited  
SBC Warburg acted as adviser to Bona Shipholding

**ZURICH**  
Zurich Insurance Group  
NOK 549,473,220  
1996 Acquisition of Protector Forsikring ASA  
SBC Warburg acted as financial adviser to Zurich Insurance

# 66

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ARTS

Television/Christopher Dunkley

Violence put in perspective

Treating television as the main cause of violence around us might begin to make sense once we have persuaded the British government to renounce violence as its chosen means of getting its way in international conflicts. (Saddam's people being bolshevik in the Gulf? Send a gunboat Blast 'em to kingdom come!) Blaming television may seem a reasonable idea on the day that Britons relinquish their belief that teachers should be allowed to hit children with sticks as a means of coercion. (No discipline in schools? Give 'em the cane!) It may be sensible to take television to task for causing violence on the day that British mothers cease to believe that the best treatment for a crying child in a supermarket is a smack.

As a state, as a society, and as individuals we - well, an awful lot of us - have a deep and abiding belief in the rightness and efficacy of violence as a means of attaining our ends. We have legalised, codified and admitted violence for millennia, whereas television has been with us just 45 years. It is hypocritical nonsense to blame television for teaching impressionable teenagers that violence is good, violence is effective, violence pays, when that has been the message passed down from generation to generation since time immemorial. What were the crusades? Goodwill missions by genial PR men?

Television shows us the endlessly violent instincts and/or methods of the people who inspire, make and watch the programmes.

The revived attack on television violence by Virginia Bottomley and the Daily Mail is a classic example of displacement activity. Under strain, and baffled about what to do? Rock backwards and forwards, scratch your head - or attack television. Any changes imposed on television as a way of trying to reduce real violence in society will be cosmetic. You could sterilise the whole of television tomorrow, remove every violent incident down to the last slapped wrist, and it would make not a jot of difference to man's timeless inhumanity to man.

To conclude that television causes teenage hooliganism - or middle-aged mayhem - you have to ignore history. The town/gown fighting in Oxford which led to the deaths of students and temporary closure of the university was not prompted by television: it happened in 1354. The most vivid depiction of London muggings have come not from television but from

Dickens and Defoe. The notion that "TV sells soap so it must sell violence" (trotted out yet again on this week's Heart Of The Matter with the usual knowing smile from the trottee) springs from contorted thinking. Does the trottee really believe that those lager ads sell beer to teetotalers? Or New Zealand lamb to vegetarians? Commercially work when they are pushing at an open door. You can be fairly confident that anyone who goes out and behaves as a homicidal maniac after watching television was a homicidal maniac when he switched on. No matter how much violence Mary Whitehouse watches, she is not going to commit copycat murders.

So does television have no influence whatsoever? Plenty, of course, as a part and parcel of all the elements acting within society, but it is only a machine. It is no more capable of "causing" violent instincts in the brain of *homo sapiens* than romantic novels are capable of "causing" love. What it can and does do is increase the speed at which information circulates and the rate at which ideas and attitudes are conveyed between people. It can also mislead viewers about the degree of danger involved in walking down the street after dark or letting the children play on the common, and can give rise to fear which is disproportionate to the actual risks of daily life.

What, then, should be done? Cosmetics are not necessarily a bad thing, and a little collection of cosmetic gestures might be better than no gesture at all. The most important point, surely, is that the viewer should be given every opportunity to know beforehand what is coming up on screen, and be helped as much as possible to control what children are able to see. To that end parents should be able to buy sets containing the famous "V-chip" which can screen out unwanted programmes. But it would be wrong for the government to force all manufacturers to fit V-chips to all new sets. More than 80 per cent of households in the UK contain no chil-

dren and it makes no more sense for Nanny Bottomley to force V-chips on them than it does to force all childless homes to pay for "childproof" caps on aspirin bottles - as occurs at present.

More controversially and more expensively, it must be time for broadcasters to admit that since they cannot act *in loco parentis* to the nation, cannot be responsible for our morals or our bedtime, and have no means of knowing what children are watching in their bedrooms, they will in future categorise every programme and return responsibility for viewing to the viewers. In the past it has been argued that any sort of certificate system similar to the cinema's would be far too long-winded, time consuming and expensive for television.

But why should producers not categorise their own programmes, preferably not using the modern film system since that still seems to baffle so many people, but returning to the old U, A and X symbols meaning universal, parental guidance, and adults only. These ratings could be attached to all billings in programme magazines and newspapers and, if it was thought necessary, even carried as a small logo in the corner of the screen. Regular topical strands such as news programmes could be permanently X-rated so that British television news could abandon its present self-imposed censorship and show the British public what is seen these days by viewers in Europe, North America and so on. You could even have U-rated news for the timid.

To avoid producers cheating and marking all their programmes "U" in the hope of bigger audiences, there would have to be post-hoc reviews under which cheaters would lose the right to categorise their own programmes and hand over to a department head or even, if really necessary, an outside body. As ever, Whitehouse types will no doubt complain that X-ratings will serve as a beacon to the "wrong" sort of viewer, but that merely proves that their real concern is to impose their tastes on others, rather than protect their own sensibilities. Clearly these certificates would have no enforceable authority, but viewers would become responsible for the content of their own viewing and their children's, and violence would be seen only by those who knowingly sought it out.

Then perhaps we could all talk about something else.

Liz May Brice, centre, as Beauty in Laurence Boswell's beguiling production set in 18th century France

Theatre/Sarah Hemming  
Bewitched by Beauty

The Young Vic is rapidly becoming the place to be at Christmas. After its wildly-inventive *Grimm Tales and Jungle Book*, it has now turned its attention to *Beauty and the Beast*. This year, Tim Supple has handed over the reins to Laurence Boswell as director but he, too, drives a coach and horses through the usual clichés of the Christmas show. His *Beauty and the Beast* is a bewitching piece of theatre that brings out all the mysterious attraction of the old fairy tale.

In Boswell's adaptation, the tale is set in 18th-century France. At the outset, Beauty and her family live in prosperity and security in a fine house in Paris. But when her merchant father's business begins to crumble, the family moves downmarket and the story begins. Beauty's father stumbles across the Beast's palace after losing his way on a snowy ride home. The Beast holds him hostage and will only release him after he promises to send one of his daughters in his place. So Beauty finds herself in his strange palace and on a route to releasing the Beast from the spell that has imprisoned him.

It is a campy adaptation that allows adults in the audience to muse on the curious sub-text of the story: the Beast's palace could just be the world of dreams where sub-conscious desires take on strange shapes; Beauty's adventure could be the passage from adolescence to adulthood, as she reconciles back and forth between the familiarity of her family home and the exotic otherness of the Beast's palace. But all this is there for the taking, suggested rather than made explicit. For children, this is just a fascinating tale, beautifully told and appealing to their own experience of sibling rivalry and powerful day-dreams.

It is robust, physical and highly-inventive and exploits the theatre-in-the-round stage wonderfully well. Anthony MacLwaine's design is simple: just bare boards on stage and four impressively high sets of doors at the end of the exit ramps that can suddenly be flung open to great effect. Boswell uses the power of sudden darkness and changes of light superbly, plunging his audience into the world of the play. And the whole production is underpinned by Mick Sands' excellent music based on 18th-century French courtly music, folk songs and ballads played on traditional instruments.

The Beast is represented at first only by a booming voice and a comically automated little clockwork manservant (cleverly played by Gary Sefton). But as his release approaches, he makes an appearance: a sorrowful creature weighed down by a huge head of leaves and thorns. Beauty is beautifully played by Liz May Brice as a composed, resilient young girl, whose capacity for love is never in question. The whole production has a beguiling, other-worldly feel to it and is packed with memorable images.

Young Vic, London SE1 to February 1 (0171-928-6363)

Musicals/Antony Thornecroft  
Innocence and angst

Vivian Ellis, the doyenne of British music theatre, famous for chipmy numbers like "Spread a Little Happiness" and "This is my lucky day", died earlier this year, aged 91. Days before his death he had completed some new songs for *Listen to the Wind*, a *jeu d'esprit* he had originally created in 1964 as a children's Christmas treat. There is something warmly festive about leaving the King's Head Theatre (where the show runs until January 19) humming the last song of a nonagenarian.

*Listen to the Wind* is a delight, at least for lovers of innocence. It is a pastiche, set in a cosy Victorian world (in itself the epitome of the Christmas dream) seen through the equally rosy eyes of the mid-1960s before sex reared its suggestive head. Here we have nice children - and rarely have stage children seemed so sympathetic - carried off on dream adventures with pirates and potions, mermaids and lost jewels. There is also a wonderful pantomime villain, with all the lip curling venom of a pussycat. It is as warming and comforting as a cup of cocoa.

And to make it totally escapist there are Vivian Ellis's songs,

dozens of them, as predictable as dawn, as tinkly as sleigh bells, as old-fashioned as Christmas itself. The new songs, especially "I used to rock", performed with arch aplomb by Paula Wilcox, are among the strongest. Ellis obviously clung to the idea, which lasted for a few months in 1968, that with a little sprightliness, pop could tame this new rock music nonsense.

*Listen to the Wind* would shock the streetwise but has immense warmth. As the children, Vicky Taylor in particular was quite charming, and Ben McCosker and Olivia Hallinan are equally committed. The rest of the cast, under Dan Crawford's generously free and easy direction, just about resist sending it all up. In the past *Listen to the Wind* was famous, if at all, for launching Maggie Smith, as the West Wind. It now lives again as the perfect Christmas outing for genteel children and their parents.

Contemporary Christmas, in all its post-modern alienation, is briefly evoked in *Marry Me a Little*, a cocktail of Stephen Sondheim songs, which has just opened at The Bridewell, London EC4. A Woman (Rebecca Front) hangs up her stockings in her lonely Manhattan apartment, expecting nothing.

*Marry Me a Little* is basically a concert pretending to be a show. In 1980 Sondheim was persuaded to allow out-cuts, songs that he had written for other productions but which were never used, to be blended into a short, sad tale of two New Yorkers (Clive Carter plays The Man) spending a solitary Saturday night. The conceit is that they while away the hours alone on the same set.

It is a mournful piece, and some of the songs - in particular "Pour le sport" - hardly fit into the self-pitying angst of the situation. But it is a wonderful opportunity for Sondheim fans to mop up crumbs from the Master's pianissimo and the title number is so obviously a classic that it is not surprising that it was subsequently re-incorporated into *Company*, the show it had been so strangely axed from. "There won't be trumpets" and "Your eyes are blue" also deserve saving. This short, 70-minute diversion will not change the world but is a very acceptable extra stocking-filler.

66 Op Nights a week

INTERNATIONAL ARTS GUIDE

BERLIN  
CONCERT  
Philharmonie & Kammermusikkessel  
49-30-2614989

CHICAGO  
EXHIBITION  
Museum of Contemporary Art  
Tel: 1-312-280-2880

LONDON  
CONCERT  
Barbican Hall  
44-171-6384141

CHICAGO  
EXHIBITION  
Museum of Contemporary Art  
Tel: 1-312-280-2880

MIAMI  
EXHIBITION  
Center for the Fine Arts  
Tel: 1-305-375-3000

NEW YORK  
CONCERT  
Avery Fisher Hall  
Tel: 1-212-875-5030

PARIS  
DANCE  
Théâtre des Champs-Élysées  
Tel: 33-1 49 62 50 50

TURIN  
EXHIBITION  
Museum of the City of New York  
Tel: 1-212-534-1672

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07.00 FT Business Morning

10.00 European Money Wheel  
Nonstop live coverage until 15.00 of European business and the financial markets

17.30 Financial Times Business Tonight  
CNBC:  
08.30 Squawk Box

10.00 European Money Wheel  
18.00 Financial Times Business Tonight



COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 3700
Wednesday December 18 1996

Tough task for Tung

China brought Hong Kong a small step towards self-determination through last week's election of Mr Tung Chee-hwa as the territory's new chief executive. Though the process was hardly democratic, it did involve local people unlike Britain's gubernatorial appointments thousands of miles away in Whitehall. But Saturday's appointment of a provisional Legislative Council will be an unequivocal step backwards.

Greek strife

For the past 20 days, Greek farmers have been blocking their country's roads to demand new tax breaks and subsidies from their socialist government. Yesterday they were joined on the streets by an unlikely alliance of doctors, diplomats, seamen and civil servants, all up in arms over the budget cuts proposed by Mr Costas Simitis, the prime minister. As the Greek parliament launches into its five-day budget debate, the demonstrators are hoping to bully the government into making last-minute concessions to their various causes.

Saunders' rights

The European Court of Human Rights invariably grants on sensitivities in Westminster when it points to intrusions into the UK. Its findings in favour of the former Guinness chairman Mr Ernest Saunders, who claims to have been unfairly jailed for theft and false accounting after the takeover of Distillers in 1986, will no doubt prompt more irritation. Yet the court's criticism of the procedures at the trial, even on the narrow point at issue, is justified.



Eastington after the pit closures: her future may be bleak but regional economic initiatives could help her children

Nice work if you can get it

Stefan Wagstyl on the widening gap between the poor areas in the north of Britain, where jobs are scarce, and the rich south

In the former mining village of Eastington, County Durham, all that remains of the colliery are piles of crushed concrete and rusting steel bars. There are so few jobs that the parish council received 80 replies when it advertised for a grave-digger. "It was heart-breaking trying to decide who should get it," says Mr Dennis Ratna, a retired miner who is parish council chairman. "There's almost no other work here."

OBSERVER

Juppé speaks in volumes

Do the energies of Alain Juppé know no bounds? The French prime minister already combines his test-day job with the mayoralty of Bordeaux and presidency of the RPR, the ruling Gaullist party. Next week he makes his debut as a writer with the publication of his first book.

Home-made jam

Officials at Manila's Ninoy Aquino International Airport have launched an appeal aimed at cutting down the city's infamous traffic jams. The airport authorities are begging the families of workers returning from overseas not to clog the already congested roads by descending en masse to welcome home their loved ones.

Robbing hoods

Pensioners in the west of Ireland can rest more easily in their beds this Christmas in the knowledge that officers from the Garda - supported by an Irish Air Corps helicopter - are keeping an eye on the countryside. The Garda's Operation Retrieval is a belated response to the growing number of robberies of remote farmsteads.

Round the Benz

New Thai finance minister Anusay Viravan yesterday proposed to slash government spending on inessential items, especially those imported from overseas. If recent purchases by the office of prime minister Chavalit Yongchaiyudh are anything to go by, he will have trouble reaching his goal.

100 years ago

The United States and Cuba curb Washington correspondent telegrams that may be safely stated that the Maseo incident passed without causing the trouble that it at first threatened.

50 years ago

French Budget Proposals The new French Cabinet meets tomorrow to examine the Budget for the first quarter of 1947 and its proposals will be submitted to the Assembly on Thursday or Friday.

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## Zaire shuns peace talks as Mobutu returns home

By our foreign staff

President Mobutu Sese Seko of Zaire returned home yesterday after four months abroad in an attempt to reassert his faltering authority and quell a rebellion on the country's eastern border.

Earlier in the day, African leaders attending a summit in Nairobi announced that President Nelson Mandela of South Africa would help lead an African initiative to mediate in the conflict, which threatens to destabilise Zaire and the Great Lakes region.

However, Zaire boycotted the summit and its absence prevented any real breakthrough. Delegates said Mr Mobutu, 66, received an enthusiastic welcome from thousands of supporters who packed Kinshasa airport to greet him on his return from Europe, where he had surgery for prostate cancer.

The crowd, some of them wearing copies of the leopard-

skin hat that has become the president's trademark, surged forward as the aircraft taxied to a halt. Mr Mobutu smiled broadly as he walked down the steps with his wife, Bobi Ladawa, to cheering, drumming, music and chanting.

"No words can express the profoundness and intensity of the emotions I feel now," Mr Mobutu said later in a brief speech, broadcast nationally.

While making no mention of the anti-government rebel movement, he said that "enemies of democracy" were "taking advantage of my illness to stab me in the back".

He added: "Against the advice of my doctors, I decided to interrupt my convalescence to take personal charge of the situation which is threatening the territorial integrity of Zaire."

At his meeting on Monday, nine African leaders warned that security had worsened in the region, comprising Zaire, Rwanda, Burundi and parts of

Uganda and Tanzania, since their last meeting on November 5.

In a communique released yesterday, the leaders renewed their appeal for a ceasefire in eastern Zaire and called upon the parties to the conflict "to commit themselves to a negotiated, peaceful settlement".

The summit chose Mr Mandella and the presidents of Kenya, Zimbabwe and Cameroon "to take the necessary initiatives and steps aimed at assisting in the ending of the conflict in eastern Zaire and promoting peace, stability and security in the country and in the Great Lakes region".

Since November, 800,000 Hutu refugees have had to return to Rwanda, from where they fled after the 1994 genocide against the Tutsi minority. Mr Paul Stromberg, a spokesman for the UN High Commissioner for Refugees, said 160,000 more refugees were yesterday moving towards the Rwandan border.

## Bank of France cuts key interest rates

By Andrew Jack in Paris

Price stability and renewed confidence in French progress towards monetary union prompted the Bank of France to cut two important interest rates yesterday.

The bank said conditions were now right for growth in domestic investment by businesses and households.

The intervention rate, one of the key short-term interest rates, was reduced from 3.2 per cent to 3.15 per cent, and the five-to-10 day lending rate from 4.75 per cent to 4.6 per cent.

Some economists had been predicting a cut in the wake of the progress made towards monetary union at last week's Dublin summit. They said the cuts were essentially political and too small to help the French economy.

In his annual address on monetary policy yesterday, Mr Jean-Claude Trichet, governor of the Bank of France, said that France had achieved the "ultimate goal" of price stability. Inflation would be less than 2 per cent during 1996, in line with the objectives of the monetary policy council.

He said the council's aim of maintaining a stable franc against other "credible" currencies within the European exchange rate mechanism had been met and there had been a rise in the overall competitiveness of the French economy. "The move towards monetary union was confirmed decisively at the summit," he said.

He added that France's medium and long-term interest rates were the lowest in the EU, and the third lowest in the world, after Japan and Switzerland.

His confidence came in spite of a study produced this week by Insee, the national economic statistics institute, suggesting France's record unemployment - 12.6 per cent of the working population or 3.1m people - was likely to rise to 12.7 per cent in the first quarter next year.

It said the impact of measures designed to cut unemployment such as apprenticeships - which have been hit during a period of budget cuts - would not be sufficient to offset the rise in the size of the working population.

There was no evidence yet that reforms to reduce the cost of hiring employees had led to an increase in jobs.

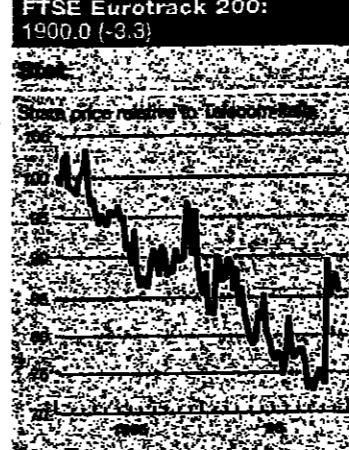
Mr Trichet said France "could do better" and argued that in the medium term the economy could grow by about 2.5 per cent annually, without risking an increase in inflation.

## THE LEX COLUMN Fat of the land

A subsidy by any other name smells just as rotten. That, it seems, is the robust attitude of Mr Karel Van Miert, European competition commissioner, to Germany's state-guaranteed Landesbanken. Quite right too: these banks, though mostly not well capitalised, enjoy top-notch ratings - often triple A - simply because the state stands behind them. They can therefore borrow more cheaply than private sector competitors. With the Landesbanken active in markets such as corporate lending, this is not just an academic worry. Some notably Westdeutsche Landesbank, even have lofty ambitions in international investment banking.

Clearly, the present unlimited guarantee to these banks is an anachronism. Yet the right solution is not just to remove the state guarantee but to privatise the banks entirely. Until then, the relaxed attitude of the Länder to Landesbanken profitability is bound to distort Germany's banking market.

Sadly, however, any change faces a formidable obstacle: Chancellor Helmut Kohl, who seems determined to curry favour with the Länder and preserve the status quo. Not only does this make his claimed enthusiasm for the European single market look shaky, if he succeeds, it will weaken the European Commission's hand in opposing state aid elsewhere. Yet all may not be lost. Even if Mr Kohl persuades the Commission to turn a blind eye, the Landesbanken guarantee looks vulnerable to legal challenge from aggrieved competitors. Let us hope so.



are only where they are because markets suspect a government fix, but also unfair. Normally in a merger, benefits are split between both sets of shareholders, not gobbed up by just one. It would be more reasonable to pick the market exchange rate before the government announced the merger.

Quite apart from being fair, this might even be in the state's interest. It has surprisingly little to lose from treating TI's shareholders decently because it has a large indirect stake in the company: using the pre-announcement exchange rate would boost TI's value by about 15 per cent but knock Stet's by only 5 per cent. Moreover, the state has an incentive to keep TI's shareholders sweet; it hopes next year to sell its remaining Stet stake to the same investors.

## Malaysia changes finance plans for Sarawak dam

By James Kyngne in Kuala Lumpur

Mr Ting Pek Khing, the Malaysian construction magnate, has revised commercial financing plans for the building of a M\$13.6bn (\$5.4bn) hydroelectric dam in Sarawak, one of south-east Asia's biggest infrastructure projects.

Foreign economists had criticised the project - one of several grandiose schemes backed by Dr Mahathir Mohamad, Malaysia's prime minister - as too ambitious.

The lead contractors for the Bakun dam are the Swiss-based engineering group, Asea Brown Boveri, and Companhia Brasileira de Projetos e Obras, a Brazilian company.

Mr Ting said yesterday a previous plan to raise M\$8bn from issuing 4bn shares in a new company had been dropped. Instead, he hopes to raise M\$6bn over 12 months from flotation of the new company, Bakun Hydroelectric. An

initial share issue, expected in the first half of next year, would comprise 1.5bn shares priced at M\$3 each, and would be followed by a rights issue of another tranche of 1.5bn shares about 12 months later.

"We have revised the share issue [plans] a little bit," said Mr Ting.

The remaining costs of the project, about M\$7bn, would be covered by issuing bonds and borrowing from banks about three years after Bakun's shares were floated, he added.

The proportion of the M\$7bn to come from bonds and the proportion from bank loans had not yet been decided.

But the new financing strategy, which has been submitted for approval by Malaysia's stock exchange authorities, was greeted with little more enthusiasm than the old. One foreign economist in Kuala Lumpur said many investors might still feel exposed to a level of risk that was not justified by the relatively

meagre projected returns.

The new financing plan was launched after claims that the earlier provision was unrealistic. The main cause for doubt was that Bakun was not due to start commercial operations until August 31 2003. Shareholders would have been exposed for about six years to the risks of a difficult engineering project without the promise of operating income.

Commenting on the new plan, Mr Peter Ling, a director of Ekran, the controlling shareholder in Bakun, said the company's projected return on equity would be 12 per cent, several percentage points lower than less risky power projects.

However, Mr Ting said that if the construction of the 2,400MW dam or a 1,350km transmission cable - about half of it under the sea - resulted in cost overruns, the contractors, and not the Malaysian company, would be liable for the extra expense.

## Swiss drugs merger wins US backing

Continued from Page 1

(\$27.2bn). The technologies Novartis will have to offer in exchange for other companies' intellectual property are a cancer treatment called HSV-tk (herpes simplex virus thymidine kinase), gene therapy conducted outside the body and related technologies.

Novartis must grant a non-exclusive HSV-tk licence to Rhône-Poulenc Rorer the US company controlled by Rhône-

Poulenc of France. It will also pay \$60m over five years in HSV-tk royalties to Chiron, the California biotechnology company part-owned by Ciba.

The approval allows Novartis to implement merger plans that have been ready for months. About 10 per cent of the workforce, 12,000 staff, will be cut, mostly in administration and marketing, with research, development and sales barely touched.

The company expects a one-

off after-tax restructuring charge of SFr3.5bn in 1996, which will be offset by after tax gains on asset disposals of SFr1.5bn. Net income next year is expected to be about SFr4bn, similar to last year's figure. Mr Raymond Bren, finance director designate, said the group would show continuing growth next year.

The rationalisation will lead to annual savings of about SFr2bn, SFr200m more than the original estimate.

**Stet/Telecom Italia**

Since Italy said it would merge its two main telecom companies last month, their shares have fared differently: those of Stet, a holding company, have shot up about 30 per cent; but those of Telecom Italia, an operator owned mostly by Stet, have been flat. All this has happened although the government has given no indication of what the exchange rate between the two companies' shares will be. Markets have taken a cynical view: since the government ultimately owns less of TI than Stet, it will have an incentive to skew the exchange rate in Stet's favour.

Some investors even think a skewed rate will be justified by reference to current market prices. Such a "justification" would be not only illogical, since the share prices

**Commercial Union**

The spotlight of market rumour swings more wildly in the insurance sector than most, but even by these standards Commercial Union is caught in the beam with conspicuous frequency. Certainly, after a year of underperforming its composite competitors, CU's shares have in recent months at last begun to outperform. Partly this reflects recognition of CU's virtues, notably its heavy weighting towards life businesses. But constant bid talk has also been a powerful factor.

In essence there are two possibilities. First is that a non-UK insurer - Allianz is the usual suspect - might see CU's range of businesses as an attractive strategic add-on. The snag is that, precisely because there is not much overlap, combining CU's and Allianz's activities

would create little value to offset the premium Allianz would have to pay. Of course, Allianz could still make a move in order to wrest back the title of Europe's biggest insurer from All. But its own shareholders would probably regret it.

A far more sensible alternative would be a Royal Sun Alliance-style merger of CU with another UK insurer, if such a deal did emerge, without CU paying a fat premium, it could make powerful sense. Not only would there be benefits from cost-cutting but CU's rivals could also do with a dose of its level-headed management. Still, CU's shareholders had better hope it does have a deal up its sleeve. Otherwise, at a premium of 15 per cent or more to net asset value, the shares look vulnerable to disappointment.

**FKI/Newman Tonks**

Newman Tonks will be hard-pressed to escape FKI's clutches. The architectural hardware group has performed so dismally in recent years that even M&G, which normally backs incumbent management, is supporting FKI. Given that M&G has irrevocably committed its 11 per cent stake to FKI, it could even be hard for Newman to lever the price up; white knights will be deterred by the fact that the largest bloc of shares is already spoken for.

For FKI, the proposed acquisition looks strategically sound. It is a fair bet that the engineering group's management can boost Newman's margins; even if FKI can only partly narrow the gap between Newman's 6 per cent margins and its own 16 per cent margins, there would be a healthy increase to earnings. There should also be benefits from combining Newman, which is strong in Europe, with FKI's hardware business, which is mainly located in the US; factories could be rationalised and products cross-sold, while the enlarged operation would have greater pricing power.

More broadly, the bid marks a further step in FKI's transformation from a ragbag of scattered engineering businesses into several focused international divisions. The material handling and electrical engineering operations already have near-critical mass; if the bid succeeds, the same will be so of the hardware business. That leaves FKI's automotive division as the only sub-scale division. As its next step, FKI should consider beefing it up or selling out.

**FT WEATHER GUIDE**

**Europe today**  
Temperatures will stay below freezing in Scandinavia. Western Europe will be milder. An area from the UK across the Benelux into Germany will be very cloudy. England and Scotland will have outbreaks of rain. Western France, Portugal and Spain will have cloud and rain. The Alps, Poland and western Russia will also have plenty of cloud with some snow in Russia. South-eastern Europe will have some cloud and showers. Italy and the Balkans will be mainly dry.

**Five-day forecast**  
Cloud and rain will continue to sweep across most areas. The Alps will have snow at high altitudes. Western Europe and the UK will stay mild and rainy, but cold air will move south by the end of the week.

**TODAY'S TEMPERATURES**

Location	Max	Min
Abu Dhabi	sun 24	sun 24
Accra	sun 24	sun 24
Algeria	sun 24	sun 24
Amsterdam	sun 15	sun 15
Athens	sun 16	sun 16
Bombay	sun 30	sun 30
Brussels	sun 15	sun 15
Buenos Aires	sun 11	sun 11
Bangkok	sun 33	sun 33
Barcelona	sun 15	sun 15
Cairo	sun 28	sun 28
Cape Town	sun 17	sun 17
Cardiff	sun 11	sun 11
Christiansburg	sun 25	sun 25
Chicago	sun 4	sun 4
Cologne	sun 9	sun 9
Dakar	sun 29	sun 29
Dallas	sun 22	sun 22
Doha	sun 28	sun 28
Dubai	sun 25	sun 25
Dublin	sun 11	sun 11
Dubrovnik	sun 18	sun 18
Edinburgh	sun 9	sun 9
Faro	sun 18	sun 18
Frankfurt	sun 11	sun 11
Geneva	sun 16	sun 16
Glasgow	sun 8	sun 8
Hamburg	sun 12	sun 12
Helsinki	sun 5	sun 5
Hong Kong	sun 19	sun 19
Honolulu	sun 26	sun 26
Istanbul	sun 12	sun 12
Jakarta	sun 29	sun 29
Jaipur	sun 25	sun 25
Karachi	sun 25	sun 25
Kuwait	sun 18	sun 18
L. Angeles	sun 22	sun 22
Las Palmas	sun 24	sun 24
Lima	sun 23	sun 23
Lisbon	sun 16	sun 16
London	sun 11	sun 11
Luxembourg	sun 7	sun 7
Lyon	sun 12	sun 12
Madrid	sun 11	sun 11
Madrid	sun 12	sun 12
Majorca	sun 17	sun 17
Malta	sun 18	sun 18
Manchester	sun 16	sun 16
Manila	sun 26	sun 26
Melbourne	sun 22	sun 22
Mexico City	sun 27	sun 27
Miami	sun 27	sun 27
Milan	sun 12	sun 12
Montreal	sun 7	sun 7
Moscow	sun 4	sun 4
Murkt	sun 7	sun 7
Nairobi	sun 29	sun 29
Naples	sun 18	sun 18
Nassau	sun 22	sun 22
New York	sun 13	sun 13
Nice	sun 17	sun 17
Nicosia	sun 11	sun 11
Oahu	sun 26	sun 26
Oslo	sun 7	sun 7
Perth	sun 12	sun 12
Prague	sun 11	sun 11
Rangoon	sun 32	sun 32
Reykjavik	sun 2	sun 2
Rio	sun 28	sun 28
Rome	sun 16	sun 16
S. Francisco	sun 19	sun 19
Singapore	sun 31	sun 31
Stockholm	sun 8	sun 8
Strasbourg	sun 10	sun 10
Sydney	sun 23	sun 23
Taipei	sun 19	sun 19
Tel Aviv	sun 23	sun 23
Tokyo	sun 11	sun 11
Toronto	sun 2	sun 2
Vancouver	sun 8	sun 8
Vienna	sun 7	sun 7
Warsaw	sun 0	sun 0
Washington	sun 13	sun 13
Wellington	sun 19	sun 19
Winnipeg	sun 19	sun 19
Zurich	sun 5	sun 5

**Warning on euro, Page 3**  
**Currencies, Page 28**

This announcement appears as a matter of record only

December 1996

**Amper, S.A.**

has sold  
an 80% stake of  
**Amper Electrónica Aragonesa, S.A.**  
(Amper Elasa)  
and a 10% stake of  
**Amper Datos, S.A.**

to  
**Siemens, S.A.**

Santander Investment acted as Financial Advisor to Amper,  
issuing a "Fairness Opinion"

**Santander Investment**

Another...  
PRINTERS  
MACHINES

bandia drops  
of merger

price changes yesterday

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brother PRINTERS FAX MACHINES

FINANCIAL TIMES COMPANIES & MARKETS

MoDo PULP, PAPER & PAPERBOARD

Wednesday December 18 1996 Week 51

IN BRIEF

Skandia drops out of merger

Skandia, the leading Nordic insurer, has conceded defeat in its quest to merge with Stadshypotek, the Swedish mortgage bank.

Murdoch spurs French satellite move Rupert Murdoch's News Corporation has turned down an opportunity to join a consortium in France about to launch a digital satellite service to compete with Canal Plus.

Owens-Illinois buys 76% of Avir Owens-Illinois of the US is set to become Europe's second-largest manufacturer of glass containers after its purchase of 76 per cent of shares in Avir of Italy.

Eurotherm expects profits downturn Eurotherm, the UK industrial controls manufacturer, is expecting sterling's strength to knock slightly more than 5 per cent from pre-tax profits this year.

Italy to sell 60% of alling bank The Italian treasury said it had kicked off a 1.977 trillion lire capital increase for troubled Banco di Napoli.

Companies in this issue

Table listing companies and their stock prices, including ABB, Agip, Alliance Forest, Asahi, Avir, BCH, Ballard Power System, Balco, Bancocula, Bewag, Boeing, Burnfield, CRT, Ciba, Deutsche Telecom, Ef, Eurotherm, Fiq, Falvey, France Telecom, Frontier, GE, GEC Alsthom, Goldman Sachs, Hitachi, Indosat, Kerry Securities, Kimberley-Clark, Kolbenschmidt.

Market Statistics table with columns for various market indices and their values.

Chief price changes yesterday

Table showing price changes for various commodities and currencies, including Frankfurt, Paris, and New York.

Telefónica secures CRT stake

Consortium pays \$656m for 35% of Brazilian telecoms company

By Geoff Dyer and Jonathan Wheatley in São Paulo and Tom Burns in Madrid

A consortium including Telefónica Internacional of Spain became the first foreign group to take an operating stake in Brazilian public telephony yesterday when it bought 35 per cent of CRT, an operator in the southern state of Rio Grande do Sul.

which also includes local investment group RBS Participações, Citicorp of the US and operators CTC of Chile and Telefónica de Argentina, beat a rival bid from a consortium including Stet of Italy.

further raise Telefónica's profile in Latin America, where it is already the dominant foreign telecoms operator with key industrial stakes in Argentina, Chile, Peru, and Venezuela.

of the industry will start next year. It sent legislation to Congress last week setting out its plans which include the break up of Telebrás, the public holding company, into four regional units, and the sale of subsidiaries such as Embratel, the long-distance operator.

by the end of 1998. Telesp, the São Paulo company, and Embratel would be sold in 1997.

Goldman Sachs revenues reach record \$6.1bn

By Tracy Corrigan in New York

Goldman Sachs, the largest investment bank partnership on Wall Street, yesterday reported record 1996 revenues, though profits fell just short of the high reached in 1995.

\$2.61bn, up from \$1.97bn last year, and just \$50m short of the 1995 record. Revenues for the year reached a record \$6.14bn, up from \$4.6bn last year and from \$5.76bn in 1995.

Goldman's strong performance, particularly in the fourth quarter, is likely to fuel expectations that some other US investment banks, most of which have a December year-end, will report record profits when they announce full-year results next month.

Mr John Thain, chief financial officer, said: "Fourth-quarter performance was very strong with all divisions contributing across the board to profitable results for the quarter and for the year."

Goldman said bonuses announced to staff last week would not break records but added: "We were generous and I think our people are happy."

Goldman does not report earnings by market sector but said its earnings were "more diverse" than in previous years. It has historically been viewed primarily as an equities specialist but has recently built up its businesses in bonds, emerging markets and fund management.

Barry Riley Rewards for straying beyond the fringe

Global bond managers have enjoyed a much better year than their clients. By that I mean it has been fairly easy to outperform the benchmarks, but the latter have been sluggish, with the J.P. Morgan Global Government Bond Index, for example, showing a total return (in dollars) of only 4 per cent.

Global managers have been light of dollar bonds and have spectacularly underweighted JGBs (quite a few had none at all through summer), though they have been close to neutral on the yen. The great feature of 1996, however, has been the opportunity to pick up extra return in peripheral markets - the riskier the better.

Global bond managers have had the opposite problem this year to their counterparts managing equities. The latter should have been overweight in US stocks and they got it badly wrong. The bond managers were needed to underweight Treasuries but overweight the dollar, and generally they appear to have got it at least partly right.

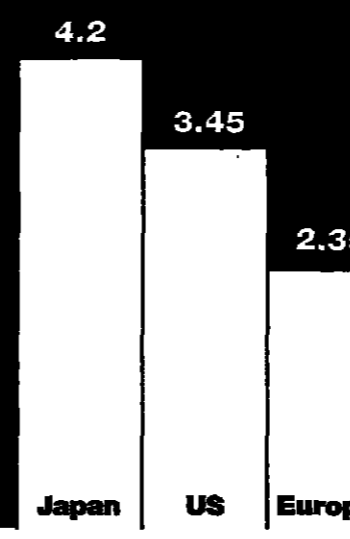
The great feature of 1996 has been the opportunity to pick up extra return in peripheral markets

strayed outside the baker's dozen of developed countries represented in the global indices could have picked up over 30 per cent on Brady bonds.

in Europe, this outperformance by the periphery has been associated with the political moves towards a single currency. But is it as simple as that? Merrill Lynch's Market Cycles Bulletin points out that the yield spread between Australia and the US has collapsed exactly in line with the spread between Spain and Germany.

Hitting the target

PlayStation sales million units



Lara's a winner for PlayStation

By Paul Taylor

Lara Croft may not look or dress much like Santa Claus, but the acrobatic gun-toting heroine of Tomb Raider is helping Sony's PlayStation games console into one of the hottest electronics products this Christmas.

Worldwide sales figures will be considerably larger. Sony Computer Entertainment said this month that more than 10m PlayStation units had been sold so far, including 4.2m in Japan, 3.45m in the US and 2.35m in Europe.

Arts and UK-based Eidos which created Tomb Raider. Worldwide sales figures will be considerably larger. Sony Computer Entertainment said this month that more than 10m PlayStation units had been sold so far, including 4.2m in Japan, 3.45m in the US and 2.35m in Europe.



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## COMPANIES AND FINANCE: INTERNATIONAL

## Skandia abandons Stadshypotek offer

By Greg Melvor  
in Stockholm

Skandia, the leading Nordic insurer, yesterday conceded defeat in its quest to merge with Stadshypotek, the Swedish mortgage bank. It said it had withdrawn its offer because of lack of support from the Swedish government. Stadshypotek's biggest shareholder, which favoured a rival bid by Svenska Handelsbanken.

The withdrawal paved the way for Handelsbanken, the country's largest bank, to win full shareholder acceptance for its SKR22.9bn

(\$3.35bn) bid, Sweden's biggest cash offer.

The announcement prompted the board of Stadshypotek and Sweden's small shareholders' association, which had both backed Skandia's offer, to back Handelsbanken. Skandia's shares rose SKR2.50 to SKR192 and Handelsbanken eased SKR4 to SKR190.

Mr Sven Söderberg, Skandia chairman, said the company had decided from the outset it would not raise its offer, worth SKR21.1bn at yesterday's closing prices. There was "no sense in continuing" following the

bid from Handelsbanken.

He said he had no regrets over Skandia's strategy of pre-empting the government's auction of a 34 per cent stake in Stadshypotek - a move which deeply angered Mr Erik Asbrink, Sweden's finance minister.

Skandia's failure to complete the merger is a blow for Mr Lars-Eric Petersson, its chief executive-designate, who spearheaded the deal. He said the company would seek other opportunities to participate in the restructuring of Scandinavia's financial services market.

A tie-up with Stadshypo-

tek would have allowed Skandia to tap the mortgage bank's substantial capital reserves to fund expansion of its fast-growing international unit-linked assurance operations, AFS.

Skandia had estimated AFS's capital requirement at SKR6bn in the next five years. It insisted that financing of its expansion plans was not a problem and would not require a new share issue.

One London-based insurance analyst said the breakdown was good news for Skandia shareholders. "There are potentially better

routes for the company to sort out its capital needs to fund the international expansion," he said.

Separately, the Stockholm Stock Exchange said it would take no action against Handelsbanken over allegations that it had manipulated Skandia's share price.

Handelsbanken was a big net seller of Skandia shares after the merger announcement, prompting Sweden's Financial Supervisory Authority to launch an investigation. The bourse said Handelsbanken had primarily sold the shares on behalf of foreign clients.

## Frontier shares fall on revenue warning

By Richard Waters  
in New York

Frontier, until recently one of the fastest-growing telephone companies in the US, yesterday became the latest casualty of the upheaval in the country's telecommunications markets as it warned of a shortfall in its fourth-quarter earnings.

The news sent shares in the company into a tailspin and dented the stocks of some other long-distance telephone carriers.

Frontier, the fifth-biggest US long-distance carrier, warned that its long-distance revenues for the final three months of this year would be "in the range of \$400m", well short of the \$496m of the preceding three months.

The warning reflects the intense competition that has broken out for long-distance customers, as well as the length of time and expense it takes to launch services and win new customers as US telephone markets are opened up.

Based in Rochester, New York, Frontier's own local markets have already been deregulated, putting it further ahead than most other parts of the US in facing competition on a broad front.

News of the revenue slump sent Frontier's stock down by 60%, or 25 per cent, to \$2.00 a share, from \$12.00. Shares in other small, fast-growing telecoms companies, such as LCI and Teleport, also slipped.

Much of the revenue decline reflects the loss of business from Excel, a telephone reseller which bought capacity on Frontier's network wholesale and sold it on at discounted rates to its own customers.

Rather than lifting its profit margins as it sheds relatively unprofitable wholesale business, though, the company warned that its margins would fall as the volume of calls it can spread its fixed costs across declines.

Richard Tomkins

## Boeing merger dents spirit of St Louis

Whichever way you approach St Louis, Missouri, the most prominent feature of the skyline is likely to be the shimmering steel of the Gateway Arch, a soaring symbol of the city's hopes for the future.

But these hopes have been dented by Boeing's takeover of McDonnell Douglas, for Mac, as the company is known locally, is not just headquartered in St Louis, but has been inextricably linked with the city's recent history.

St Louis has been closely associated with aviation since ballooning took off there in the early 19th century. An aeronautical competition was the highlight of the St Louis World's Fair of 1904, the event that inspired the Judy Garland film *Meet Me in St Louis*.

In 1927, Charles Lindbergh put the city on the international aviation map with his historic non-stop flight from New York to Paris in an aircraft called Spirit of St Louis. Although Lindbergh was not a native of St Louis, his mission was financed by local businessmen who were aviation enthusiasts.



Symbol of success: St Louis, with its famous Gateway Arch

Ashley Ashworth

brought his fledgling company plenty of work, and soon the McDonnell Aircraft Corporation expanded into the design and manufacture of jet fighters.

The company's biggest success came in 1958 when it produced the first F-4 Phantom II, a phenomenally successful aircraft that became a mainstay of the US military effort in Vietnam. McDonnell eventually sold more than 5,000 of them, making the company one of the giants of the world aerospace industry.

The Douglas part of the operation was added in 1967 when McDonnell acquired the California-based Douglas Aircraft Corporation. But

the marriage did not work out as planned: the civilian side was left behind by Boeing (and later, Europe's Airbus Industrie), while the military side was hit by the loss of some important contracts and the end of the Cold War.

Drastic cost-cutting set in as McDonnell Douglas' fortunes declined, hitting St Louis hard: in 1980 the military division shed 16,000 workers in the city. More bad news came last month when the US Defense Department dropped McDonnell Douglas from the competition to build the Joint Strike Fighter (JSF), described by the company as a "must-win" contract.

In spite of the setbacks,

McDonnell Douglas remains St Louis' biggest private sector employer, with 23,000 workers. And the city yesterday was ready to look on the bright side of the takeover.

Although McDonnell Douglas would lose its independence, city officials said, St Louis would become the headquarters of the combined company's defence systems division; no job losses were threatened; and the merger with Boeing meant St Louis would be back in the running to win the JSF contract.

Some workers at the McDonnell Douglas plant thought it sad that the McDonnell Douglas name would go. "It's the same way

All of these securities having been sold, this announcement appears as a matter of record only.



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Stephens Inc.

December 1996

## News Corp turns down French move

By Raymond Snoddy

Mr Rupert Murdoch's News Corporation has turned down an opportunity to join a consortium in France about to launch a digital satellite service to compete with Canal Plus, the established subscription television service.

News Corp. it is believed, was in talks to take a one-third stake in the project for more than \$200m. Investors

in the TFS consortium include TFI, the French television channel, France Télécom and the utilities group Lyonnaise des Eaux.

Mr Murdoch, who has joined partnerships to launch digital satellite television services in South America, Germany and Japan, looked carefully at the project. If he had gone ahead, the proposal would have been put as a possible investment to British Sky

Broadcasting, the UK satellite venture in which News Corp. holds 40 per cent.

News Corp. decided earlier this month not to join the venture. Mr Murdoch believed Canal Plus could not be dislodged from its leading position. Canal Plus launched its digital satellite service in April and has more than 100,000 subscribers. It also has many movie rights as well as the exclusive pay-per-view rights to

the French football league.

A third consortium, the AB group of independent television production companies, is also planning to launch a digital satellite service in France.

BSkyB will concentrate its continental European operations in Germany where it is completing a deal to take 49 per cent of DF-1, the digital satellite television service launched by the Kirch Group in July.

The Financial Times plans to publish a Survey on

## Swiss Industry and Technology

on Tuesday, February 4

For further information please contact  
John Rolley on Tel: +41 22 731 1604 or  
fax: +41 22 731 9481.

FT Surveys

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 18th December 1996 to 18th June 1997 has been fixed at 5.99766% p.a. The coupon amount payable on 18th June 1997 will be US\$ 151.61 per US\$ 5,000 Note.

The Yasuda Trust and Banking Company, Ltd.  
London Agent Bank

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FLOATING RATE  
DEPOSITARY  
RECEIPTS DUE 1997  
ISSIN CODE: XS0037961333

For the period December 18, 1996 to June 18, 1997 the new rate has been fixed at 4.3875% p.a.

Next payment date: June 18, 1997  
Coupon ar: 10  
Amount:  
XEU 22 for the denomination of XEU 1 000  
XEU 222 for the denomination of XEU 10 000  
XEU 2 218 for the denomination of XEU 100 000

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For the period from December 12, 1996 to March 12, 1997, the Notes will carry an interest rate of 5.200% per annum with an interest margin of FRF 625 per FRF 100,000 Note. The relevant interest payment date will be March 12, 1997.

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The notes will bear interest at 6.85313% per annum for the interest period 16 December 1996 (included) to 17 March 1997 (excluded). Interest payable on 17 March 1997 will amount to ESP 1.882 per note.

Madrid, 16 December 1996  
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Notice of Interest Rate  
To the Holders of

### The United Mexican States

Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period from December 18, 1996 to June 18, 1997 are detailed below:

Series Designation	Face	Interest Amount	Payment Date
DMK December Series	4,050,000 Pes. P.A.	80.48 DMK Per DMK 1,000	June 18, 1997

December 17, 1996  
CETBANK, N.A., Agent

€5,000,000  
HMC MORTGAGE ASSETS  
102 PLC

Class B  
Mortgage Backed Floating Rate Notes due March 2023

For the interest period from December 18, 1996 to March 17, 1997, the Note Rate has been determined at 7.2500% per annum. The interest payable on the relevant dates is as follows: 1st March 1997 will be £1,817.00 per £100,000 nominal amount.

By: The Class Registrar Bank  
London, Agent Bank  
December 12, 1996  
CHASE

U.S. \$200,000,000  
HSBC America, Inc.

Floating Rate  
Subordinated Notes Due 2000

Interest Rate: 5.6075% p.a.  
Interest Period: 15th December 1996  
to 15th March 1997

Interest Payment on: U.S. \$200,000,000 due 15th March 1997  
U.S. \$74.84

CS First Boston  
Agent

RMS I  
Residential Mortgage  
Securities plc

Mortgage Backed Floating Rate Notes due 2024

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 15th December 1996 to 15th March 1997, the interest rate will be 6.55625 per cent. for the Class A Notes, 6.80625 per cent. for the Class M Notes and 9.40625 per cent. for the Class B Notes. The interest payable on each denomination on 15th March 1997 will be £158.07, £164.10 and £226.78 respectively.

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JP Morgan

Balaise pulls one of three markets

France...

Am...

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COMPANIES AND FINANCE: INTERNATIONAL

Posco willing to help rescue Sammi Steel

By John Burton in Seoul

Pohang Iron and Steel (Posco), South Korea's largest steel maker, yesterday said it may buy half the operations of Sammi Steel, the country's troubled leading specialty steel producer.

fallen recently because of speculation about its financial insolvency, rose 7.9 per cent in Seoul yesterday, from Won3,170 to Won3,420. Posco shares fell Won800 to Won35,700.

Posco would not only take over one of Sammi's main plants in Changwon, South Korea, but also its two North American subsidiaries, Sammi Alitas in Canada and Sammi Altech in the US.

production capacity of 1.5m tonnes. Posco noted the Sammi divisions offered for sale had good profit prospects. The purchase price and other terms of the deal will be decided later.

a main shareholder of Posco, has intervened before when it looked as if Sammi was collapsing. The finance ministry arranged an emergency loan package for Sammi in 1992, when it seemed to be headed for bankruptcy after creditors initially refused to lend it more money.

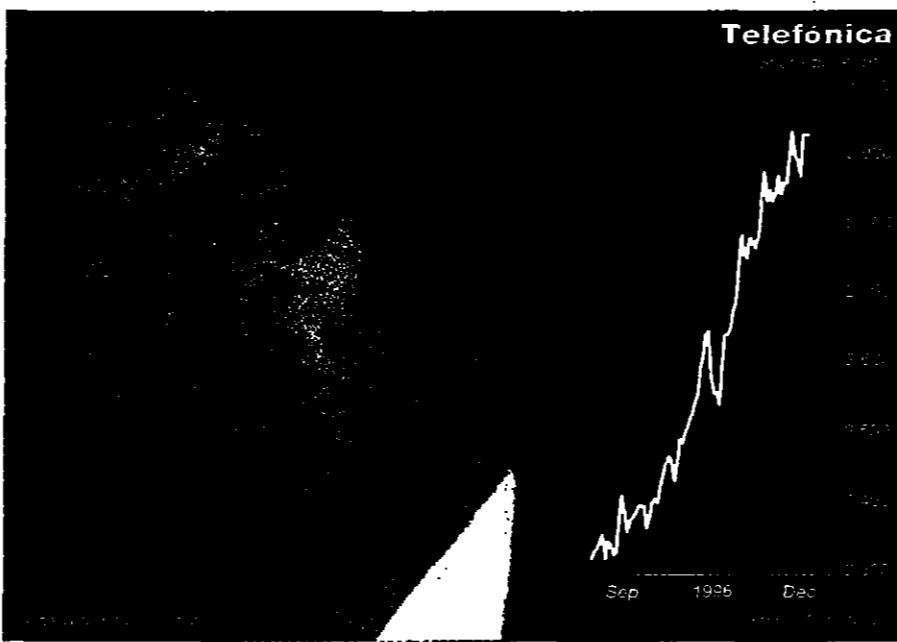
Telefónica takes on liberalisation challenge

Spanish telecoms group must prepare for opening up of domestic market, writes Alan Cane

Telefónica, Spain's national telephone company, bears out analysts' arguments that the best value in quoted telecommunications companies is currently to be found around the Mediterranean.

The performance of the group's shares has been equally impressive. Closing at Pta2,935 yesterday, the stock has risen about 80 per cent over its value at the beginning of the year.

He is also a close friend of Mr José María Aznar, the Spanish prime minister, whose government has now agreed to liberalise the country's telecoms market on January 1 1998, in line with the rest of the European Union.



Its performance in the past few years virtually guarantees the success of the offering. The group's overall strategy, however, is under the microscope after the appointment this year of a new, young chief executive without telecoms experience, Mr Juan Villalonga.

The results are the signs of a transformation at the company which has seen the average waiting time for line installation reduced to about three days this year from 100 in 1993, and the average time for a line to be repaired fall from 18 hours to 12 hours over the same period.

Mr Villalonga accepts the group will become a globally competitive operator with a leading position in the Spanish-speaking world, he says.

His most controversial move to date has been the decision to set up what some see as a risky digital television joint venture with the German Kirch group, involving an investment of more than \$1bn.

Much of the credit for these reforms must go to Mr Villalonga's predecessor, Mr Cándido Velázquez, who was replaced after the change of government in Spain earlier this year.

Call charges will undoubtedly fall as a consequence of competition and regulation, but an increase in volume will compensate, Mr Villalonga says.

Mr Douglas Wight, telecoms analyst with Salomon Brothers in London, concludes in a recent research note: "We believe investors can look forward to annual earnings growth over at least the next three years of 15 per cent plus, to annual operating cash flow growth in excess of 5 per cent, and to substantial free cash flow generation."

operations is its stake in Unisource, a European alliance of small telecoms operators linked to WorldPartners, an international alliance led by AT&T.

Mr Villalonga denies suggestions that the company's relationship with its Unisource partners is strained or that he is talking to other potential partners.



TRW AND MAGNA INTERNATIONAL FORM VEHICLE SAFETY SYSTEMS ALLIANCE



TRW Inc. and Magna International Inc. jointly announce the formation of a strategic alliance for design, development and production of automotive products for the global market.

Magna and TRW have identified a number of opportunities to draw upon the complementary expertise of each company to serve better the needs of the customer, including reducing costs while enhancing performance.



As part of this strategic alliance, TRW and Magna will form and operate a technical center that will focus on total vehicle safety system integration and will support both companies in the development of systems and components.

Frank Stronach, Magna chairman, and Gorman said the technical center is positioned to pursue the integration of seat belts and vehicle seating as well as to address the use of advanced electronics in vehicle interiors and body systems.



TRW will purchase from Magna, as part of the alliance, an 80 percent equity interest in two Magna-owned operations: MST Automotive GmbH Automobil-Sicherheitstechnik (MST), a European supplier of air bag modules, steering wheels and other related automotive components; and Temic Bayern-Chemie Airbag GmbH (TBCA), a European supplier of air bag inflators and propellants and related automotive components.

Magna is a US \$5 billion automotive supplier, employing more than 35,000 employees in 120 manufacturing operations and 21 product development and engineering centers in 11 countries.

Before the transaction with TRW is completed, Magna will purchase from Temic Telefunken Microelectronic GmbH the remaining equity interest not owned by it in MST and the majority equity interest not currently owned by it in TBCA.

TRW is a US \$10 billion company with headquarters in Cleveland, Ohio, that provides advanced technology products and services for the automotive, space and defense, and systems integration markets.

"The TRW-Magna joint technical center directly addresses system-oriented design challenges and customer needs," said Joseph T. Gorman, TRW chairman and chief executive officer.

Magna president and chief executive officer, Don Walker, said, "In response to increased customer requirements for supplier cooperation and systems engineering assistance,

INTERNATIONAL NEWS DIGEST

Sydkraft buys Orebro Energi

The rapid consolidation of Sweden's energy market took another turn yesterday when Sydskraft, Sweden's largest independently-owned power supplier, announced the SKr2.5bn (\$387m) acquisition of Orebro Energi, a medium-sized municipal electricity provider.

Santander in Colombia buy

Banco Santander said it has reached an agreement with Colombia's Grupo Bavaria to buy a 55 per cent stake in Bancocria Commercial Antioqueno for \$151m.

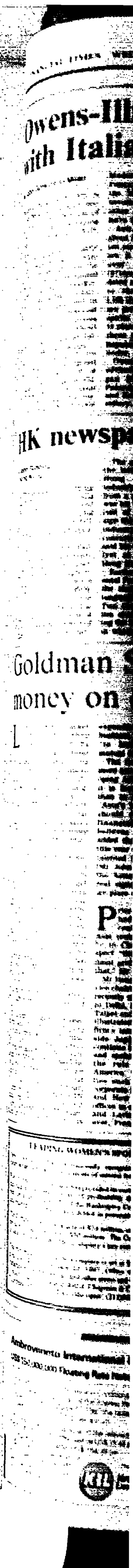
Indosat upbeat on profits

Indonesia's international telecommunications services provider PT Indonesian Satellite Corporation (Indosat) is projecting 1996 net income growth of 7 per cent to 9 per cent over 1995.

Growth slows at Wolford

Wolford, the Austrian maker of ladies' luxury tights, has seen a slowdown in growth in the first six months of its financial year. The group's net profits rose 9.4 per cent to Sch106.9m (\$9.82m), while turnover rose 8.5 per cent to Sch289.3m.

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COMPANIES AND FINANCE: INTERNATIONAL

# Owens-Illinois expands with Italian acquisition

By John Simkins in Milan

Owens-Illinois, of the US, is set to become Europe's second largest manufacturer of glass containers after buying 76 per cent of shares in Avir, of Italy.

The US glass and plastic bottle maker will also launch a tender offer for the 21 per cent of shares quoted on the Milan stock market. Its Italian subsidiary is buying the other 3 per cent in private hands. The total cost for 100 per cent of the shares is expected to be about \$580m, to be financed initially by bank borrowings.

Owens-Illinois said on Monday night it had agreed to buy the 76 per cent of Avir shares from the controlling Maderna and Ricciardi families, including the current chairman, Mr Natale

Maderna. Although Mr Franco Todisco, a member of the Maderna family, will become president of Avir, other family members will leave the management.

Avir, based in Milan, has about 50 per cent of the Italian market in glass containers. It has an annual turnover of about L1,100bn (\$718m) and had consolidated net profits in the year to the end of June of L105.1bn. Its main customers are producers of wine, beer, spirits and food, and it has 15 plants in Italy. It also has three plants in the Czech Republic, and two in Spain.

Owens-Illinois, which was advised on the deal by Morgan Stanley, operates in Poland, Hungary, Finland and Estonia, and has a subsidiary, United Glass, in the

UK. After buying Avir, its share of the European market will be second only to that of St Gobain of France, its main competitor worldwide.

On a multiple of approximately three times operating cash flow, the \$580m purchase price is regarded as valuing Avir fairly, considering that the Italian market has been showing slower growth and that the strengthening lira may affect exports.

The purchase is expected to be completed in the first quarter of next year. Owens-Illinois' international operations will then contribute 40 per cent of the company's total sales, up from 28 per cent last year. Since 1991 it has acquired eight glass container companies serving emerging markets.

# Novartis throws up clash of strategies

Novartis, the drugs company being created by the coming together of Basle-based rivals Ciba and Sandoz, has been presented as a merger of equals.

However, the centralised management put in place by Mr Marc Moret, outgoing chairman of Sandoz, increasingly appears to be winning out against Ciba's more devolved structure.

Mr Pierre Douaze, the ex-Ciba man who is now head of pharmaceuticals in the new organisation, and second most senior after Mr Alex Kramer, chairman, concedes there were flaws in Ciba's approach.

"Sandoz is more tightly managed," he says. "At Ciba there was too much empowerment and not enough control. Our decisions may have been better, but they were slower."

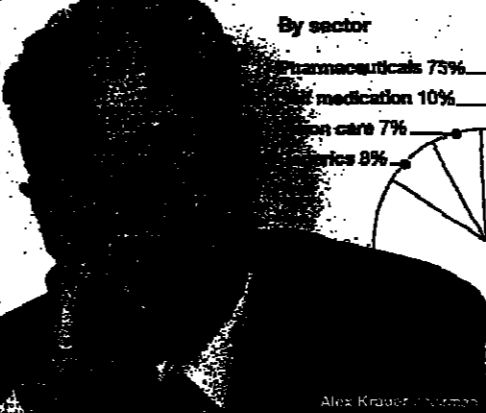
Sandoz has performed better as a result, he says, citing the way the company spun off its chemicals division in 1995.

Splitting chemicals and drugs businesses is standard practice, especially in the UK and US. Sandoz was one of the first continental European companies to take this step, but Ciba's divestment is coming only next year, and as a direct result of the merger.

"We became entangled with specialty chemicals, while Sandoz was willing to take drastic action," says Mr Douaze.

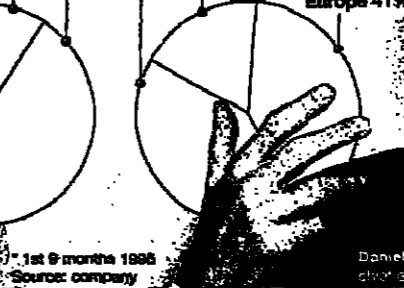
Mr Daniel Vasella, formerly chief executive of Sandoz pharmaceuticals division and now Novartis

## Sales breakdown



## Healthcare sales

Total: SF11.8bn\*



\* 1st 9 months 1996  
Source: company

chief executive, has little sympathy with the way Ciba worked.

"There was too much autonomy and they were loosely organised in their administration," he says.

"There were too many paper shufflers who wrote reports no one read. More seriously, while top management's ideas might have been good, they were not always implemented."

With Ciba and Sandoz executives agreeing that the Sandoz way will be the Novartis way, more internal changes are imminent.

Sandoz had a project management department whose role was to co-ordinate decisions made by others, while Ciba had project managers allocated to individual projects, with much more decision-making power. The Sandoz approach is being adopted at Novartis.

In the past Ciba's partnerships with biotechnology companies were cautious -

it took only a minority stake in California's Chiron, for example. Sandoz was more prepared to take control, as it did with US companies Genetic Therapy and Systemix.

The centralising of power in the hands of Novartis top management, combined with SF7.9bn (\$6.8bn) net cash in the new company, makes Mr Vasella one of the most powerful men in the global healthcare industry.

"We'll have a cash-generating machine, but we do not want to become a bank," says Mr Vasella in a clear reference to Roche, the other Basle drugs company, which manages its cash pile as a business.

So what will Novartis do with its money? Mr Vasella suggests two possibilities.

The first is over-the-counter (OTC) medicines. Many big drugs companies are looking to OTC to extend

the lives of their products after patents expire. Tagamet, for example, made by the UK's SmithKline Beecham, is a low-dose version of a prescription-only ulcer drug whose patent has expired.

Such consumer medicines account for just 10 per cent of Novartis' sales, compared with 75 per cent for its pharmaceuticals division.

The second possibility is to buy in products that are completing their clinical trials. Such drugs may have been invented by biotech companies, which lack a sales and marketing infrastructure, or by Japanese drugs companies, which usually licence their inventions to western drugs companies to sell outside Japan.

In the long term, there may also be divestments beyond the spin-off of Ciba's chemicals arm next year, says Mr Vasella. But he may have to deal first with short-term problems.

The performance of Ciba's drugs have been hit by the expiry of patents on Voltaren, the anti-inflammatory drug that is Ciba's best-selling product, with SF1bn in sales for the first nine months of 1996.

This can be compensated, says Mr Vasella, by rapid growth in sales of new drugs such as Diovan, a heart drug, and Lescol, which cuts cholesterol levels. This means expanding the sales force.

Mr Vasella has another reason to add staff during a merger in which 12,000 jobs are to be cut. "We have recruited 435 more sales people in the US," he says. "Why? It sends a message that creates confidence and stability in the workforce."

Mr Vasella may need his charm as well as his power to motivate a staff wary of the new orders emanating from the centre.

Daniel Green

# HK newspaper to close

By John Ridding in Hong Kong

Sing Tao Holdings, the Hong Kong publishing and media group, yesterday announced it would close its evening daily newspaper, citing falling circulation and advertising revenues.

According to Sing Tao, which also publishes a morning Chinese-language newspaper and an English-language daily, the move will save about HK\$50m (US\$6.46m) a year. In the year to the end of March, the group recorded a net loss of HK\$146.6m, against profits of HK\$296m the previous year.

The announcement marks the latest upheaval in the Hong Kong newspaper industry, which is emerging from a price war and which was hit last year by the high cost of newsprint. "It is a sign that management in the industry has become more concerned with efficiency", said Ms Cara Eio, media analyst at Merrill Lynch in Hong Kong.

Earlier this year, the Oriental Press group announced the closure of the English-language Eastern Express. Two Chinese-language dailies closed last year following the launch of a price war in which the Oriental Daily

News, the territory's biggest-selling newspaper, cut its price from HK\$5 to HK\$2.

Prices of the main newspapers have now returned to previous levels and the cost of newsprint is about 40 per cent lower than a year ago.

However, the Sing Tao Evening Post has failed to recover lost ground. A relaunch six months ago stabilised sales at about 20,000 copies, but there has been no increase in advertising revenues. "Accepting the forecast that the business will not improve, the board of directors decided to suspend publication", the company said.

# Goldman Sachs puts its money on diversification

Like its feted market strategist Ms Abby Cohen - one of the rare souls on Wall Street who called this year's strong market rally - Goldman Sachs is still feeling bullish.

In 1997, Wall Street's largest partnership plans to increase staffing by up to 10 per cent, with a particular focus on building its Asian operations and developing its asset management business.

In an interview last week, Mr Jon Corzine, Goldman chairman, said the firm wanted "greater reach and scope" throughout its core businesses. "We feel our franchise is stretched" in the US and elsewhere, he added.

Goldman employs 9,000 staff worldwide, fewer than either of the other two leading US investment banks (Morgan Stanley has 11,500 employees; Merrill Lynch, with its brokerage business, substantially more). It cut back more aggressively than most after the mini-crash of 1994.

Goldman's biggest investment will be in developing its fund management business, which has nearly \$100bn of assets under management. Mr Corzine said he "will be disappointed if we don't double that in the next two years". In the past year, Goldman has bought CIN Management in the UK and Liberty Investment Management in the US. As well as

expanding its institutional business, Goldman also aims "to build a world-class mutual fund business".

The firm will also focus more attention on the developing Asian markets, where it is less well established than in Europe or the US. "Asia's high growth rates should drive a wealth of financial opportunities," believes Mr Corzine, who added that the appointment this year of "one of the most talented people at the firm (Mr John Thornton) to run the Asian business sends a real signal about the value we place on that region".

Prior to 1994, Goldman had said that 75 per cent of its focus in Asia (outside Japan) would be in China, but in retrospect "the pace of development probably didn't justify that," Mr Corzine admitted.

Mr Henry "Hank" Paulson, vice-chairman, said he had recently made a six-day trip to Delhi, Singapore, Beijing, Taipei and Hongkong, which illustrates the scope of the firm's interests in Asia outside Japan. Goldman will continue to operate the "hub and spoke" model which is the rule in Europe and America, where core activities such as research and corporate finance in London and New York feed local offices in continental Europe and Latin America. However, Frankfurt is already a

notable exception to this rule, due to the importance of the German economy, and there may be similar instances in Asia, Mr Paulson noted.

Commenting on recent reports that the firm is considering buying a bank in the US, Mr Corzine said that although such an acquisition is "not on the active agenda, we are reviewing the issue and looking for the best ways to maximise operational and capital efficiency". But he pointed out that the firm is already moving into areas traditionally associated with commercial banking business. Mr Corzine cited Goldman's shift into areas such as leveraged finance and junk bonds.

US investment banks have been facing growing competition and margin pressure from European universal banks and US commercial banks such as Chase Manhattan, which under current rules are allowed to make 25 per cent of their revenues from investment banking activities. Goldman's interest is limited to the wholesale banking business, Mr Corzine said.

According to Mr Paulson, Goldman has "really worked to build up some diversity" in its businesses. Next year, the spread will widen further.

Tracy Corrigan

**LEADING WOMEN'S SPORTSWEAR COMPANY FOR SALE**

Orbit Industries, Inc., a nationally recognized manufacturer and importer of branded women's sportswear, is seeking indications of interest from potential purchasers of the Company.

For 35 years, the Company has provided its customers with high quality apparel at value price points and has had a consistent record of profitability throughout its history. The Company filed a voluntary petition under Chapter 11 of the Bankruptcy Code in June of 1996 and continues to operate its business and manage its property as a debtor in possession.

The Company has total assets of \$24 million, current order bookings of \$10 million and 1997 projected net sales of approximately \$30 million. The Company's key brand *Sensate* T-shirt achieved \$30 million in sales in fiscal 1996. The Company's key customers include a number of major national retailers.

The minimum price for the Company is set at \$10 million and written offers must be submitted by 5:00 p.m. EST, Friday, January 10, 1997. Offers will be subject to the signing of a definitive contract, bankruptcy court approval, and other terms and conditions to be discussed. For more information please contact: Blair Jacobson at Butler, Chapman & Co., Inc., 609 Fifth Avenue, New York, New York 10017, Telephone: (212)508-0200, Telecopier: (212)508-0217.

**Ambroveneto International Bank Ltd**

**US\$ 150,000,000 Floating Rate Notes due 2004**

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 17, 1996 to March 17, 1997 the Notes will carry an Interest Rate of 6.17578% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, March 17, 1997 will be US\$ 15.44 per US\$ 1,000 principal amount of Note, US\$ 154.39 per US\$ 10,000 principal amount of Note and US\$ 1,543.85 per US\$ 100,000 principal amount of Note.

The Agent Bank

**KIL Kredietbank Luxembourg**

**BANK OF GREECE**

**US\$500,000,000**

Floating rate notes 1998

Notice is hereby given that the notes will bear Interest at 6.29297% per annum for the period 18 December 1996 to 18 March 1997. Interest payable on 18 March 1997 per US\$1,000 note will amount to US\$15.73.

Agent: Morgan Guaranty Trust Company

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Unique insights stem from unique knowledge. Knowledge that often comes from long-term, committed relationships. This was the case with Bankers Trust and Telefonos de Mexico, S.A. de C.V. (Telmex), Mexico's premier telecommunications provider. It was our long-standing relationship that allowed us to understand and anticipate Telmex's need to raise capital by arranging a short-term financing solution that was both cost-effective and quickly executed. More importantly, it was our relationship that allowed us to uncover a market opportunity that others had not yet anticipated. Our extensive structured finance expertise, our insight into the international capital markets and an understanding of our clients' objectives enabled us to creatively structure this deal. The combination of the investment grade rating, short-term maturity and desirable yield made the securitization very attractive to a large group of investors. So attractive, in fact, that although the transaction was initially sized at \$200 million, market appetite was so strong that it allowed Telmex to increase the size of the financing to \$280 million. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

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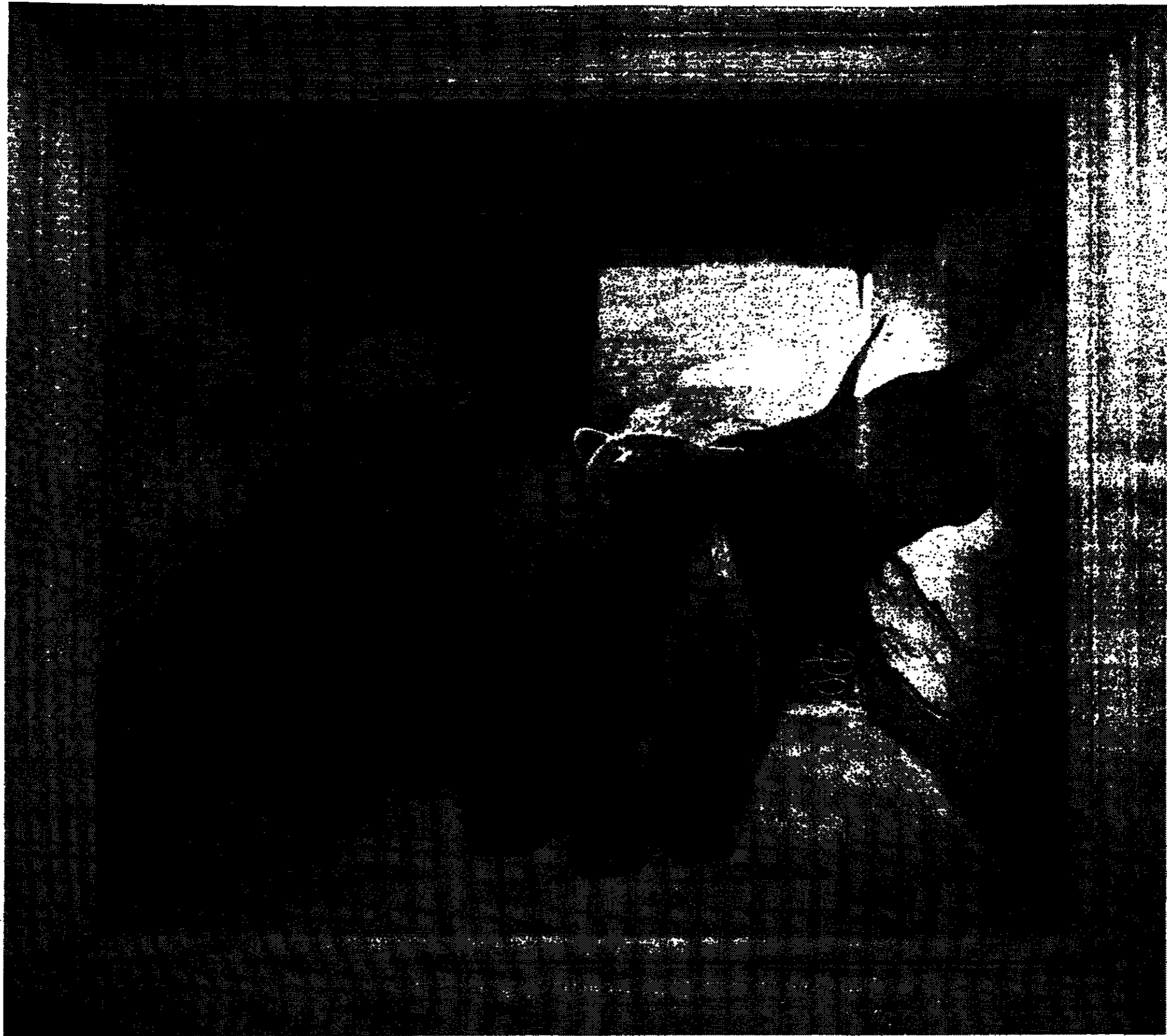
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E X T E L      F T   P R O F I L E      I N T E R A C T I V E   D A T A

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Citigate Albert Frank

INTERNATIONAL CAPITAL MARKETS

Signs of housing strength hit Treasuries

GOVERNMENT BONDS

By Lisa Branstetter in New York and Richard Lapper in London

Signs of stronger growth in the US housing sector pushed down bond prices in New York and dampened sentiment in most other markets, as the Federal Reserve left interest rates unchanged. In Europe, prices drifted lower in thin trading with many bigger traders such as hedge funds and bank proprietary desks reported to be on the sidelines.

Two-year note fell 1/8 to 99 1/2 yielding 5.830 per cent. The March 30-year bond fell by 1/8 to 112 1/2. Treasuries started the morning with modest losses and then slipped further after the Commerce Department said that construction was begun on 1.5m homes in November, a 9.3 per cent increase that made up for nearly all of the decline in housing starts seen in September and October. Economists had expected the figure to have held steady at about 1.38m homes. The Fed announced that it had concluded its Open Market Committee meeting without changing interest rates. Few on Wall Street had expected any change in monetary policy, but economists are divided about whether the Fed might raise interest rates in the early part of next year. FOMC members did not issue any statement.

Mr John Spinello, a government securities strategist at Merrill Lynch said there was to be an increase in activity after the Fed's announcement. He attributed much of yesterday's declines to a desire among portfolio managers to lock in gains, especially given the market's strength in November. "There is some skittishness about lower [bond] prices eating into the returns of managers," he said. Concerns about new supply set to hit the market today and tomorrow, when the Treasury is to auction two-year and five-year notes, may also have contributed to yesterday's slide. In Europe, the Italian market started well with early buying in the cash market by domestic institutions. At Liffe, the London futures market, the March 81 futures contract reached a high

in mid-morning of 129.13. Analysts said that investors had been encouraged by the fact that the government had overcome some parliamentary opposition to its 1997 budget plans. Further votes on the package are due to take place this week. Even so, following the decline in the US, prices drifted lower later in the day with the BTP contract settling at 128.29, down more than half a point. In the cash market the 10-year yield spread over Germany, which had narrowed to a low of 165 basis points by mid-morning, later widened back out to close 5 basis points wider at 172 basis points. The Spanish market followed a similar pattern with the March 10-year futures contract settling at 110.91, down 0.70, and the yield spread over Germany widening by 5 basis points to 117.

Among the "peripheral" markets, however, Sweden bucked the trend, with the local market buoyed by a further cut in the repo rate by the Riksbank. Sweden's 10-year yield spread over Germany fell by 8 basis points to 94. Denmark also outperformed, with its 10-year spread narrowing from 84 to 81 basis points. France and Germany both lost about a third of a point. The markets found little encouragement from the Bank of France's decision to reduce its intervention rate by 5 basis points to 3.15 per cent and also its five to 10-day repo rate, which usually set the ceiling for market rates, by 15 basis points to 4.80 per cent. "The markets were putting a negative spin on everything," said Mr Julian Jessop, chief European economist at Nikko Europe. The poor performance of

the US market also dragged down UK government bonds, with the March long gilt contract falling by 1/8 to 108 1/2. Japanese government bonds were also knocked back by the fall in the US, with the yield on the benchmark 10-year JGB No 182 rising in London trading by about one basis point to 2.41 per cent. Earlier in the day in Tokyo, the yield on the JGB had fallen by 3 basis points, with bonds benefiting from a fall in the local equity market. Mr Alex Cooper, manager at Tullett & Tokyo, said traders were watching Japanese yields particularly closely following the fall of yields to historic low levels earlier this month. "A downturn in the JGB market could be a catalyst for a nasty sell-off in international bond markets," argues Mr Cooper.

CAPITAL MARKETS NEWS DIGEST

APT Satellite cuts IPO price

APT Satellite Holdings' initial public offering has failed to spark enthusiasm among investors, forcing the Beijing-backed satellite operator to reduce its issue price to HK\$13.40 from a range of HK\$15.31-HK\$17.71. The Hong Kong IPO of 9.45m shares was just 68 per cent subscribed, while the international tranche saw a "moderate level of oversubscription", the company said yesterday. This contrasts with the IPO launched in June by AsiaSat, a fellow satellite operator, which was more than 100 times subscribed. APT had initially hoped to raise some US\$950m; it will now pocket around US\$180m. During institutional book-building, the maximum price was scaled back by HK\$1.47 to HK\$17.71. Only 27.9 per cent of the 4.5m shares earmarked for staff were taken up. APT's experience is in direct contrast to recent new issues, many of which have been heavily subscribed. In spite of boasting a strong China exposure and access to a growing market, analysts believe investors were deterred by a softer telecoms-related issue and questions over the quality of management. Further concerns centred on APT's claims to satellite slots, which some analysts say are unproven, and a feeling that management could be aggressive in pursuing its strategy. The industry also suffers from a risk element because of failed satellite launches. Shares in the company are due to start trading in Hong Kong today. The American Depository Shares, each representing eight shares, will make their debut in New York on Tuesday. The US scrip is priced slightly higher to reflect the higher fees involved for US investors. Louise Lucas, Hong Kong

Bouygues in comeback with FF1.5bn offering

INTERNATIONAL BONDS

By Sarnar Iskandar

Bouygues, the French construction and telecommunications company, is making a comeback to the bond market after an absence of more than 12 years. The lead managers, Banque Nationale de Paris and Credit Lyonnais, will today reveal the details of the FF1.5bn issue, which is expected to be priced tomorrow. Bouygues' last issue was a floating rate note launched in the early 1980s. The Bouygues offering could well be the highlight of the year-end, with the bond markets now settled in

their Christmas lull. A handful of deals was launched yesterday, including an additional FF500m tranche by Dresdner Finance, which will be fungible with the FF2bn of existing 12-year bonds. The issue was motivated by a squeeze on the existing bonds, with syndicate members reporting demand for the paper, after having sold their allotment. "Adding this tranche gives us more leeway to make two-way prices," said BNP, the bookrunner. The new tranche was offered to investors with a yield spread of 17 basis points over OATs - the level at which existing bonds were trading on the second-

ary market and one basis point higher than the initial tranche. Elsewhere, the International Finance Corporation launched its second issue of bonds denominated in South African rand. Hambros Bank, the lead manager, said the deal was motivated by the success of a transaction earlier this month by the World Bank. With more than Rbn of eurobond redemptions planned in January 1997, Hambros said "the payment date of this issue accommodates reinvestment demand out of the maturing issues". A syndicate official pointed out that the cur-

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for SBC Warburg, Dresdner Finance, Credit Lyonnais, etc.

cy's weakness was partly responsible for the sustained demand. Since the beginning of the year, the dollar has appreciated by almost 30 per cent against the rand. As a result, bankers expect that a majority of bondholders will not want to realise their losses, preferring to reinvest in new issues. Back in Europe, Credit Local de France tapped the Ecu sector with a retail-targeted Ecu100m deal. Banque Internationale a Luxembourg, the lead man-

ager, said the choice of the currency "made more sense than French francs", a sector in which Credit Local has issued two bonds in recent weeks. It pointed out that demand was relatively strong, because private investors were attracted by the absolute level of the coupon, which is slightly higher than those available on bonds denominated in French francs and D-Marks. Standard & Poor's, the US credit rating agency, yesterday upgraded Finland's

foreign-currency debt to AA- from AA-. The agency said its decision - which brings the rating in line with Moody's grade of Aa2 - "reflects the government's progress in reducing its fiscal deficit, thereby slowing the growth of the government debt burden". Finnish officials welcomed the decision, saying the higher grade would reduce the cost of servicing the country's debt by about FM100m-FM150m over the next few years.

India mutual fund postponed

India's first index-linked mutual fund, by Unit Trust of India, has been postponed because of depressed conditions on the Indian stock market. UTI, the subcontinent's largest mutual fund organisation, had been seeking to raise \$50m for the offshore open-ended fund, but commitments from investors fell short of target. Officials at SBC Warburg, the lead manager, said the issue was now likely to proceed early next year. Mr Euan Macdonald, chairman of SBC Warburg India, said there had been strong interest in the fund but that many investors could not commit until the new year, when new allocations of funds would be made. As a result, the launch had been postponed. He said weak conditions on the Indian market had been a factor in the postponement. The market's most prominent indicator, the BSE-30 Index, has fallen from a July high of 4,181 to a three-year low on December 3 of 2,713. The fund was to be based on the NSE-50 (Nifty) index of the National Stock Exchange of India and listed on the London Stock Exchange. The UTI had earlier planned a domestic counterpart to the fund but dropped the proposal. Tony Tassell, Bombay

Table of World Bond Prices: Benchmark Government Bonds, US Treasury, UK Gilts, etc.

Table of FTSE Actuaries Govt. Securities: Price indices, Accrued interest, etc.

Table of FT Fixed Interest Indices: Dec 17 Dec 16 Dec 15 Dec 14 Dec 13 Dec 12 Dec 11 Dec 10

Table of UK Indexes: Low coupon yield, Median coupon yield, High coupon yield

Table of US Interest Rates: Treasury Bills and Bond Yields, Prime rate, etc.

Table of Bond Futures and Options: France, Germany, UK Gilts Prices

Table of FT/ISMA International Bond Service: US Dollar Straddles, Euro Straddles, etc.

Table of UK Gilts Prices: Yield, Bid, Offer, etc.

Table of Bond Futures and Options: France, Germany, UK Gilts Prices

Table of Other Fixed Interest: Asian Govt, Euro, etc.

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Table of Other Fixed Interest: Asian Govt, Euro, etc.

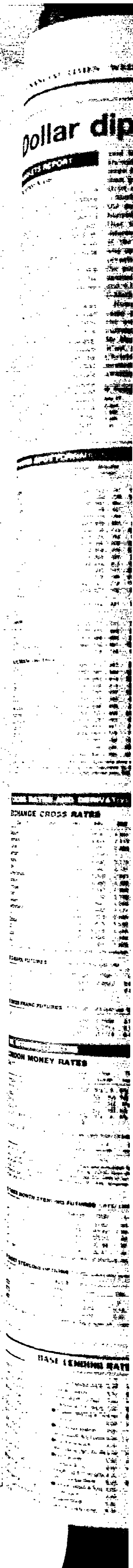
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COMMODITIES AND AGRICULTURE

Copper ends up as stock level surprises

MARKETS REPORT

By Deborah Hargreaves and Kenneth Gooding

Copper prices jumped briefly on the London Metal Exchange yesterday after a smaller than expected increase in exchange stocks was reported.

three months moved back above \$2,100 a tonne, but then subsided to end late trading \$14 up at \$2,056.

switching from Comex ends. LME stocks are likely to begin to decline again. The market could get extremely tight in the first quarter of 1997," they said.

at \$23.52 a barrel. The market recovered later, but prices were volatile after a rise of \$1 a barrel on the London and New York markets late on Monday.

stocks as low as they are, you can't take any chances on supply disruption," said Mr Mohammed Abduljabbar, oil market analyst at Petroleum Finance Company in Washington.

Chicago Mercantile Exchange moved up by the maximum amount allowed after stronger than expected US housing starts.

LME WAREHOUSE STOCKS

Table with columns: Commodity, Stock level, Change, Previous level. Includes Aluminum, Copper, Lead, Nickel, Zinc, Tin.

State moves to stop China's silk worm turning

Industry readjusting after years of oversupply and falling quality

Through war, famine, pestilence and plenty, China has been producing silk for more than 5,000 years.

the main destinations for Chinese silk products. Another factor was what has been described as "misleading information" about demand provided to producers of silk cocoons.



Priced to clear: relaxation of state controls has led to over-production and market instability

Relaxation of state controls on cultivation of mulberry trees and an explosion in the number of new processing plants has led to oversupply, the production of poor quality materials, and a build-up of stocks - all resulting in a sharp fall in prices.

Such is China's importance to the world silk market - it accounts for 70 per cent of raw silk consumption of raw silk, semi-finished and finished fabric - that difficulties in local production inevitably cause a ripple effect, with poor-quality products undermining confidence.

this year silk exports were down 20 per cent, according to the newspaper. The disruption is serious for China, since labour-intensive raw silk cultivation and processing involves some 20m people, with production worth Yn14bn (\$1.7bn).

China exports the bulk of its production either in the form of raw silk, "grey" fabric (semi-finished product), or finished garments. Total value of silk exports in 1995 was down 17.7 per cent on the year before, to \$2.6bn.

Corrective measures, including closure of inefficient, low-technology mills, appear to be having an effect. At the Guangzhou trade fair in autumn, raw silk prices were up 10 per cent. Prices for "grey" fabric had stabilised after dropping over the past two years.

exports this year of all silk products to be about the same as last year. A CNSIEC report says the corporation is "cautiously optimistic about the international silk market in 1997".

COMMODITIES NEWS DIGEST

Australia reduces export forecasts

The forecast value of Australia's commodity exports for 1996-97 was revised downwards to A\$58.9bn (US\$46.7bn) yesterday by the Australian Bureau of Agricultural and Resource Economics, the government forecasting body.

Greece awards oil licences

DEP-EKY, the state-owned Greek oil research company, has awarded four oil exploration licences in the country to UK and US companies, under new legislation designed to lift international oil companies' interest in Greece.

BHP and Japan agree prices

BHP, the Australian mining group, yesterday agreed coal prices and tonnages with Japanese Steel Mills for the year from April 1 1997. Prices for premium hard coking coal were higher, but those for lower quality coal fell.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table of London Metal Exchange prices for various metals like Aluminum, Copper, Lead, Nickel, Zinc, Tin.

Precious Metals continued

Table of Precious Metals prices including Gold, Silver, Platinum, Palladium.

GRAINS AND OIL SEEDS

Table of Grains and Oil Seeds prices including Wheat, Maize, Soybeans.

SOFTS

Table of Softs prices including Cocoa, Coffee, Sugar.

MEAT AND LIVESTOCK

Table of Meat and Livestock prices including Live Cattle, Lean Hogs, Pork Bellies.

JOTTER PAD

Market: The number of years that France has been ruled by men called Louis (Spread 10 years) Yesterday's answer: 70%

CROSSWORD

Crossword puzzle grid with clues: 1 Set around a stately home (6), 2 Near-cold mash may be found in the kitchen (8), etc.

ENERGY

Table of Energy prices including Crude Oil NYMEX, Heating Oil NYMEX, Gas Oil NYMEX.

ROTATIONALS

Table of Rotationals prices including Soybeans, Cotton, Wheat, Corn.

UNLEADED GASOLINE

Table of Unleaded Gasoline prices for different grades.

INDEXES

Table of various market indexes.

COMMODITIES PRICES (continued)

Continuation of commodities price tables.

Additional crossword clues and solutions, including: 1 The advantages of buying (8), 2 Money expended on green day make-up that is really fantastic (9), etc.









FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 777) 873 4878 for more details.

Table of financial data for various fund categories including Global, UK, and Offshore funds. Columns include fund names, prices, and performance metrics.

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JAYCO LTD

Mikimoto advertisement featuring a diamond necklace and text: 'A HIGHLY DISTINCTIVE AND ELEGANTLY DESIGNED PAIR OF CULTURED PEARL BROOCHES SET IN 18CT. GOLD. MIKIMOTO 179 New Bond Street London W1Y 9PD Tel: 0171 629 5300'

OTHER OFFSHORE FUNDS

Table listing various offshore funds with their respective prices and details.

MANAGED FUNDS NOTES: Please see the notes on the inside back cover of this issue for more information on the funds listed in this section. The regulatory status of each fund is indicated by a code in the 'Notes' column.



LONDON SHARE SERVICE

Handwritten note in Arabic script: "هذا هو الأصل"

BUY TRUSTS SPLIT CAPITAL - Cont.

Table listing Buy Trusts Split Capital with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and Change.

LEISURE & HOTELS

Table listing Leisure & Hotels with columns for Name, Price, and Change.

LIFE ASSURANCE

Table listing Life Assurance with columns for Name, Price, and Change.

LIFE ASSURANCE - Cont.

Table listing Life Assurance - Cont. with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing Oil Exploration & Production with columns for Name, Price, and Change.

OIL, INTEGRATED

Table listing Oil, Integrated with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING

Table listing Paper, Packaging & Printing with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing Paper, Packaging & Printing - Cont. with columns for Name, Price, and Change.

PHARMACEUTICALS

Table listing Pharmaceuticals with columns for Name, Price, and Change.

PROPERTY

Table listing Property with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing Property - Cont. with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing Property - Cont. with columns for Name, Price, and Change.

RETAILERS, FOOD

Table listing Retailers, Food with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing Retailers, General with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing Support Services with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing Support Services - Cont. with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing Support Services - Cont. with columns for Name, Price, and Change.

TELECOMMUNICATIONS

Table listing Telecommunications with columns for Name, Price, and Change.

TEXTILES & APPAREL - Cont.

Table listing Textiles & Apparel - Cont. with columns for Name, Price, and Change.

TOBACCO

Table listing Tobacco with columns for Name, Price, and Change.

TRANSPORT

Table listing Transport with columns for Name, Price, and Change.

WATER

Table listing Water with columns for Name, Price, and Change.

WATER

Table listing Water with columns for Name, Price, and Change.

TEXTILES & APPAREL

Table listing Textiles & Apparel with columns for Name, Price, and Change.

AMERICANS

Table listing Americans with columns for Name, Price, and Change.

AMERICANS

Table listing Americans with columns for Name, Price, and Change.

CANADIANS

Table listing Canadians with columns for Name, Price, and Change.

CANADIANS

Table listing Canadians with columns for Name, Price, and Change.

SOUTH AFRICANS

Table listing South Africans with columns for Name, Price, and Change.

Advertisement for Mappin & Webb featuring a Rolex watch and the text: "THIS CHRISTMAS TELL HER YOU LOVE HER EVERY MINUTE. ROLEX OYSTER PERPETUAL LADY-DATEJUST, £2,600. FRANCHISES NATIONWIDE. FLAGSHIP STORE AT 178 REGENT STREET, LONDON. TELEPHONE: 0171 734 3501. MAPPIN & WEBB"

GUIDE TO LONDON SHARE SERVICE
Notes for the London Share Service, including details on company classifications, market capitalization, and data sources.

LONDON STOCK EXCHANGE

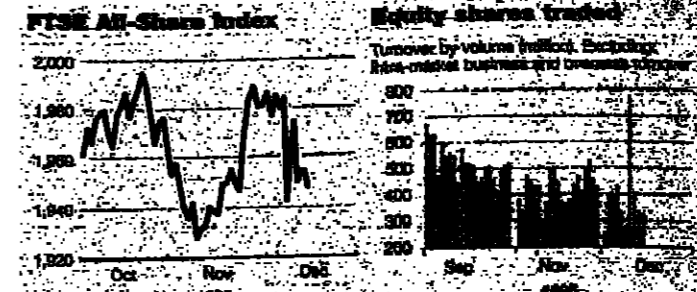
Takeovers help to underpin equity market

MARKETS REPORT
By Steve Thompson,
UK Stock Market Editor
Two more takeover bids and the prospect of more of the same provided a prop for much of the day to a London equity market still keeping one eye on Wall Street.

Driving the US market down on Monday was news that Morgan Stanley, one of the most powerful US investment banks, had chopped the equity weighting in its global model portfolio from 74 per cent to 56 per cent and upped cash from zero to 15 per cent.

worryingly weak for the second consecutive session, the long bond sliding around three-quarters of a point shortly after the opening yesterday, after a similar fall on Monday. A 9.2 per cent jump in US housing starts in November was behind yesterday's retreat.

Another feature was a burst of activity in British Steel, where a number of large blocks of shares were traded, apparently by the same marketmaker. Trading in Steel shares accounted for over 5 per cent of the market total.



Indices and ratios table showing FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and various ratios like FTSE 100-FTSE 250, FTSE 100-FTSE 350, etc.

Textiles stocks in tatters

By Peter John and Joel Kibazo
Misery in textiles - accentuated by two profits warnings within the sector - sent Courtaulds Textiles to its lowest level for more than six years.

The sector has been squeezed by vice-like margins as companies have been unable to force up prices to retailers. Ms Joan O'Dell of NatWest Securities commented: "Until we can be certain that there are no more downgrades in the system, I think people will be very wary of the sector."

5p per share from 7p. The change of heart reflected a more cautious view on the earnings from Transco, the pipeline business, as well as the valuation of Centrica, the group's domestic supply and services business.

to 693p - near its closing peak - as bid speculation continued to swirl around the sector and the stock was further helped by a strong overseas buying.

clients to "add" to holdings, NatWest Securities said the shares "are trading on a discount to the market in 1997 and continue to have considerable attractions."

FUTURES AND OPTIONS

Table with columns for Futures and Options, including FTSE 100 Index Futures, FTSE 250 Index Futures, FTSE 100 Index Options, and Euro Style FTSE 100 Index Options.

TRADING VOLUME

Table showing trading volume for major stocks, including ASDA Group, British Steel, and various other companies.

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Produced in conjunction with the Faculty of Actuaries and Institute of Actuaries

FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, FTSE Actuarial Share Indices

FTSE Actuarial Share Indices
10 MINERAL EXTRACTIONS(25) 3777.17

FTSE Actuarial Share Indices
11 CONSUMER GOODS(32) 3673.54

FTSE Actuarial Share Indices
12 FINANCIALS(14) 3384.81

FTSE Actuarial Share Indices
13 HEALTH CARE(18) 2528.75

FTSE Actuarial Share Indices
14 UTILITIES(23) 2478.24

FTSE Actuarial Share Indices
15 NON-FINANCIAL SERVICES(20) 2028.14

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16 FINANCIALS(14) 3384.81

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17 OTHER FINANCIAL(20) 2028.14

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18 FINANCIALS(14) 3384.81

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FT surges - Quickly! How does that affect you?
TENFORE

The FT GUIDE TO WORLD CURRENCIES, published in Munday's newspaper and covering over 200 currencies, is now available by dialling the following number from the keypad or handset of your fax machine: 0951 407 881.

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FTSE INTERNATIONAL
Based on trading volume for a selection of major securities traded through the BSE's primary secondary market

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The unique source for oil industry prices, comments and news

FTSE Actuarial Share Indices
Produced in conjunction with the Faculty of Actuaries and Institute of Actuaries

Handwritten note: "JAVICO" in a box.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table listing stock prices for various European countries including Austria, Belgium, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, and Switzerland. Each entry includes stock symbols, prices, and 52-week high/low ranges.

Advertisement for Rockwell GPS technology. Text: "Rockwell GPS technology is helping customers as diverse as Governments, airlines, trucking fleets, farmers and fishermen." Includes Rockwell logo.

ASIA

Table listing stock prices for various Asian countries including Hong Kong, India, Japan, Korea, Malaysia, Philippines, Singapore, Taiwan, Thailand, and the UK. Includes stock symbols, prices, and 52-week high/low ranges.

INDICES

Table of market indices including DAX, FTSE 100, Nikkei 225, Hang Seng, and various regional indices. Columns show index names, current values, and 52-week high/low ranges.

US INDICES

Table of US market indices including Dow Jones Industrial Average, S&P 500, NASDAQ, and Treasury yields. Includes index names, current values, and 52-week high/low ranges.

Africa

Table listing stock prices for various African countries including Egypt, Kenya, South Africa, and Zimbabwe. Includes stock symbols, prices, and 52-week high/low ranges.

Australia

Table listing stock prices for Australia, including the All Ordinaries index and various individual stocks. Includes index names, current values, and 52-week high/low ranges.

Table of Tokyo stock market activity, listing various Japanese stocks and their performance. Includes columns for stock names, closing prices, and changes.

Footnote and disclaimer text at the bottom of the page, including information about FTSE and market data sources.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring the slogan 'If the business decisions are yours, the computer system should be ours.' and the HP logo.

Continued on next page

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4 pm close December 17

NYSE PRICES

Table of NYSE stock prices with columns for stock name, price, and change.

Table of NYSE stock prices with columns for stock name, price, and change.

Table of NYSE stock prices with columns for stock name, price, and change.

NASDAQ NATIONAL MARKET

4 pm close December 17

Table of NASDAQ stock prices with columns for stock name, price, and change.

Table of NASDAQ stock prices with columns for stock name, price, and change.

AMEX PRICES

4 pm close December 17

Table of AMEX stock prices with columns for stock name, price, and change.

Table of AMEX stock prices with columns for stock name, price, and change.

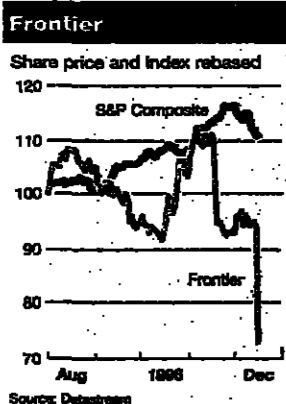
Table of AMEX stock prices with columns for stock name, price, and change.

Advertisement for 'Italy' featuring the text 'Have your FT hand delivered in Italy' and 'Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.'

Table of AMEX stock prices with columns for stock name, price, and change.

Dow eases as bonds fall sharply

US shares were modestly lower at midsession as some technology shares bounced back from Monday's sharp sell-off and investors awaited news from the Federal Reserve's Open Market Committee meeting, writes Lisa Branstetter in New York.



Street expected the Fed to alter interest rate policy yesterday, but strong figures on new home construction sent bonds sharply lower in early trade. Near midday, the yield on the benchmark 30-year Treasury was at 6.674 per cent, its highest level since November 1.

Mexico City advances

MEXICO CITY recovered from initial losses to notch up modest gains at the end of a subdued morning's trading. At midsession, the IPC index was 12.21 ahead at 3,187.30.

S Africa hit by futures selling

Traders in Johannesburg ran into a wave of derivatives-driven selling as they returned from their three-day weekend.

Takeover talk lifts Frankfurt from trough

A revival of takeover talk at Commerzbank lifted FRANKFURT comfortably off its worst levels of the day.

Number three in the German banking league, Commerzbank pushed ahead against the trend as speculation ranged from the possibility of an outright bid for the bank or a strategic acquisition by Commerzbank itself.

Otherwise traders spent the session tracking Wall Street and positioning themselves ahead of Friday's options and futures expiry for Dax contracts.

Deutsche Bank closed off DM1.22 at DM71.19 and Dresdner Bank ended down 93 pf at DM49.80. Volkswagen lost DM3.70 to DM608.30. Thyssen shed DM3 to DM270. Rumours of management changes left SAP DM6.90 lower at DM202.50.

Further selling leaves Seoul near 45 month low

Further nervous selling took SEOUL down for a fifth consecutive session and left the composite index 10.57 weaker at 663.35, at its lowest level for almost 45 months.

Asia Pacific

Analysts who warned that the index could fall as low as 620 points before a floor was found, said that the uncertain economic outlook, high interest rates and a foundering currency had made the stock market an unattractive proposition for many investors, especially foreigners.

FTSE Actuaries Share Indices

Table with columns for Dec 17, Dec 18, Dec 19, Dec 20, Dec 21, Dec 22. Rows include FTSE 100, FTSE 250, FTSE 350, FTSE 400, FTSE 500, FTSE 600, FTSE 700, FTSE 800, FTSE 900, FTSE 1000.

Novartis. However, the pair turned back from their best levels after they confirmed that the US Federal Trade Commission had conditionally approved the merger.

Scania

A share price and index rebased from August 1996 to December. The chart shows a significant dip in late 1996 followed by a recovery.

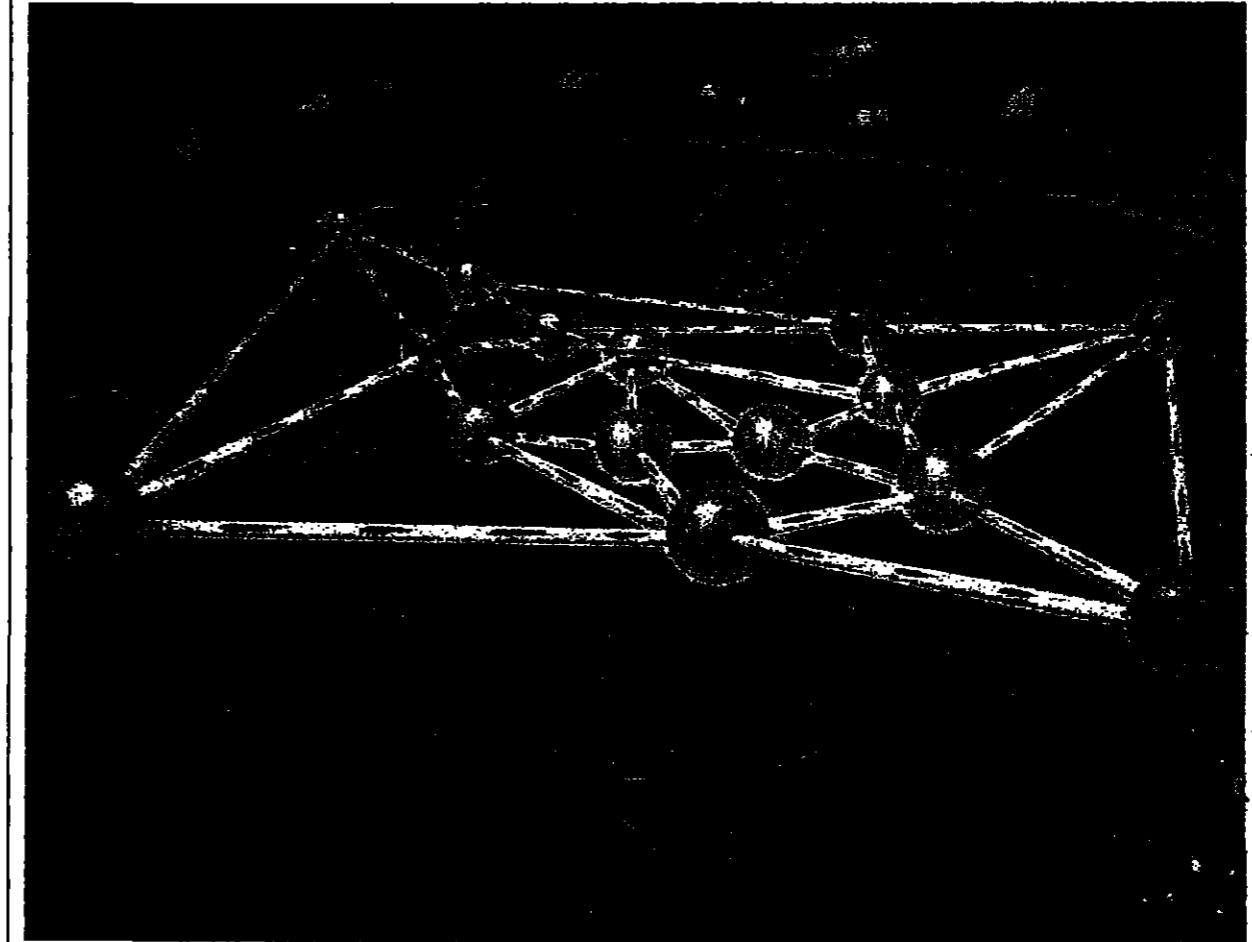
South Korea

Losung sectors were led by insurance, rubber, miscellaneuous manufacturing, land transport and services. Gainers were led by railway/bus banks, oil, construction and warehousing.

Network Europe

WestLB, one of Germany's leading banks, is firmly established on the European market, with branches, subsidiaries and agencies in all significant regions.

Table titled 'FT/S&P ACTUARIES WORLD INDICES' showing regional and national market indices for Monday and Friday, December 16 and 19, 1996. Includes columns for US, Local, and DOLLAR INDEX.



Advertisement for WestLB, titled 'Network Europe. Competence that knows no boundaries.' It lists contact information for WestLB branches in various European cities like London, Frankfurt, and Paris.

Large vertical advertisement on the right side of the page, featuring the 'FI' logo and text such as 'The morality of...', 'Brussels seek suspend Bury trade privileg', and 'New cond... Made...'. It includes a small portrait of a man and various headlines.